

A close-up photograph of a white golf glove with a textured, dimpled surface. The glove is positioned to hold a white golf ball on a wooden tee. The background is solid black, making the white glove and ball stand out. The lighting highlights the texture of the glove and the dimples on the ball.

LAUNCHPAD TO THE FUTURE

ASSOCIATION OF ACCOUNTING TECHNICIANS OF SRI LANKA
ANNUAL REPORT 2024 | 25

LAUNCHPAD TO THE FUTURE

Much like the precision of a golfer's swing, where every movement is purposeful and calculated, AAT Sri Lanka provides students with the tools and strategies needed to navigate their educational journey with clarity and focus. Each step is an opportunity to refine skills, embrace challenges, and aim for success.

AAT stands as the ultimate launchpad, empowering its members and students to accelerate their paths to professional achievement. With its unique and expedited route to a Postgraduate Diploma qualification in just three years, AAT transforms aspirations into accomplishments, ensuring that students stay ahead in a competitive world.

Just as a golfer masters the course to manage and negotiate the terrain, AAT guides students in navigating their curriculum, equipping them to soar toward their dreams. Through dedication, practice, and unwavering support, AAT enables its students to tee off confidently and chart a future filled with promise and possibility.



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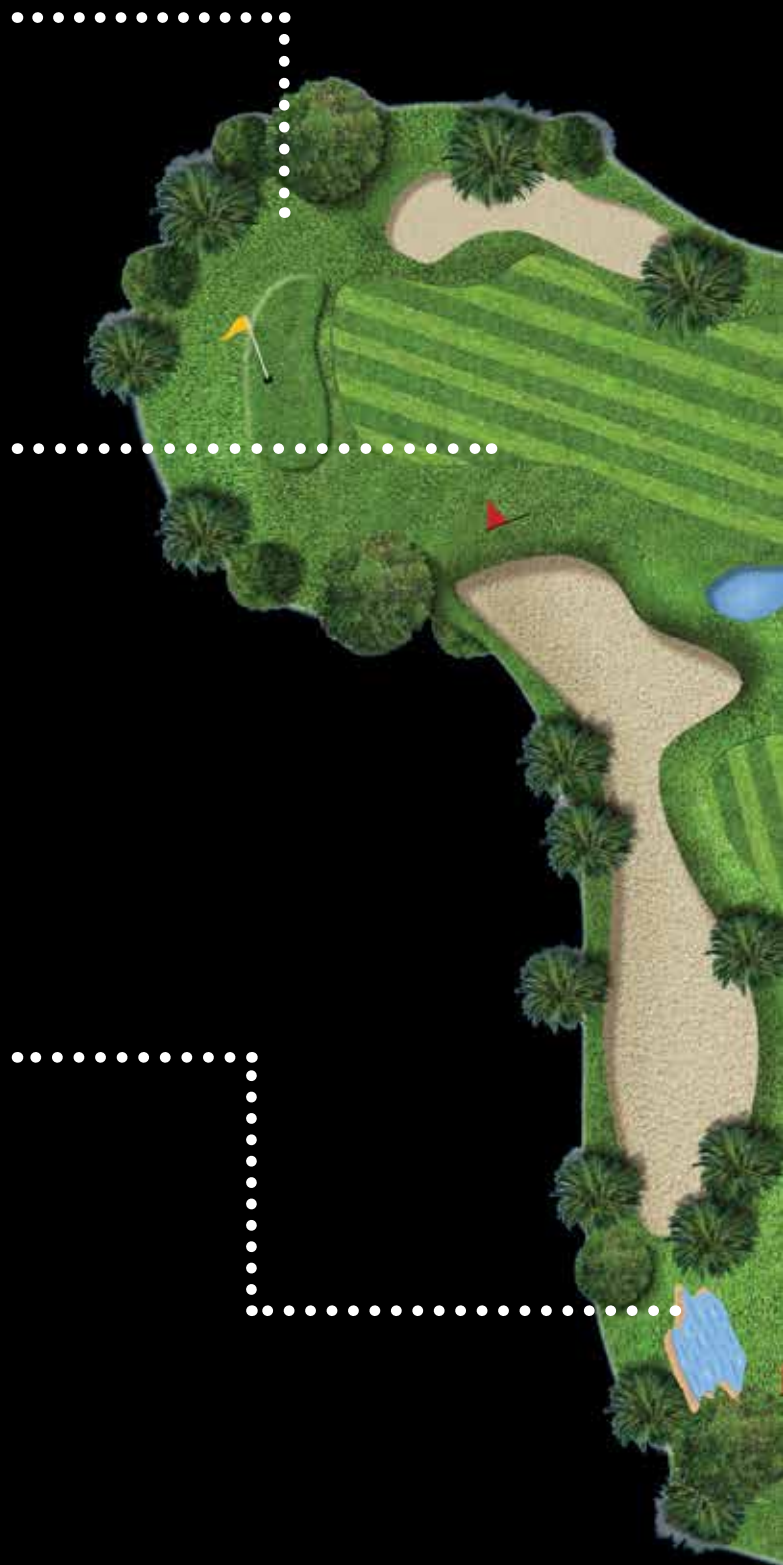
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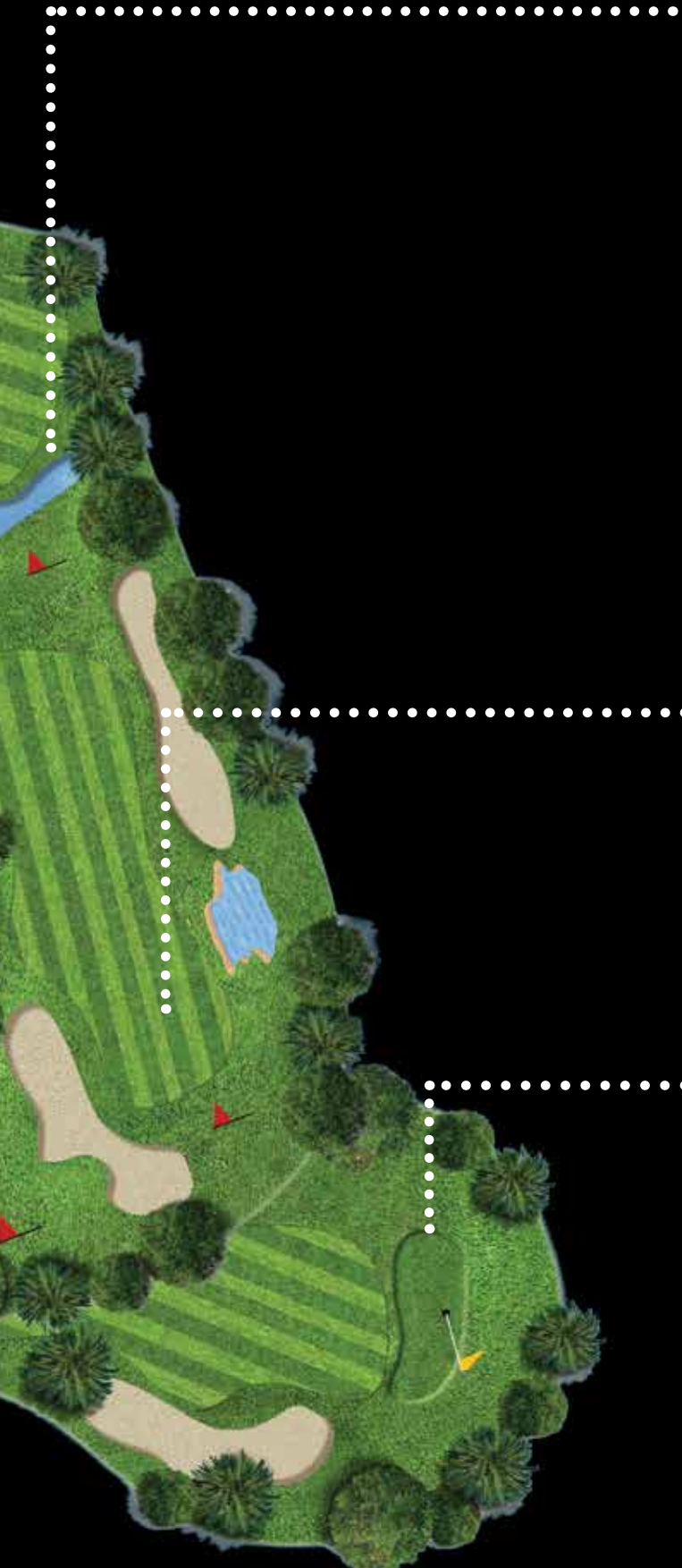
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ABOUT THIS REPORT



Welcome to the 12th Integrated Annual Report of the Association of Accounting Technicians of Sri Lanka (AAT Sri Lanka), which provides a holistic account of both financial and non-financial performance for the period spanning April 1, 2024, to March 31, 2025. This report offers stakeholders a clear, comprehensive, and transparent view of the organisation's operations, performance, and value creation processes.

The most recent reporting cycle concluded on March 31, 2024, with the report prepared and dated May 07, 2024. It was designed to facilitate informed decision-making by our stakeholders and enhance their engagement in our journey of sustainable growth and development.

SCOPE AND BOUNDARIES

This Integrated Annual Report adheres to a range of internationally and locally recognised standards and frameworks, ensuring regulatory compliance and voluntary best practices. It incorporates material events occurring after the balance sheet date and has been compiled in accordance with the instructions of the Governing Council.

REGULATORY COMPLIANCE:

- Companies Act No. 07 of 2007
- Sri Lanka Accounting and Auditing Standards Act No. 15 of 1995
- Sri Lanka Financial Reporting Standards for SMEs

VOLUNTARY FRAMEWORKS:

- Code of Best Practice on Corporate Governance 2023
- International <IR> Framework (IIRC)
- United Nations Sustainable Development Goals (SDGs)
- GRI Standards – “In Accordance” Option
- Gender Parity Reporting Framework – CA Sri Lanka

STRUCTURE OF THE REPORT

To ensure clarity and ease of navigation, the report is structured into six key sections:

About Us – An overview of AAT Sri Lanka's purpose, highlights of the year, recognitions received, and our historical milestones.

Leadership – Introductions and insights from our leadership team, including commentary on performance and strategic direction.

Strategic Report – A detailed account of our strategy, alignment with SDGs, and value creation initiatives.

Management Discussion and Analysis (MD&A) – An in-depth review of financial and non financial performance, structured using the six capitals model.

Stewardship – Disclosure of our governance mechanisms, risk management frameworks, and ethical standards.

Financial Reports and Annexes – Audited financial statements, accounting policies, AGM notice, and key corporate information.

VISION MISSION

To be the Most
Recognized Mid-
Level Accounting
and Business
Qualification

To equip our students and members with the knowledge, skills, attitude and mindset to become best-in-class mid-level accounting and business professionals who add value to the corporate world while succeeding in their career and personal lives, via a robust curriculum, empowered and passionate staff who work in a digitally enabled working environment and a network of well-equipped accredited education centers, while adhering to environmentally friendly and socially responsible practices.



REPORT DEVELOPMENT AND ASSURANCE

This report was developed under the oversight of AAT Sri Lanka's Governing Council and its Audit, Risk Management, and Ethics Committee. Internal audit activities were conducted by Messrs. KPMG, while external assurance of the financial statements was provided by Messrs. Ernst & Young.

No prior data has been restated in this edition, and there are no significant changes to the scope or boundary from previous reports. However, enhancements have been made in the presentation of non-financial content to offer a more comprehensive and transparent overview of the Association's impact.

FEEDBACK AND CONTACT

We value your feedback. For inquiries or suggestions regarding this report, please contact:

Mr. Muditha Wijesundara
Financial Controller

AAT Centre,
No. 540, Ven. Muruththettuwa Ananda Nahimi Mawatha,
Colombo 05.
Tel: +94 112 559 669, Ext: 334

STATEMENT BY THE GOVERNING COUNCIL

The Governing Council of AAT Sri Lanka affirms the accuracy, completeness, and integrity of the disclosures made in this Integrated Annual Report. We confirm that all material aspects of performance, risks, and stakeholder impact have been presented in accordance with the International Integrated Reporting Framework.

Signed on behalf of the Governing Council,

Indraka Liyanage
President
Association of Accounting Technicians of Sri Lanka

K L Jagath Nandana Perera
Chairman
Audit, Compliance, Risk Management, and Ethics Committee



The Annual Report is available on our official website, www.aatsl.lk

OPERATIONAL HIGHLIGHTS

GETTING VIRTUALLY CONNECTED WITH OUR STAKEHOLDERS



Facebook Followers
150,000



YouTube Viewers
222,300

YouTube Followers
29,300



LinkedIn Followers
22,650



Instagram Followers
16,400



TikTok Followers
9,422

RECOGNITION FOR THE QUALIFICATION

- New student registrations: **13,998**
- Student renewals: **23,048**
- Highest number of active members recorded: **7,708**
- Students registered for examinations: **35,754** the highest number of exam registrations recorded to date

ACCESSIBILITY

Number of examination centers: **104**

Exam results released within: **44** days

Accredited Education Centers (AECs): **132**

Branch offices: **8**

- PABX System
- Online payments, e-study texts & past papers, online exam application, online registrations, e-admission
- Trilingual website, electronic and social media

RESULTS-BASED HIGHLIGHTS

- Record number of Finalists: **3,862** students successfully passed the final level the highest ever.
- New members enrolled: **924**
- The year 2025 is the year with the highest number of exam applicants in AAT history with over **35,000** applicants, and results released in **44** days
- Highest ever student renewals, with over **23,000** showing interest in continuing with AAT

CSR 2024/25

- Blood donation campaign at AAT Auditorium
- Releasing turtles to the sea
- Suwasariya ambulance cleaning project
- Elders home - refreshment donation
- Sisu seriya bus painting
- Teacher training programs
- School seminars

NETWORKING

- Events for members **9**
- Events for students and PFs **7**
- Public seminars **12**
- Teacher training programs **10**
- Seminars **141**
- No of students covered **35,455**
- Number of organizations which requested CVs from the AAT Job Bank **539**
- Number of organizations which advertised AAT as a required qualification in their job adverts **587**
- Total Number of organizations that recognized AAT qualification (01.04.2024 to 31.3.2025) **1,126**

OTHERS

1. BUSINESS SCHOOL EXPANSION

- Business school new courses introduced – Diploma in Digital Accounting, Diploma in Business Analytics
- Affiliations with reputed international universities and professional bodies (ICCSSL/ Northumbria university-UK / PIM-SL)
- Business school convocation for the first time
- Initiation of New system development -LMS

2. FEMALE REPRESENTATION

Members **42%**

Students **62%**

Staff **58%**

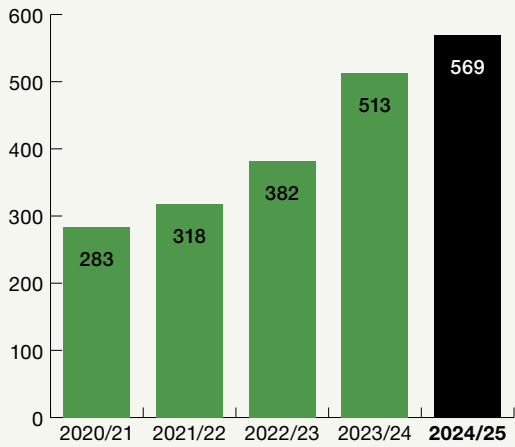


PERFORMANCE HIGHLIGHTS

As at 31st March	Metric	2024/25	2023/24	YOY
Financial Capital				
Income	Rs. Mn	569	513	11%
Gross Surplus	Rs. Mn	295	267	10%
Surplus After Tax	Rs. Mn	221	227	-3%
Finance Income	Rs. Mn	189	207	-9%
Total Assets	Rs. Mn	1,777	1,558	14%
Total Funds	Rs. Mn	1,531	1,315	16%
Investments	Rs. Mn	1,425	1,221	17%
Accumulated Fund	Rs. Mn	1,480	1,268	17%
Gross Surplus Ratio	%	52	52	0%
Net Surplus Ratio	%	39	44	-11%
Liquidity Ratio Times	Times	4	3	33%
Return on Assets	%	12	15	-20%
Return on accumulated fund (ROE)	%	15	18	-17%
Manufactured Capital				
Property & Equipment	Rs. Mn	138	137	1%
Capital Expenditure	Rs. Mn	11	17	-35%
Social & Relationship Capital				
Active Student Base (Calendar year)	No.	35,070	34,977	0%
Active Member Base (Calendar year)	No.	7,708	7,190	7%
Student Registrations (Financial year)	No.	13,998	15,298	-8%
Student Renewals (Financial year)	No.	23,048	20,558	12%
Accredited Education Centres	No.	132	127	4%
AATSL Business School Students	No.	2,057	1,821	13%
Investments in CSR	Rs. Mn	5.8	5.3	9%
Human Capital				
Employees	No.	78	72	8%
Net Surplus After Tax per Employee	Rs. Mn	2.8	3.2	-13%
Total Payment to Employees	Rs. Mn	161	130	24%
Training Hours	Hour	1,326	920	44%
Average training Hours per employee	Hour	17	13	31%
Investment in Training	Rs. Mn	1.20	1.04	15%
Staff Promotions	No.	2	7	-71%
Retention	%	89	79	13%
Natural Capital				
Energy Consumption	kWh	212,090	206,940	2%
Water Consumption	Ltr (Mn)	1.21	1.41	-14%
Paper Recycled	Kg	1,526	1,057	44%

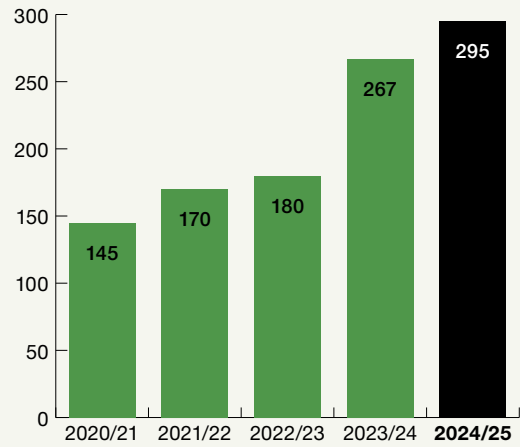
INCOME

Rs. Mn



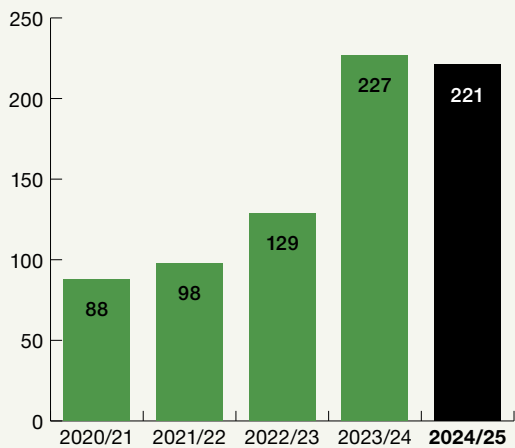
GROSS SURPLUS

Rs. Mn



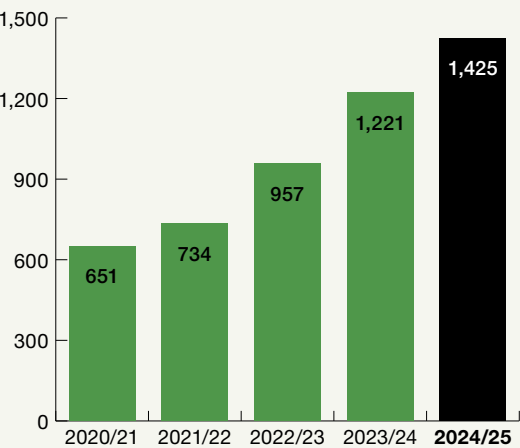
NET SURPLUS AFTER TAX

Rs. Mn



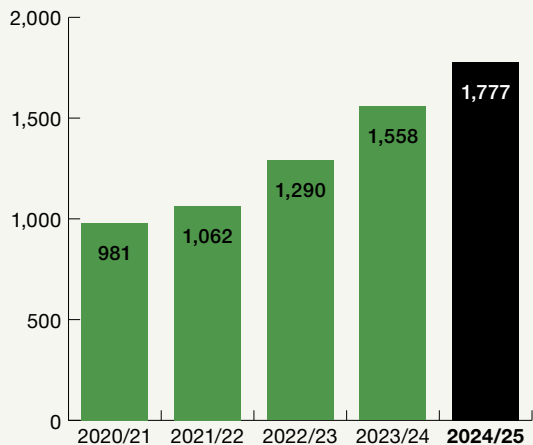
INVESTMENT

Rs. Mn



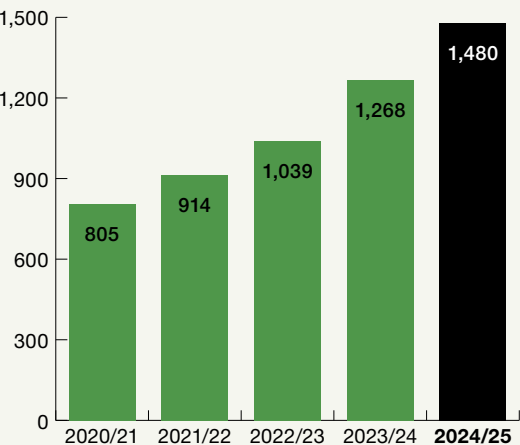
TOTAL ASSETS

Rs. Mn



ACCUMULATED FUND

Rs. Mn



YEAR AT A GLANCE



32nd Annual Convocation - 2024 was held at BMICH



Orientation Seminar for the New Members of AAT 2024



22nd Annual Conference was held at Waters Edge Hotel



A Virtual orientation seminar was held, exclusively for students enrolled for the July 2024 intake



Passed Finalists' Certificate Awards Ceremony held at BMICH



AAT Sri Lanka & the CA Sri Lanka signing of an MOU with the SAB Campus



Signing of the Memorandum of Understanding (MoU) between the Business School of AAT Sri Lanka and the Institute of Chartered Corporate Secretaries of Sri Lanka (ICCSSL)



Signing of the Memorandum of Understanding (MoU) between the Business School of AAT Sri Lanka and the Postgraduate Institute of Management (PIM)



The MOU signing between BCAS Campus and AAT Sri Lanka



AAT Sri Lanka and the Chartered Institute for Securities and Investment (CISI), UK, signed a Memorandum of Understanding (MoU) to establish a strategic partnership aimed at advancing financial services education and enhancing career opportunities for AAT members.



The HDAF course offered by the AAT Business School - recognized as an entry qualification by Northumbria University.



Signing of the MoU between AAT Business School and CodeGen for the Learning Management System (LMS)



Inaugural Annual Convocation of AAT Business School was held at BMICH



A Virtual Quiz Competition organized for the active students of AAT



AAT Sri Lanka met the Prime Minister to initiate the Best annual report competition with the Ministry of Education



AAT Achievers' Get-together 2025 was held at the Excel World Entertainment Park



Prize winners awards Ceremony



AAT Students' Get-together 2024



The AEC Felicitation Ceremony 2024 was held in grand style at the Galadari Hotel, celebrating the outstanding achievements of our AEC members in a truly memorable and dignified setting.



AAT Sri Lanka secured the prestigious Silver Award in the Associations and Societies Sector at the National Business Excellence Awards (NBEA) conducted by the National Chamber of Commerce of Sri Lanka in 2024



AAT Sri Lanka received the prestigious Gold Award in the Not-for-Profit (including NGO) Sector at the 2024 Annual Report Awards organized by CA Sri Lanka.



Winning the Sector Gold Award and Overall Merit Award at Excellence in Integrated Reporting Awards 2024 of CMA

AWARDS & EXCELLENCE

GOLD AWARD NPO & NGO Sector - Transarency,
Accountability & Sustainability (TAGS) Awards - 2024 -
Organised by CA Sri Lanka

SILVER AWARD National Business Excellence
Awards 2024 of National Chamber of Commerce
(Associations and Societies sector)



GOLDEN CLUB AWARD presented to AATSL
Emerging Toastmasters Club - 2025

OVATION 2025 - Dynamic Duo Award received in recognition
of membership building - District 82 Toastmasters

OVERALL MERIT AWARD
CMA Excellence in
Integrated Reporting
Awards 2024

GOLD AWARD CMA Excellence in Integrated Reporting Awards (SME -Education -
Non Profit) - 2024



Business World International
Award for Most Outstanding
Service Excellence Organization
of Sri Lanka (Jury Award) 2023.

GOLDEN CLUB AWARD presented to AATSL
Toastmasters Club - 2025

Excellence in Membership Growth & Retention
presented to AATSL Toastmasters Club in
appreciation of outstanding contribution by
onboarding 8 new members & achieving 80%
membership retention in both renewal cycle - 2025

MILESTONE

1987

Established on the Initiative of CA Sri Lanka

1989

Associate Member of CAPA & IFAC

1994

Established AAT Computer Training Centre

1999

Set up Own Examination Division

2002

Shifted to Own Head Office Building

2005

Introduced Structured Monitored Practical Training Scheme & Code of Ethics

2007

Acquired Investment Property

2008

Introduced CPD Scheme

2009

Established AAT Toastmasters Club

2011

Recognition of members as Authorised Representatives under Inland Revenue Act

2013

Established AAT Business School Was Awarded ISO 9001:2008

2015

Fellow Members recognized as Approved Accountants Under IR Act. Full Membership of CAPA

2017

Full Membership of IFAC

2018

Introduced MIP Scheme

2020

Introduced Online Registrations

2021

Introduced E-Study Text and Online Exam Application Process

2022

NVQ Level 5 for AAT qualification AAT Anthem launch

2023

Gampaha Branch opening Launch of 2023 -2027 Strategic Plan

2010

GOLD AWARD – Annual Report Awards of CA Sri Lanka (NGO/NPO Sector)

2011

WINNER – Best Presented Accounts Awards of SAFA (Non-Governmental Organisations)

2013

GOLD AWARD – National Business Excellence Awards (Associations and Societies Sector)

2014

GOLD AWARD – Annual Report Awards of CA Sri Lanka (SME Sector)

GOLD AWARD – National Business Excellence Awards (Associations & Societies Sector)

2015

GOLD AWARD – Annual Report Awards of CA Sri Lanka (SME Sector)

GOLD AWARD – National Business Excellence Awards (Associations & Societies Sector)

2016

GOLD AWARD – National Business Excellence Awards (Associations & Societies Sector)

SILVER AWARD – National Business Excellence Awards (Medium Category)

FIRST RUNNER UP - SAFA Best Presented Annual Report Awards 2014 - (NGO/NPO Sector)

2017

GOLD AWARD – National Business Excellence Awards (Associations & Societies Sector)

RUNNER UP – National Business Excellence Awards (Excellence in Local Market Reach)

MERIT AWARD – National Business Excellence Awards (Excellence in Capacity Building)

AAT Toastmasters Club – 3rd Best Club (District 82)

2018

GOLD AWARD – National Project Management Excellence Awards (Best Managed Project in Academic Sector)

GOLD AWARD – National Business Excellence Awards (Associations and Societies Sector)

BRONZE AWARD – Annual Report Awards of CA Sri Lanka (SME Sector)

1ST RUNNER UP – National Business Excellence Awards (Medium Category)

MERIT AWARD – SLIM Brand Excellence (Best SME Brand)

MERIT AWARD – National Business Excellence Awards (Local Market Reach)

2nd Best Club – AAT Toastmasters Club (District 82)



2019

GOLD AWARD – National Business Excellence Awards (Associations and Societies Sector)

GOLD AWARD – Excellence in Integrated Reporting of CMA Sri Lanka (Educational Institutes, Chambers of Commerce, NGOs and NPOs sector)

SILVER AWARD – Annual Report Awards of CA Sri Lanka (SME Sector)

MERIT AWARD – Excellence in Integrated Reporting of CMA Sri Lanka (All sector)

GOLDEN GAVEL AWARD – AAT Toastmasters Club together with 5 Awards and 50+ Individual Awards

2020

GOLD WINNER – Best Integrated Report of CMA Excellence in Integrated Reporting Awards (Education Sector)

MERIT AWARD – Excellence in Integrated Reporting of CMA Sri Lanka (All sectors)

GOLDEN GAVEL AWARD – AAT Toastmasters Club together with 10 Awards

2021

GOLD AWARD – Annual Report Awards of CA Sri Lanka (NPO including NGO Sector)

GOLD AWARD – National Business Excellence Award (Associations and Societies Sector)

SILVER AWARD – National Business Excellence Award (Medium Category)

MERIT AWARD – National Business Excellence Award (Excellence in Corporate Social Responsibility)

GOLDEN CLUB AWARD - AAT Toastmasters Club together with 6 other awards

2022

GOLD AWARD – Annual Report Awards of CA Sri Lanka (NPO & NGO Sector)

GOLD AWARD – Annual Report Awards of CMA Sri Lanka (Education Sector: Professional)

OVERALL MERIT AWARD – Annual Report Awards of CMA Sri Lanka

JOINT BRONZE AWARD – Annual Report Awards of SAFA (Non-Governmental Organisations Including NPOs Sector)

GOLDEN CLUB AWARD & Best Website Award – AATSL Toastmasters Club

GOLD CLUB AWARD – AATSL Emerging Toastmasters Club (Together with 3 other awards)

2023

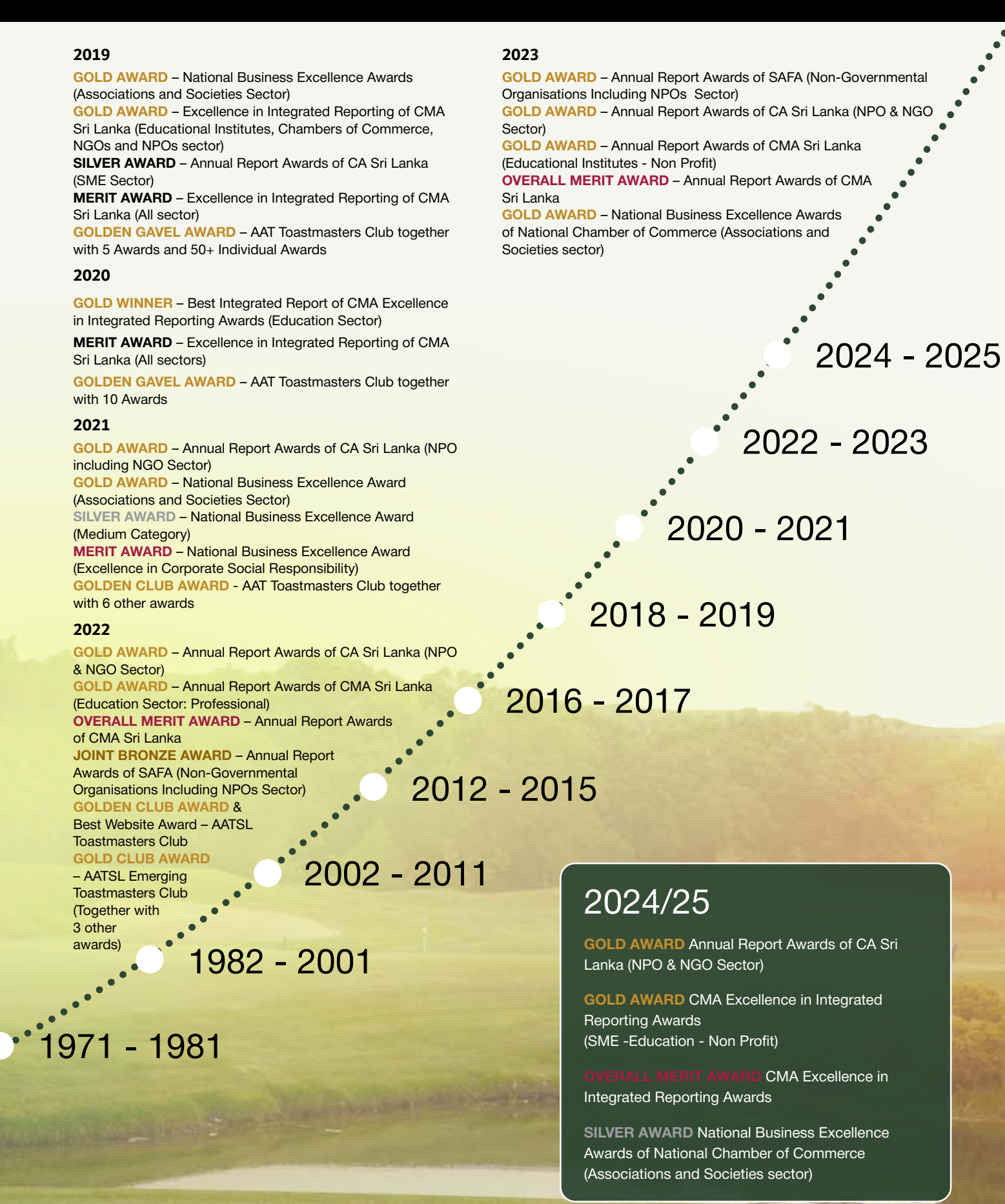
GOLD AWARD – Annual Report Awards of SAFA (Non-Governmental Organisations Including NPOs Sector)

GOLD AWARD – Annual Report Awards of CA Sri Lanka (NPO & NGO Sector)

GOLD AWARD – Annual Report Awards of CMA Sri Lanka (Educational Institutes - Non Profit)

OVERALL MERIT AWARD – Annual Report Awards of CMA Sri Lanka

GOLD AWARD – National Business Excellence Awards of National Chamber of Commerce (Associations and Societies sector)



2024/25

GOLD AWARD Annual Report Awards of CA Sri Lanka (NPO & NGO Sector)

GOLD AWARD CMA Excellence in Integrated Reporting Awards (SME -Education - Non Profit)

OVERALL MERIT AWARD CMA Excellence in Integrated Reporting Awards

SILVER AWARD National Business Excellence Awards of National Chamber of Commerce (Associations and Societies sector)

AAT SRI LANKA HEAD OFFICE AND BRANCH NETWORK

HEAD OFFICE

AAT Centre, No. 540, Ven.
Muruththettuwe Ananda Nahimi Mw,
Narahenpita, Colombo 05.
Tel: 0112-559669 / 0777-559669
Email: aatsled@sltnet.lk

AMPARA

No. 19, D S Senanayake Street, Ampara.
Tel: 063-7559669
Email: ampara@aatsl.lk

ANURADHAPURA

No. 514/4A, 2nd Floor, New Bus Stand,
Anuradhapura.
Tel: 025-7559669
Email: anuradhapura@aatsl.lk

GAMPAHA

No 38, Ward City Shopping Complex
Queens Mary Road, Gampaha
Tel: 033-7559669
Email: gampaha@aatsl.lk

JAFFNA

No. 340, Stanley Road, Jaffna.
Tel: 021-7559669
Email: jaffna@aatsl.lk

KANDY

No. 788 B, Peradeniya Road, Kandy.
Tel: 081-7559669
Email: kandy@aatsl.lk

KURUNEGALA

No. 15/6, Convent Road, Kurunegala.
Tel: 037-7559669
Email: kurunegala@aatsl.lk

RATNAPURA

No. 66, 1st Floor, Bandaranayake
Mawatha, Ratnapura.
Tel: 045-7559669
Email: rathnapura@aatsl.lk

MATARA

No. 274, 2nd Floor, Sagara Building,
Anagarika Dharmapala Mawatha, Matara.
Tel: 041-7559669
Email: matara@aatsl.lk



ORGANIZATIONAL OVERVIEW

Each swing in golf mirrors the journey of education, a process requiring focus, precision, and balance. With 124 muscles working in harmony, the golfer's swing embodies the determination and discipline needed to achieve mastery. Much like education, it's a moment of mindfulness, where every breath fuels purpose and effort, turning potential into progress. At AAT, this dedication to every detail ensures students rise above challenges and aspire for greatness in their professional journeys.



ABOUT AAT SRI LANKA

The Association of Accounting Technicians of Sri Lanka (AAT Sri Lanka - AATSL) remains committed to transforming Sri Lanka's educational and professional accounting landscape. Our primary focus continues to be the development of skilled middle-level accountants who play a vital role in strengthening the SME sector and driving national economic growth.

Founded in 1987 in response to a mandate set by the Asian Development Bank, AATSL was established to address the shortage of qualified accounting professionals. The Association is incorporated under the Companies Act No. 17 of 1982 and re-registered under the Companies Act No. 07 of 2007 as a company limited by guarantee.

Over the years, we have continuously evolved to meet the changing needs of the profession, providing aspiring students and experienced professionals with opportunities to refine their skills and stay abreast of industry advancements. Our accounting examinations and educational programs are delivered in all three official languages of Sri Lanka, Sinhala, Tamil, and English ensuring accessibility to a diverse student base.

AAT Sri Lanka has been a full member of the International Federation of Accountants (IFAC) since 2017, following 28 years as an associate member. We were the second accounting technician body in the world to achieve full membership in this prestigious organisation. Additionally, as a member of the Confederation of Asian & Pacific Accountants (CAPA) since 1989, we obtained full membership in 2015, becoming the second Sri Lankan accounting body to reach this milestone.

THE AAT QUALIFICATION

Initially established to bridge the gap in qualified mid-tier accounting professionals, AATSL has expanded its mandate to equip accounting professionals with the skills required in the digital age. Our qualification provides competencies in Accounting & Finance, Performance Analysis & Management, Law, Taxation, Auditing, IT, Business Communication, and Leadership.

In designing our curriculum and delivering content to our students and members, AATSL closely monitors market trends and engages with stakeholders. This ensures that we offer content, guidance and networking opportunities that are relevant to the current ecosystem. The AAT qualification is internationally recognised, enhancing employability both locally and globally. Furthermore, some subjects of Level 1 and Level 2 in our qualification aligns with the Sri Lankan GCE Advanced Level Commerce Curriculum, enabling students to acquire an advanced professional certification at a young age. Our recognition at NVQ Level 5, achieved in 2022, continues to provide students with diploma-level vocational qualifications, facilitating accelerated career growth.

AAT Sri Lanka also supports entrepreneurship by equipping individuals with essential financial and managerial competencies. Our members are recognised as Authorized Representatives and our Fellows as Approved Accountants under the Inland Revenue Act No. 24 of 2017.

MEMBERS IN PRACTICE (MIP)

AATSL enables members to establish themselves as professional accountants in public practice under two categories of practising certificates:

AAT Practicing Certificate for Fellow Members (Approved Accountants)

Holders can practice as Approved Accountants and Authorized Representatives under the Inland Revenue Act and provide other professional accountancy services (excluding statutory audits).

AAT Practicing Certificate for Other Professional Accountancy Services

Holders can act as Authorized Representatives and offer various non-audit accountancy services.



THE AAT CURRICULUM

DIRECT BENEFICIARIES OF AAT SRI LANKA'S PROFESSIONAL DELIVERY

We directly serve three key groups:

We facilitate education through Accredited Education Centres, providing an accessible and affordable professional qualification option immediately after the G.C.E. Ordinary Level.

STUDENTS



Graduates of the AAT program - recognized with an NVQ Level 5 Diploma in Accounting & Business, are supported with further education and professional development opportunities.

PASSED FINALISTS



Our members benefit from continuous professional development (CPD) programs, networking opportunities, and access to professional certifications. Membership categories include MAAT (Member of AAT), SAT (Senior Member of AAT), and FMAAT (Fellow Member of AAT), with the Inland Revenue Act recognizing our Fellows as Approved Accountants.

MEMBERS



FOSTERING BUSINESS RELATIONSHIPS & RECOGNITION

AAT Sri Lanka maintains strategic partnerships with leading local and international organizations, including:

PROFESSIONAL BODIES

- CA Sri Lanka
- CMA Sri Lanka
- CIMA UK
- ACCA UK
- IPA Australia
- IFA UK
- CIPM Sri Lanka

EDUCATION INSTITUTES

- Sri Lanka Institute of Advanced Technological Education (SLIATE)
- University of Sri Jayewardenepura
- University of Kelaniya
- University of Colombo
- The Open University of Sri Lanka
- Institute of Chartered Corporate Secretaries of Sri Lanka (ICCSSL)
- Postgraduate Institute of Management (PIM)

BUSINESS SCHOOLS AND INTERNATIONAL COLLABORATIONS

- National Institute of Business Management (NIBM) in collaboration with Coventry University of UK
- BMS (Business Management School) in collaboration with Northumbria University of UK
- Saegis Campus in collaboration with Canterbury Christ Church University of UK
- BCAS Campus in collaboration with Southampton Solent University of UK
- European City Campus in collaboration with the City University, Malaysia and University of Pacific, Nicaragua, Central America
- SLIIT Academy in collaboration with University of Bedfordshire (UoB) of UK.
- Chartered Institute for Securities and Investments UK (CISI)



ABOUT AAT SRI LANKA

AAT BUSINESS SCHOOL

Seeking to enable career advancement, AAT Sri Lanka established the AAT Business School, which has evolved into a vital educational entity delivering continuous skill development programs aligned with market needs. Over the years, it has expanded its offerings to cater not only to AAT members and passed finalists but also to entrepreneurs, corporate professionals, and other individuals seeking to enhance their competencies.

The AAT Business School provides specialised training and upskilling programs in diverse fields. The below illustration depicts the core offerings of the AAT Business School:

Key competency focus	AAT Business School	Stakeholders
Accounting and Finance		AAT Members
Information technology		Accounting professionals
Taxation		Entrepreneurs
Business Communication		Corporate professionals
Leadership development		
Emerging technologies		
Corporate secretarial practices		
Business analytics		

These programs are tailored to meet the demands of an ever-changing business environment and provide a pathway for professional growth.

Recognizing the need for flexibility and accessibility, the Business School offers both in-person and online learning modules, ensuring that working professionals can balance their education with career commitments. With a focus on practical, hands-on learning, many courses are designed in collaboration with industry experts and corporate leaders to align with current market dynamics.

To date, over 12,000 professionals have benefited from the AAT Business School's educational initiatives, gaining a competitive edge in their respective fields. The Business School also collaborates with reputed local and international educational institutions to offer certifications and diploma programs that further enhance career prospects.

AAT REACH

AAT Sri Lanka has built a strong national presence, with the Head Office in Colombo, 8 regional branches, and 132 Accredited Education Centres. our examinations were conducted in 104 exam center last year ensuring accessibility for aspiring professionals. The affordability and multilingual availability of our programs have contributed to our widespread recognition. To expand our outreach, we actively engage with students through educational fairs, career guidance sessions, and digital marketing campaigns. Our online presence continues to grow, with targeted campaigns across various social media platforms such as Facebook, Twitter, TikTok, YouTube, WhatsApp, Viber, LinkedIn and Telegram. We also conduct webinars and virtual learning programs to support student engagement and professional development.

APPROACH TO SUSTAINABILITY AND SDG VALUES (INCLUDING THE ECONOMIC RESPONSES)



SUSTAINABLE DEVELOPMENT GOALS

Sustainable growth aspirations remain the linchpin that drives AATSL to empower accounting professionals and contribute to Sri Lanka's economic development. In alignment with this, we consistently create value for our stakeholders by identifying risks and opportunities related to Environmental, Social, and Governance (ESG) factors. We proactively mitigate risks while seizing opportunities to enhance our sustainability performance. This approach ensures that AAT Sri Lanka (AATSL) remains a responsible and forward-thinking institution, committed to long-term progress.

SUSTAINABILITY AND CORE PURPOSE

The key purpose of our sustainability strategy is to provide a sound framework to manage risks and leverage opportunities arising from ESG factors. Our approach focuses on responsible growth, stakeholder engagement, and sustainable innovation. We strive to create value for our students, passed finalists, members, the accounting industry, communities, employees, and the national economy.

To strengthen our sustainability efforts, AATSL is expanding its curriculum to meet future industry requirements, ensuring that our students and members remain competitive in a rapidly evolving global landscape. Moreover, we are reaching a wider audience by fostering inclusivity, improving accessibility, and enhancing the relevance of our programs to diverse learners.

In pursuit of excellence, we align our qualifications with international standards, reinforcing our credibility as a key provider of accounting education.

HOW WE CREATE SUSTAINABLE VALUE

Our sustainability management approach encompasses planning, implementation, and control of activities in line with our organisational goals. Our Governing Council oversees this process, ensuring alignment with sustainable growth objectives through strong governance frameworks.

We actively manage our social, environmental, and economic impact by:

- Strengthening governance practices to uphold transparency and accountability.
- Implementing effective environmental measures to promote resource efficiency.
- Enhancing stakeholder engagement to address emerging needs and opportunities.
- Expanding our curriculum to integrate international best practices and future-ready skills.

This sustainability framework allows AATSL to play a pivotal role in Sri Lanka's higher education sector. Additionally, we collaborate with industry partners to steer positive change in education and the economy, aligning our objectives with the United Nations Sustainable Development Goals (SDGs). AATSL's strategic initiatives reflect a commitment to fostering inclusive and equitable economic progress, ensuring that our students and members contribute meaningfully to society.

APPROACH TO SUSTAINABILITY AND SDG VALUES (INCLUDING THE ECONOMIC RESPONSES)

SDG GOAL ALIGNMENT



AAT SL remains committed to supporting the SME sector, facilitating financial literacy and management training to uplift small businesses.

- AAT job bank supports in finding the right candidates to organisations and facilitating job placements.
- Conducted a job fair in 2024/25
- Number of Organizations which requested CVs from AAT Job Bank - 539
- Number of new members enrollments in F/Y 2024/25 – 924



All employees benefit from medical insurance policies, and we conduct regular health awareness programs to promote well-being.

- Comprehensive medical coverage is provided to employees
- A medical camp was organized in March 2025 with the objective of facilitating good health for employees.



We continue to lead in accounting education by enhancing our curriculum, integrating digital learning solutions, and maintaining alignment with global accounting standards.

- The Association invested in developing a new curriculum for the year 2025-2030, aiming for the demanding needs of the market and quality improvements.
- Number of passed finalists during 2024/25 – 3,862
- New student registrations in FY 2024/25 –13,998
- Number of students applied for examination – 35,754



We promote an inclusive workplace, ensuring equal opportunities for career growth and professional development regardless of gender or orientation.

- Female staff employed – Female members 45 out of 78 total staff.
- Female members of the senior management team 05 out of 10
- Females in the Governing Council 02



Energy efficiency initiatives continue to optimise energy use within our operations.

- Energy consumption for the year 2024/25 is 212,090 kWh



AAT SL's efforts extend beyond education to supporting SMEs and individuals in achieving sustainable financial success.

- AATSL has formed a separate committee to conduct SME related seminars/ workshops to facilitate the SME sector.
- Several seminars conducted focusing on the SME sector during the year



Ongoing digitalisation efforts enhance operational efficiency and improve access to education.

- Several initiatives are being taken in this regard, the latest is the implementation of a Learning Management System (LMS) to facilitate the online lecturing facility with advanced options.
- Further, an entity wide digitization program which is under the planning stage is expected to reduce paper usage



AAT SL provides high-quality, affordable education to foster inclusivity and equitable access to learning opportunities.

- Curriculum development cost estimated Rs 14 Mn which is a 75% increase over the last revision.
- AAT is recognised as the most affordable/ cost-effective professional course






Through strengthening the SME sector and facilitating industry partnerships, we contribute to sustainable community development.

- Number of CSR activities conducted: 7
- Number of public seminars conducted: 12



Our digital transformation reduces paper consumption and optimises resource utilisation.

- The learning management system is being developed to facilitate online teaching
- E-study texts and online examination application and admission issuing process is continued from 2023/24, targeting a reduction in paper consumption

	<p>We implement measures to minimise water consumption and responsibly manage wastewater disposal.</p>	<ul style="list-style-type: none">• We follow measures to reduce water consumption and dispose of wastewater in a responsible manner• Water consumption in the year 2024/25, Ltr 1.41 Mn
	<p>We uphold non-discriminatory educational policies, offering programs in Sinhala, Tamil, and English to ensure equitable access across Sri Lanka.</p>	<ul style="list-style-type: none">• We offer exams, study materials, education and guidelines to our students, past finalists and members in Sinhala, Tamil and English medium
	<p>AATSL continuously collaborates with educational and professional institutions to advance common sustainability objectives.</p>	<ul style="list-style-type: none">• AAT Sri Lanka has established reciprocal arrangements with 20 professional bodies and universities

BUSINESS VALUE CREATION AND PRESERVATION MODEL

STRATEGIC FOCUS

Financial Strength

- Total Assets - Rs. 1,777 Mn
- Accumulated Fund - Rs. 1,480 Mn
- Investments - Rs. 1,425 Mn
- Focus on cost & efficiency

Social Trust and Engagement

- Strategic alliances with other Professional bodies and Universities
- Accredited Education Centres (132 AECs)
- Relations with students, passed finalists and members
- Partnerships with Employers
- AAT job bank
- Responsible promotion and marketing
- Effective communication channels
- Transparent Procurement policy
- Relationship with international apex bodies, government and statutory bodies

Knowledge and Innovation

- AAT Qualification
- AAT Curriculum and technical knowledge
- Brand image
- Brand value
- Insights and experience
- Good governance framework
- Ethical business conduct
- Effective internal controls, policies & procedures

Employee Empowerment

- Experienced, skilled, competent and committed team
- Performance driven culture
- Staff development & training
- Operational excellence and efficiency
- Promotions, performance bonus and salary increments
- Improved productivity

Operational Excellence

- Property and Equipment Rs 138Mn
- Investment property Rs 128Mn
- IT and Digital Infrastructure Rs 365k
- Branch network 8
- Increase in exam applied student base over 35,000
- Improved student renewals over 23,000
- Improved revenue and accumulated fund

Environmental Stewardship

- Energy, water and waste management strategies
- Increased focus on a paperless, digital delivery of course content

BUSINESS PROCESS

Linking Organizational goals with National goals

Risk Management

Stakeholder Management

Business process implementation

Business Process Monitoring

Obtaining input in organizational value creation targets

Engagement in organizational growth and input in decision making
Effective and insight driven management of physical and digital reach
Increased environmental stewardship



FACILITATED BY	OUTCOME	CREATED VALUE
<ul style="list-style-type: none"> Prudent financial management and market sensitive investment management 	<ul style="list-style-type: none"> Growth in Total Asset - Rs. 219 Mn Growth in Accumulated Fund - Rs. 212 Mn Growth in Investments – Rs. 204 Mn Improved gross surplus - Rs. 28 Mn 	<ul style="list-style-type: none"> Economic value Financial growth & stability to continue operations
<ul style="list-style-type: none"> Robust partnership management with all stakeholders. Advocacy for educational reforms 	<ul style="list-style-type: none"> Exemptions and better career pathways Partnership for mutual growth Cordial relationship with Accredited Education Centres (132 AECs) CPD programmes, welfare and engagement events Growth in active member base (From 7,190 to 7,708) Career growth, monitored training and job opportunities Building the Talent pool Investment in community engagement (Discounts and special offers) Greater opportunities for networking and growth for students, passed finalists and members. Ability to obtain competitive rates and quality services. Local and international recognition of the qualification. Excellent rapport with regulators 	<ul style="list-style-type: none"> Increased Brand value and reputation Empowering financial stability and financial literacy in the SME sector Career and higher educational opportunities for members and students globally Enhanced networking strength and opportunities Development of the accounting profession in the country Ability to practice as an “Approved Accountant” Opportunity to act as an “Authorised Representative” for Inland Revenue purposes Future ready talent pools Continuous knowledge upgrades and guidance in quality education
<ul style="list-style-type: none"> Consistent knowledge improvement. Partnerships with education entities for knowledge enhancement. 	<ul style="list-style-type: none"> Examinations Provision of relevant, futuristic course content and educational resources to students, passed finalists and members. Knowledge and skills development to support business growth Learning support and resource enhancement Compliance with regulatory requirements Enhanced trust building processes 	<ul style="list-style-type: none"> Brand value and reputation Employability Job status and social recognition Opportunities to become Ethical professionals with skills required by employers Relevant and timely skills and attitude to become entrepreneurs
<ul style="list-style-type: none"> Training and development. Timely remuneration increments. 	<ul style="list-style-type: none"> Operational excellence and efficiency Promotions, performance bonus and salary increments Improved productivity 	<ul style="list-style-type: none"> Brand value Economic value Social value Employees’ motivation
<ul style="list-style-type: none"> Timely infrastructure management and Digital footprint strengthening 	<ul style="list-style-type: none"> Income generation Facilitating wider presence and enhanced reach Growth in capacity and capability 	<ul style="list-style-type: none"> Economic value Social value
<ul style="list-style-type: none"> Green initiative implementation. 	<ul style="list-style-type: none"> Reduction in energy consumptions (Responsible handling of waste and garbage Waste paper recycled) Minimizing the organization’s carbon footprint 	<ul style="list-style-type: none"> Environment value Contribution to environmental sustainability

OUR STRATEGY

To position AAT for its next phase of growth, we developed a five-year strategy during the year 2023 aiming for the future growth. This strategic shift responds to evolving educational needs and aligns with upcoming reforms proposed by the government.

IDENTIFYING RISKS AND OPPORTUNITIES



STRENGTHS

- Strong student, PF & member base
- Eligibility for exemption / stepping stone to other qualifications
- Strong financial stability / Asset base / Head office located in prominence location
- Affordability
- Robust governance structure
- Well-experienced, focused and energetic staff
- Strong AEC & branch network covering all provinces
- Affiliation with the Professional bodies / Universities
- Full membership of IFAC & CAPA
- Exams conducted in all three languages covering all provinces
- Ability to gain a professional qualification while schooling
- Strong social media presence
- Brand trust



WEAKNESSES

- Relatively primitive IT Infrastructure
- Absence of online examinations infrastructure
- Inability to manage volumes during the peak period (staff / infrastructure)



OPPORTUNITIES

- Greater demand for degree programs by the youth
- Expansion of Business School resources/ capacity
- Larger pool of Passed Finalists
- Foreign qualification become increasingly expensive
- Larger market



THREATS

- High competition
- Impact from the economic crisis
- Non-compliance with study plan by unregistered Education Centers

STRATEGIC DEVELOPMENT PROCESS

The Governing Council led the strategy development process, guiding the Strategic Plan Subcommittee in stakeholder engagement and close collaboration with senior management. Together, they ensured a participatory and forward-thinking approach.

UNDERSTANDING OUR LANDSCAPE

To build a robust and future-ready strategy, we conducted a comprehensive SWOT analysis. This enabled us to evaluate internal strengths and weaknesses while identifying external opportunities and threats. Additionally, we assessed key external environmental factors that influence the educational sector and our role within it.

SHAPING THE STRATEGIC DIRECTION

In crafting our five-year strategy, we considered our historical performance, our organisational vision, and the rapidly evolving external environment. We also evaluated competitive dynamics and socio-economic challenges.

Our goal is to become a more agile, competitive, and stakeholder-responsive organisation that effectively leverages its assets, embraces social responsibility, and remains commercially viable. Our strategy emphasises a strong commitment to ESG (Environmental, Social, and Governance) principles, ensuring that our growth contributes meaningfully to society, the economy, and the environment.

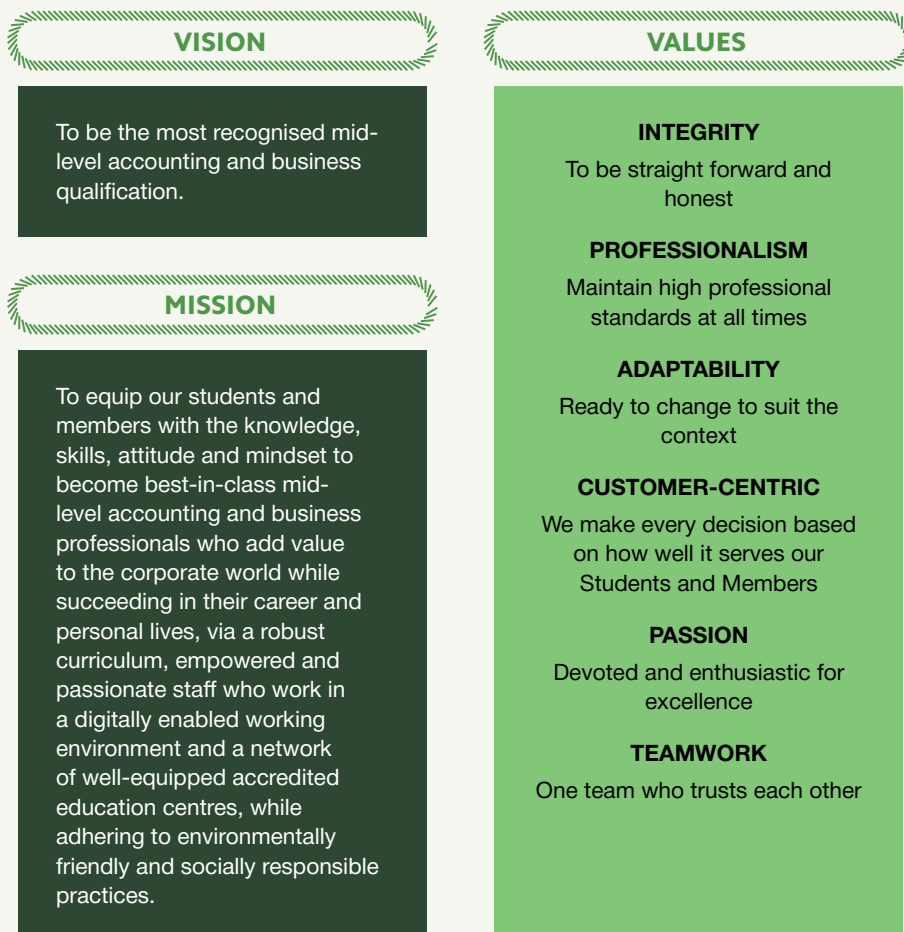
STRATEGIC FRAMEWORK AND CORE DRIVERS

Our strategic formulation process is outlined in the diagram below. Four key drivers of transformation were identified to anchor our strategic execution and performance measurement. These drivers serve as focal points to ensure all initiatives remain aligned with our long-term goals.



VALUE PROPOSITION

Our new strategic direction is underpinned by a clear value proposition that supports sustainable growth. It reflects our core values and our role in contributing to national progress.





OUR STRATEGY

STRATEGIC GOALS AND ACTION PLANS

The strategy culminated in the definition of clear, measurable goals for the next five years. We developed supporting operating plans and targeted initiatives to translate these goals into tangible outcomes.

Strategic Goal	Actions/ Measures	Results (2024/2025)
Active Student Base	Direct promotions / Prioritise social media	Over 35,000 active students
No. of Students Applying for Exams	Increase exam opportunities	Increase in exam centres. Total 104 centres
Strengthen the Market Position	Brand-building campaigns	Branding campaigns and improved revenue
	CSR to promote the brand	7 CSR activities
Strengthen IT Infrastructure and Digital Presence	Invest in tech & digital tools	A system development plan is in progress
	Strengthen information security	Firewall implemented
Expand Business School Operations	Introduce new courses	New courses introduced
	Marketing activities	
Grow and Retain the Membership Base	Engage past finalists/non-members	Increased member base
	Enhance member benefits	Events for members and CPD programs held
Integrate ESG into Strategy and Culture	Support well-being (staff/ students)	Welfare, events organised
	Environmental impact activities	Energy-saving activities

STRATEGY EXECUTION AND GOVERNANCE

The delivery of this strategy depends on the full engagement of our organisational structure. Senior management and staff will be actively involved in the execution under the guidance of the Governing Council. Strategic goals and action plans are communicated across the organisation through a transparent and structured communication plan.

MONITORING AND EVALUATION

To ensure successful implementation, we will monitor progress through regular performance reviews. The Governing Council will receive timely updates and make strategic adjustments as necessary to keep the plan on track.

MANAGEMENT DISCUSSION AND ANALYSIS

Getting the ball into the hole demands strategy, patience, and skillful execution, starting with the swing, navigating the course, and ending with the perfect putt.

Similarly, AAT guides students along a structured educational path, helping them navigate challenges and refine their skills. Each step in this journey, from foundation to achievement, reflects AAT's commitment to empowering learners to achieve their goals with precision and confidence.





PRESIDENT'S MESSAGE



I am pleased to present the Financial and Non-Financial performance of AAT Sri Lanka for the financial year 2024/25, as we conclude an era marked by economic and social crises as well as evolving expectations in both the education sector and the accounting profession. Amidst all this change, AAT Sri Lanka is committed to our core mission to empower competent and ethical accounting professionals who contribute meaningfully to national development.

EXTERNAL ENVIRONMENT

While the country's economy continued to stabilise, in the aftermath of the economic crisis, with economic growth, currency appreciation and moderating inflation creating a more conducive environment, the repercussions from the crisis period continued to constrain the financial capacity of students and institutions alike. At the same time, global technological disruption and regulatory advancements underscored the need for agile adaptation and proactive innovation within the professional education landscape. AAT responded with strategic resolve, accelerating our digital transformation and strengthening our governance frameworks to sustain performance and continuity.

COUNTRY-WISE EDUCATIONAL CONTEXT AND DEVELOPMENT

Sri Lanka's education sector in 2024 experienced a wave of policy reform, emphasising skills development and employability. Within this context, AAT Sri Lanka's contributions were both timely and impactful. We will be rolling out a revised syllabus based on international benchmarks, featuring modules on sustainability reporting, data analytics, and digital finance. These efforts support national efforts to align education with market demands and created broader access to technical and vocational training, especially in underserved regions.

Through our online examination platforms, we have made significant strides in democratizing education, bringing high-quality professional training to students across the country. Our initiatives align with the national agenda for inclusivity and the digitalisation of education, ensuring that AAT remains a vital contributor to human capital development.

ORGANISATIONAL PERFORMANCE

Despite external challenges, AAT Sri Lanka achieved several key milestones in 2024. We enhanced member and student engagement through targeted programmes, took initiatives to expand our digital infrastructure, and reinforced our financial stability through prudent governance. Our performance was driven by the strategic pillars of innovation, inclusivity, and institutional excellence. The organisation's ability to remain future-focused while creating value for our stakeholders is a testament to the commitment of our Governing Council, staff, and member community.

PARTNERSHIPS IN 2024

Strategic partnerships were a cornerstone of our efforts in 2024. We collaborated with leading academic institutions, including PIM, SAB Campus, and international bodies such as CISI and the Institute of Chartered Corporate Secretaries of Sri Lanka, strengthening progression pathways and academic recognition for our students. Our engagement with industry partners and employers ensured curriculum relevance and workforce readiness, while our collaborations with SME networks and regional chambers promoted financial literacy and entrepreneurship.

Internationally, our active involvement with global accounting bodies fostered knowledge exchange and enhanced the global profile of the AAT qualification. These alliances reflect our commitment to stakeholder engagement and the sustained evolution of the accounting profession.

SUSTAINABLE GROWTH APPROACH

Our vision for growth is rooted in sustainability, economic, social, and environmental. We continued to reduce our environmental footprint through digital learning platforms while promoting inclusive access to education. Our CPD (Continuous Professional Development) programmes were reoriented to address contemporary themes such as ESG principles, ethics, and digital governance. Additionally, our work with community-focused initiatives supported financial empowerment among youth and small enterprises, aligning with national efforts toward equitable development.

CORPORATE GOVERNANCE

Strong governance remains the foundation of our credibility and success. AAT Sri Lanka adheres to a transparent, accountable, and ethical governance framework. Our Council and committees ensure strategic oversight, while our management team drives operational excellence. We have maintained rigorous internal controls and regularly review our risk management protocols to safeguard our stakeholders' interests. Our practices align with both statutory requirements and international governance standards, reinforcing trust in the institution.

ACKNOWLEDGEMENTS

As we celebrate our accomplishments, I extend my sincere gratitude each and every stakeholder who was part of our progress. I thank our Governing Council members for their unwavering leadership, and our CEO and staff for their tireless dedication and professionalism. I am deeply appreciative of our members, whose engagement and feedback continue to guide our strategic direction.

I also wish to sincerely thank our partners, sponsors, and academic collaborators whose trust and cooperation have elevated our impact. A special note of thanks goes to our volunteers, whose contributions exemplify the spirit of service that defines AAT Sri Lanka.

FUTURE OUTLOOK

Looking ahead, AAT Sri Lanka is well-positioned to lead in an increasingly digital, interconnected, and skills-oriented world. Our strategic focus will remain on enhancing curriculum relevance, expanding educational access, strengthening industry linkages, and promoting global recognition of our qualifications.

We view 2025 and beyond as an era of purposeful innovation and inclusive growth. With a steadfast commitment to excellence and a united community of stakeholders, AAT Sri Lanka will continue to shape the future of accounting education, driving progress, empowering professionals, and contributing to national and regional development.



Indraka Liyanage
President

29 May 2025



CHIEF EXECUTIVE OFFICER'S REVIEW



It is my privilege to present the CEO's Review for the financial year 2024/25, a period that marked resilience, strategic realignment, and purposeful innovation at AAT Sri Lanka. Despite continued volatility in the macroeconomic landscape, our collective focus remained steadfast: to empower competent, ethical accounting professionals while advancing inclusive, future-ready education. This year was not just about responding to external pressures, it was about reaffirming our relevance and responsibility in a transforming professional landscape.

EXTERNAL ENVIRONMENT

Sri Lanka's economy showed signs of recovery, recording 5.0% growth in 2024 after years of turbulence. Yet, underlying challenges persisted cost-of-living pressures, financial constraints faced by students and education providers, and global uncertainties continued to test our agility. In parallel, international trends in digitalisation, ESG adoption, and skills-based talent development required us to not only adapt but also lead. At AAT, we embraced these realities with pragmatism and purpose, evolving our delivery mechanisms, operational systems, and strategic partnerships.

EDUCATION SECTOR OUTLOOK

The education sector in Sri Lanka entered a transformative phase during the year under review. Structural reforms, increased state funding, and new regulatory mechanisms, including the proposed Higher Education Development Commission, are reshaping governance, quality, and stakeholder expectations across all tiers of learning.

These changes mirror the same principles we at AAT hold dear: accountability, inclusivity, and market-aligned education. The government's vision to modernise the sector resonates with our own strategy, allowing us to complement national priorities through vocational relevance, regional reach, and digital inclusivity. As curriculum modernisation and private-public partnerships reshape the future of education, AAT stands ready to support a seamless, equitable transition.

AAT PERFORMANCE

Throughout 2024/25, AAT exhibited impressive operational performance, marked by significant growth across financial, educational, and membership metrics. The Association achieved an 11% increase in revenue, totalling Rs 569 Mn, which reflects consistent growth in its core operations. A commendable bottom-line surplus of Rs 213 Mn was realised, representing 37% of total revenue, thereby underscoring effective financial management and operational efficiency. Additionally, AAT contributed Rs 91 Mn in income tax to the government, reinforcing its commitment as a responsible and significant tax payer.

The financial stability of the Association continues to strengthen, with accumulated funds increasing by 17%, thereby enhancing its equity base for future initiatives. Total assets rose by 14% to Rs 1,777 Mn, indicating a robust expansion of its financial position. Concurrently, AAT's investment portfolio grew by 17%, reaching a total value of Rs 1,425 Mn. This growth reflects a strategic approach to asset management and a commitment to long-term sustainability.

On the educational front, AAT has witnessed a remarkable surge in engagement. Nearly 14,000 new student registrations were recorded, while over 23,000 students renewed their registrations, demonstrating high retention rates and sustained interest in AAT programs. A significant milestone was achieved with 35,754 students applying for examinations, marking the highest number in the Association's history and highlighting AAT's expanding academic influence.

In terms of professional membership, the total number of active members has risen to 7,708, emphasising the Association's growing impact and value among accounting professionals. This increase in membership, combined with strong educational participation and robust financial performance, positions AAT favourably for continued success and relevance within the sector.

Our 2025–2030 curriculum redesign centred on sustainability, digitalisation, ethics, and compliance, reflecting our response to evolving industry needs and international standards. Meanwhile, the AAT Business School expanded its offerings with new diplomas and collaborations that supported broader career pathways.

Organizationally, we strengthened our governance, streamlined digital infrastructure, and launched feasibility studies for an ERP platform to enhance internal integration. Our collaborations with international bodies such as IFAC, CAPA, as well as ACCA, CIMA, and local universities, further elevated the standing of the AAT qualification and widened progression opportunities for our students and members.

ESG APPROACH

Sustainability was a key lens through which we approached value creation this year. Our ESG strategy emphasised governance integrity, environmental consciousness, and inclusive access. We continued our transition towards digital learning and paper reduction, adopted energy-saving measures, and supported CSR initiatives like the "Nena Waruna" scholarship programme, ambulance refurbishments, and community outreach.

As a not-for-profit with a national responsibility, AAT integrated SDG-aligned impact targets across operations from student success and staff development to waste management and carbon footprint reduction.

STRATEGISING FOR THE FUTURE

This was a defining year in terms of strategic clarity. Guided by our Governing Council, we launched a comprehensive five-year plan grounded in stakeholder insight, SWOT analysis, and evolving national and global trends. Our new strategic direction focuses on four transformation drivers: employability, IT platform modernisation, curriculum delivery, and stakeholder engagement all tied to SDG-aligned value creation.

We will continue to reinforce our digital investments, expand academic partnerships, and enhance outreach through Accredited Education Centres and the AAT Business School. Our goal is to remain not just relevant, but catalytic, influencing the future of vocational education and national workforce development.

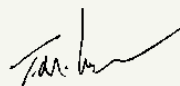
APPRECIATION

While the year under review demonstrated signs of improvement on the economic and social front, many of the structural and operational challenges in our external environment remained. Against this backdrop, AAT Sri Lanka's commendable performance and future-ready momentum were made possible by the dedication and synergy of our entire stakeholder community.

I am sincerely grateful to the President of AAT Sri Lanka for his guidance, which was instrumental in navigating present complexities while shaping long-term progress. I extend my heartfelt thanks to the Governing Council for their thoughtful and strategic oversight, and to our senior management and employees, whose professionalism and integrity continue to power our mission.

My appreciation also goes out to our Accredited Education Centres for their unwavering partnership in delivering high-quality education and supporting student wellbeing. We are indebted to our academic and professional partners, CA Sri Lanka, CMA, ACCA, CIMA, local universities, and global accounting bodies, who continue to recognise our qualification and offer pathways for our students' advancement.

As we step into a new chapter of strategic execution, may we move forward with renewed conviction and undaunted perseverance. Together, let us continue to craft a progressive, inclusive, and globally respected future for accounting education in Sri Lanka.



Tishanga Kumarasinghe
Chief Executive Officer

29 May 2025



GOVERNING COUNCIL





INTRODUCTION TO OUR GOVERNING COUNCIL

1) MR. INDRAKA LIYANAGE

FMAAT, MBA, FIB(S), FCPM, FICM (UK), AICM, MCIS (UK), PGD (CASL), GSLID

President of AAT Sri Lanka

Chairman - International Affairs Sub-committee, Act of Incorporation Sub-Committee, Alternate Chairman - Finance and Administration Committee, Human Resources development Sub-Committee, Procurement Sub Committee, Member - Examination and Curriculum Development Committee

QUALIFICATIONS & EXPERIENCE

- Fellow Member of AAT Sri Lanka
- Commonwealth Executive Master of Business Administration
- Senior Fellow Member of the Institute of Bankers
- Postgraduate Diploma in Business Administration (CA Sri Lanka)
- Fellow Member of the Institute of Credit Management (UK)
- Associate Member of the Institute of Credit Management of Sri Lanka
- Vocational Member of the Chartered Institute of Securities and Investments (UK)
- Fellow Member of Institute of Certified Professional Managers
- Member of Sri Lanka Institute of Directors and Certified Graduate Director
- Member of Sri Lanka Institute of Training and Development
- Member of Organisation of Professional Associations of Sri Lanka
- Member of Automobile Association of Sri Lanka
- Member of Association of Professional Bankers of Sri Lanka
- Member of the MBA Alumni of Open University of Sri Lanka

OTHER APPOINTMENTS

- Chief Risk Officer – Siyapatha Finance PLC
- Member of the Regional Advisory group to RIMS of South Asia Chapter

2) DR. CHAMARA BANDARA

FMAAT, FCA, FCMA, MBA, PhD

Vice President of AAT Sri Lanka

Chairman – Finance & Administration Committee, Alternate Chairman - Act of Incorporation Committee, Conference and Public Seminars Committee

QUALIFICATIONS & EXPERIENCE

- Fellow Member of AAT Sri Lanka
- Fellow Member of the Institute of Chartered Accountants of Sri Lanka
- Fellow Member of the Institute of Certified Management Accountants of Sri Lanka
- Member of the Institute of Chartered Accountants in England and Wales
- Master of Business Administration – University of Southern Queensland, Australia
- Ph.D (Business Management) Management & Science University, Malaysia

OTHER APPOINTMENTS

- Chief Executive Officer – SCB Corporate
- Independent Non-Executive Director – Nawaloka Hospitals PLC
- Independent Non-Executive Director – Kapruka Holdings PLC

3) MR. K. L. JAGATH NANDANA PERERA

FMAAT, FCA, B.B Mgt (Acc) Sp.

Secretary of AAT Sri Lanka

Chairman - Audit, Compliance, Risk Management and Ethics Committee, Alternate Chairman - Examination and Curriculum Development Committee

QUALIFICATIONS & EXPERIENCE

- Fellow Member of AAT Sri Lanka
- Fellow Member of the Institute of Chartered Accountants of Sri Lanka
- Bachelor of Business Management – Accountancy (Sp) – University of Kelaniya

OTHER APPOINTMENTS

- Partner – DHP Munaweera & Company, Chartered Accountants

4) MR. NALEEN DE SILVA

FMAAT, FCA, ACMA, MBA (USJ)

Immediate Past President of AAT Sri Lanka

Alternate Chairman - International Affairs Sub-committee, Member - Finance and Administration Committee

QUALIFICATIONS & EXPERIENCE

- Fellow Member of AAT Sri Lanka
- Fellow Member of the Institute of Chartered Accountants of Sri Lanka
- Associate Member of the Institute of Certified Management Accountants of Sri Lanka
- Master of Business Administration - University of Sri Jayewardenepura

OTHER APPOINTMENTS

- General Manager – Finance, CBL Foods International (Pvt) Ltd.

5) MR. DAYAL ABHAYASINGHE

FMAAT, FCPM, ACMA, APFA, MBA (Finance) (COL), HNDA, PQHRM, ACS

Council Member of AAT Sri Lanka

Co - Chairman - Best Annual Report Competition Committee, Alternate Chairman – Business School Committee, Member - Audit, Compliance, Risk Management and Ethics Committee

QUALIFICATIONS & EXPERIENCE

- Fellow Member of AAT Sri Lanka
- Fellow Member of the Institute of Chartered Professional Managers of Sri Lanka
- Associate Member of the Institute of Certified Management Accountants of Sri Lanka
- Associate Member of the Association of Public Financial Accountants of Sri Lanka (Public Sector wing of CA Sri Lanka)
- Master of Business Administration in Finance - University of Colombo
- Higher National Diploma in Accountancy - Sri Lanka Institute of Advanced Technological Education
- Professional Qualification in Human Resources Management – Chartered Institute of Personnel Management of Sri Lanka
- Passed Finalist – Australian Computer Society

OTHER APPOINTMENTS

- Senior Assistant Bursar - Faculty of Technology, University of Colombo

6) MR. R. EMIL CHAMINDA

FMAAT, FCA, MBA (Finance) (COL), BB Mgt. (HR) Sp.

Council Member of AAT Sri Lanka

Chairman – Education and Training Committee, Procurement Sub Committee, Alternate Chairman - IT, Development Committee, Member - Finance and Administration Committee, Member - Examination & curriculum development committee

QUALIFICATIONS & EXPERIENCE

- Fellow Member of AAT Sri Lanka
- Fellow Member of the Institute of Chartered Accountants of Sri Lanka
- Master of Business Administration (Finance) – University of Colombo
- Bachelor of Business Management – HR (Sp) – University of Kelaniya

OTHER APPOINTMENTS

- Group Financial Controller – Overseas Realty (Ceylon) PLC

7) MR. SACHIRU DAYANANDA

FMAAT, FCA, FCMA, MBA

Council Member of AAT Sri Lanka

Chairman – Business School Committee, Information Technology Development Committee

QUALIFICATIONS & EXPERIENCE

- Fellow Member of AAT Sri Lanka
- Fellow Member of the Institute of Chartered Accountants of Sri Lanka
- Fellow Member of the Institute of Certified Management Accountants of Sri Lanka
- Master of Business Administration from the University of Southern Queensland Australia

OTHER APPOINTMENTS

- Director – Audit - KPMG Sri Lanka

8) MR. THEJA DE SILVA

FMAAT, ACA, ACMA

Council Member of AAT Sri Lanka

Chairman – Student Promotion & Brand Marketing Committee, Alternate Chairman - Members Welfare and Benevolent Committee, Member - Finance and Administration Committee, Procurement Sub Committee

QUALIFICATIONS & EXPERIENCE

- Fellow Member of AAT Sri Lanka
- Associate Member of the Institute of Chartered Accountants of Sri Lanka
- Member of the Institute of Certified Management Accountants of Sri Lanka

OTHER APPOINTMENTS

- Group Chief Financial Officer - Nawaloka Hospitals PLC

9) MS. JANI GANESHAN

FMAAT, FCA, MBA, BBA (Acc. Sp.)

Council Member of AAT Sri Lanka

Chairperson – Conference and Public Seminars Committee, HR Sub Committee, Alternate Chairperson – Students Promotion and Brand Marketing Committee, Member - Finance and Administration Committee

QUALIFICATIONS & EXPERIENCE

- Fellow Member of AAT Sri Lanka
- Fellow Member of the Institute of Chartered Accountants of Sri Lanka
- Master of Business Administration - University of West of London
- BBA (Accounting) Sp. - University of Colombo

OTHER APPOINTMENTS

- Senior Assistant Vice President – Consumer Foods Sector – John Keells Group

INTRODUCTION TO OUR GOVERNING COUNCIL

10) MR. W. G. ISURU KALHARA

FMAAT, ACA, ACCA, FCMA, ACPM

Council Member of AAT Sri Lanka

Co - Chairman – Best Annual Report Competition Committee, Alternate Chairman - Membership and Professional Development Committee

QUALIFICATIONS & EXPERIENCE

- Fellow Member of AAT Sri Lanka
- Associate Member of the Institute of Chartered Accountants of Sri Lanka
- Member of the Association of Chartered Certified Accountants of UK
- Fellow Member of the Institute of Certified Management Accountants of Sri Lanka
- Associate Member of the Institute of Chartered Professional Managers
- Life Member of the Organization of Professional Association of Sri Lanka

OTHER APPOINTMENTS

- Manager - Financial Reporting & Budgeting - Sri Lanka Institute of Information Technology (SLIIT Malabe Campus)

11) MR. THUSHARA KARIYAWASAM

SAT, FCA

Council Member of AAT Sri Lanka

Chairman – Examination and Curriculum Development Committee, Alternate Chairman - Audit, Compliance, Risk Management and Ethics Committee

QUALIFICATIONS & EXPERIENCE

- Senior Member of AAT Sri Lanka
- Fellow Member of the Institute of Chartered Accountants of Sri Lanka

OTHER APPOINTMENTS

- Managing Partner - T.N. Associates

12) MR. P. D. WASANTHA KUMARA

FMAAT, M.A (Econ), B.Com (Acc) Sp.(USJ), CBA (CASL), HNDA, CTP, AM-IOA (UK)

Council Member of AAT Sri Lanka

Chairman – Membership and Professional Development Committee, Public Sector Co-ordination and SME Committee, Alternate Chairman - Education and Training Committee

QUALIFICATIONS & EXPERIENCE

- Fellow Member of AAT Sri Lanka
- Master of Art (Economics) – University of Kelaniya
- Bachelor of Commerce (Accounting) Sp. - University of Sri Jayewardenepura
- Certified Business Accountant of the Institute of Chartered Accountants of Sri Lanka
- Higher National Diploma in Accountancy - Sri Lanka Institute of Advanced Technological Education.
- Certified Tax Practitioner – Chartered Institute of Taxation
- Associate Member of Institute of Analytics (UK)

OTHER APPOINTMENTS

- Senior Tax Officer – Provincial Revenue Department (W.P.)

13) MR. TISHAN SUBASINGHE

FMAAT, FCA, FCMA, CISA, MBA (Finance) (COL), LL.B (Hons.), Attorney-at-Law

Council Member of AAT Sri Lanka**QUALIFICATIONS & EXPERIENCE**

- Fellow Member of AAT Sri Lanka
- Fellow Member of the Institute of Chartered Accountants of Sri Lanka
- Fellow Member of the Institute of Certified Management Accountants of Sri Lanka
- Certified Information Systems Auditor
- Master of Business Administration (Finance) - University of Colombo
- Bachelor of Laws (Hons.) Attorney-at-Law

OTHER APPOINTMENTS

- Vice President of CA Sri Lanka
- Joint Managing Partner - Moore Aiyar
- Managing Director – Moore Consulting (Pvt) Ltd
- Chairman - Sanasa General Insurance Company Ltd
- Senior Director - Amana Bank PLC
- Council Member - University of Colombo
- Board Member - Sri Lanka Accounting and Auditing Standards Monitoring Board (SLAASMB)
- Director at Kapruka Holdings PLC
- Director Samsons International PLC

14) MR. SUNIL WANIGABADU

FMAAT, CPA, FCPM

Council Member of AAT Sri Lanka

Chairman – Members Welfare and Benevolent Committee, Member - Act of Incorporation Sub-Committee

QUALIFICATIONS & EXPERIENCE

- Fellow Member of AAT Sri Lanka
- Member of the Institute of Certified Public Accountants
- Fellow Member of Chartered Professional Managers

OTHER APPOINTMENTS

- Proprietor of Wanigabadu & Co.

15) MR. N M S P KARUNADASA

ACA, BSc (Accounting) Sp.

Council Member of AAT Sri Lanka

Date of joining 23. 01. 2025

Date of resignation 25. 03. 2025

Alternate Chairman - Public Sector
Coordination & SME Committee

QUALIFICATIONS & EXPERIENCE

- Associate Member of the Institute of Chartered Accountants of Sri Lanka
- Bachelor of Science (Accounting) (Special) – University of Sri Jayewardenepura

OTHER APPOINTMENTS

- Deputy Director, Department of Public Enterprises, Ministry of Finance, Planning and Economic Development
- Non-Executive Director, Lanka Sathosa (Pvt) Ltd.

16) MS. G S K W HEWAGE

BSc. (Business Administration) (USJ),
MPA in Education Management (USJ), PG
Dip. in Education (NIE), MSc in Education
Management (NIE), Dip. in English (SLIDA)

Council Member of AAT Sri Lanka

Date of joining 26. 09. 2024

Alternate Chairperson – Best Annual
Report Competition Committee

QUALIFICATIONS & EXPERIENCE

- Bachelor of Science (Business Administration) – University of Sri Jayewardenepura
- Master of Public Administration in Education Management – University of Sri Jayewardenepura
- Post Graduate Dip. in Education - National Institute of Education
- Master of Science in Education Management - National Institute of Education
- Diploma in English - Sri Lanka Institute of Development Administration

OTHER APPOINTMENTS

- Director of Education - Commerce & Business Studies Branch, Ministry of Education

MANAGEMENT TEAM

Left to Right

1. Mr. Tishanga Kumarasinghe

FMAAT, B.Com (Sp) Int'l Trade, PG.Dip. (PIM-USJ),
MSLIM

Chief Executive Officer

2. Ms. Nimali Ekanayake

FMAAT, FCA, ACCA, MPA Acc (USJ), B.Sc (Mgt)
(USJ), Dip. in Taxation

Chief Academic Officer

3. Mr. Muditha Wijesundara

B.Sc Acc (Sp) (USJ), ACA, ACCA, MBA (USQ) - Aus

Financial Controller

4. Ms. S.A. Nadee N. Perera

MBA (UK), B.Sc. Mgt. (Sp) (USJ), CBA, MCPM, AIPFM

Head of Student Registration & Membership

5. Ms. B.R. Lilani Thanuja

FMAAT, MBA (Sp) Finance (Cardiff - UK), FCA, FCMA

Head of Examinations



Left to Right

6. Mr. Sachith Karunarathna

MBA (UOC), BBA (MKT) (Sp) (COL), Dip. M.ACIM,
MSLIM

Head of Business School

7. Ms. Saluja Herath

MBA International (UK), BBA (HRM) (Sp) (COL),
ACIPM, L.L. Dip

Head of Human Resources & Administration

8. Mr. Thilina Magalla

MBA. Mktg (UK), PgD. Mktg (UoK), Dip. Brand Mgt
(SLIM), MSLIM

Head of Marketing

9. Ms. Ajani D. Fernando

M.Sc in Management (USJ), B.Sc. Accounting (Sp)
(USJ), Dip. in IT, CIMA (UK) - Passed Finalist

Manager - Education & Training

10. Mr. Lasantha Perera

BSc (Hons) Data Science, MBCS

Manager – IT

MANAGEMENT TEAM



Left to Right

11. Mr. Henry Thalagala
Senior Manager – Examinations

12. Ms. Nilakshi Liyanage
MBA (UOC), BBA (Fin)Sp. (COL), Adv. Dip. In CIMA (UK)
Manager – Examinations

13. Ms. Limalka Weerasekara
MAAT, FCA, B.Sc Finance (Sp) (USJP), CIMA Passed Finalist (UK)
Manager – Examination (Quality Assurance)

14. Ms. Nipuni Karunarathna
MBA. General (UWTSU- UK), BSc in Marketing Management (USJ), ACIM, AMSLIM
Manager – Marketing

15. Ms. Sanjeewa Kumari
MLRHRM B.L.Ed. (COL), CQHRM (CIPM)
Manager – Business School



Left to Right

16. Ms. Niroshinee Ratnayake

Dip. In Conf. Sec, Dip. in Exec. Sec, Dip. In Admin.
Sec, Dip. In HRM
Secretary to CEO

17. Mr. N. M. N. Pradeep Kumara

B.Sc. (Mkt) Sp. Hons. (SUSL)
Assistant Manager – Education & Training

18. Mr. K. Niranjana

MBA (UK), B.Sc (Hons) BISM-UK
Assistant Manager – Student Registration & Membership

19. Mr. Sahan Chathuranga Silva

HND in Computing & System Development
Assistant Manager – Examinations

20. Ms. T. Piraveena

MAAT, CA-Passed Finalist, BBA (Hons) Acc (Sp) (UOJ)
Assistant Manager – Finance

21. Mr. Chathura Samarajeewa

MBCS, Dip. in IT
Assistant Manager – Business School

PAST PRESIDENTS



Prof. Lakshman R. Watawala
(Founder President) 1987 - 1999



Mr. Reyaz Mihular
2000 - 2003



Mr. Asoka Jayasinghe
2004 - 2005



Mr. Lal Nanayakkara
2006 - 2007



Mr. H. M. Hennayake Bandara
2008 - 2009



Mr. T. Dharmarajah
2010 - 2011



Mr. Ganaka Amarasinghe
2012 - 2013



Mr. Lalith T. Fernando
2014 - 2015



Mr. J. M. U. B. Jayasekera
2016 - 2017



Mr. M. J. Magdon Ismail
2018 - 2019



Mr. W. P. Russel P. H. Fonseka
2020 - 2021



Mr. Naleen De Silva
2022 - 2023

OPERATING ENVIRONMENT

SRI LANKA'S ECONOMIC PERFORMANCE IN 2024

In 2024, Sri Lanka's economy showed promising signs of recovery, achieving a 5.0% growth rate following a 2.3% contraction in 2023. This marks the strongest GDP growth recorded in the recent past. A significant driver of this rebound was the Industrial sector, which expanded by 11.0%. The services sector also posted a recovery, growing by 2.4%, while the accommodation and transportation sub-sectors saw notable improvement due to the revival of tourism. Agriculture experienced modest growth at 1.2%. As a result, GDP per capita rose to USD 4,516, reflecting improved economic conditions and increased income levels. This momentum provides a robust platform for ongoing growth and enhanced investment prospects.

INFLATION AND MONETARY POLICY TRENDS

Headline inflation, based on the Colombo Consumer Price Index (CCPI), fell to 0.5% in August 2024 from 2.4% in July 2024, driven by declining prices in both food and non-food categories. The country entered a period of deflation. The CCPI indicated a Y-o-Y deflation of 1.7% in December 2024, which deepened to 4.0% in January 2025 and 4.2% in February 2025. This deflationary trend was influenced by factors such as reductions in household power tariffs.

Monetary conditions continued to ease in 2024, as reflected in the declining Average Weighted Prime Lending Rate (AWPR). By April 2024, the AWPR was in the 10.63% range, and by December, the monthly AWPR had fallen to 8.92%. By March 2025, AWPR reached a level of 8.37%. The declining trend in the Average Weighted Prime Lending Rate (AWPR) from 2024 to 2025 in Sri Lanka is having several important impacts on the economy, especially as the country recovers from its recent economic crisis. Businesses can borrow at lower rates to finance expansion, invest in operations, and manage cash flow, while Consumers benefit through cheaper personal loans, housing loans, and leasing facilities, supporting consumption. Lower rates make credit more attractive, potentially reversing the prior contraction in private sector credit. Encourages small and medium enterprises (SMEs) to re-engage with formal lending institutions, especially important for employment and income generation.

DEVELOPMENTS IN THE EXTERNAL SECTOR

The external sector demonstrated solid progress in 2024. Merchandise export earnings stabilized, while merchandise import expenditure remained consistent. Tourism revenue surged to USD 3,169 million with tourist arrivals exceeding 2 million, highlighting a strong resurgence in the industry. Remittances also increased, reaching USD 614 Mn in December 2024 compared to USD 570 Mn a year earlier, thereby boosting foreign exchange reserves.

Sri Lanka's gross official reserves rose to USD 6.1 Bn by the end of 2024, up from USD 4.4 Bn at the end of 2023, supported by active foreign currency purchases by the Central Bank. The Sri Lankan Rupee remained relatively stable against major currencies, experiencing only moderate fluctuations. Foreign investor activity in the Colombo Stock Exchange (CSE) showed positive momentum, with net inflows primarily driven by increased participation in the primary market, signaling a return of investor confidence.

FISCAL POSITION AND DEBT MANAGEMENT

In the first half of 2024, the fiscal deficit was recorded at 5.0% of GDP, indicating progress in fiscal consolidation. Tax revenues improved, aided by policy initiatives aimed at better revenue mobilization. Concurrently, external debt restructuring efforts continued to advance, supported by strategic policy measures targeting sustainable debt servicing and long-term financial stability.

PROSPECTS FOR 2025 AND BEYOND

Looking ahead, Sri Lanka's economic outlook for 2025 remains favourable, building on the positive trajectory established in 2024. Inflation is expected to remain moderate, depending on domestic policy measures and global commodity trends. The external sector is likely to remain strong, underpinned by consistent export performance and remittance inflows. However, continued economic resilience will rely heavily on maintaining fiscal discipline, achieving successful debt restructuring outcomes, and sustaining momentum in external sector performance.

EDUCATION SECTOR

The education sector in Sri Lanka entered a phase of significant reform in 2024 and early 2025, with an emphasis on structural transformation, increased private sector engagement, and enhanced resource allocation. These developments reflect the government's commitment to modernizing education and aligning it with national development goals.

REGULATORY REFORMS

In February 2024, the government proposed the establishment of the Higher Education Development Commission (HEDC), a new autonomous entity designed to oversee the entire higher education landscape. The HEDC is intended to replace the University Grants Commission and the Tertiary and Vocational Education Commission, streamlining regulatory oversight and policy coordination across state universities, non-state institutions, vocational training bodies, and quality assurance mechanisms. This initiative aims to enhance governance efficiency and elevate educational standards across all tiers of higher learning.

PUBLIC-PRIVATE PARTNERSHIPS AND SECTORAL COLLABORATION

Alongside regulatory reform, the government reinforced its emphasis on increasing private sector participation in higher education. Strategies include encouraging the establishment of private universities and promoting public-private partnerships to broaden access and expand institutional capacity. While these measures are expected to diversify educational opportunities, they have also prompted public discourse on safeguarding equity, inclusivity, and the public character of education.

OPERATING ENVIRONMENT

STRATEGIC REFORM FRAMEWORK

In March 2025, the government unveiled a five-pillar reform framework to drive comprehensive improvements across the education system. The key pillars include:

- **Curriculum Modernization:** Revamping curricula to better align with the skills and competencies required for socio-economic transformation.
- **Human Resource Development:** Strengthening the capabilities of educators, school leaders, and administrative personnel.
- **Infrastructure Development:** Upgrading school facilities to create supportive and modern learning environments.
- **Public Awareness:** Building stakeholder understanding and support for reform initiatives through strategic communication and engagement.
- **Assessment and Evaluation:** Introducing robust monitoring systems to track the effectiveness and impact of reform implementation.

RESOURCE ALLOCATION

Reflecting the government's prioritisation of education, the 2025 Budget allocated LKR 619 billion to the sector, marking the highest-ever budgetary commitment to education in Sri Lanka's history. This significant investment underscores the state's resolve to foster a more inclusive, high-quality, and future-ready education system.

IMPLICATION FOR AAT SRI LANKA

In light of these economic, educational, and policy developments, AAT Sri Lanka is well-positioned to build on its core mandate of developing competent, future-ready accounting professionals. The renewed national focus on education reform, private sector engagement, and curriculum modernisation aligns closely with AATSL's strategic priorities, enabling greater responsiveness to industry needs and enhancing the value of its qualifications. These shifts also present new opportunities for collaboration, curriculum innovation, and expanded outreach through AAT Business School and regional centers. As Sri Lanka embarks on a path of economic recovery and educational transformation, AATSL remains committed to delivering inclusive, high-quality education that contributes meaningfully to national development and sustainable economic progress.

FINANCIAL CAPITAL



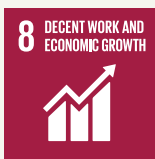
As a not-for-profit professional education body, AAT Sri Lanka's financial capital plays a foundational role in sustaining operations, expanding educational access, and enabling long-term strategic investments. Our prudent financial management ensures the stability and sustainability needed to continually empower students, passed finalists, and members through high-quality education, skill development, and professional recognition.

During the financial year 2024/25, the Association maintained its strong financial footing amid a challenging macroeconomic environment. Our operating strategy focused on optimising resource allocation, enhancing cost-efficiency, and leveraging investment income to maximise value creation. This approach resulted in solid year-on-year (YoY) improvements in several key financial indicators, despite a slight decline in post-tax surplus.

We continue to employ a balanced financial model, reinvesting surpluses into capacity development, curriculum advancement, and technology infrastructure, all while maintaining zero debt and preserving strong liquidity. This strategy strengthens AAT's resilience and supports its vision to lead Sri Lanka's mid-tier accounting education space.

SDG FOCUS

AAT Sri Lanka's financial model is aligned with the UN Sustainable Development Goals (SDGs), particularly:



Driving economic development by equipping the SME sector with professionally qualified accounting talent. Enabling career advancement and employability for students, passed finalists, and members through recognised professional pathways.



Through offering affordable access to internationally recognised qualifications, AAT empowers a broader spectrum of students to pursue professional education. In doing so, AAT contributes to the economic growth and sustainability of the SME sector by fostering financial literacy and strengthening business management capabilities through targeted knowledge development.

FINANCIAL PERFORMANCE

In 2024/25, AAT Sri Lanka recorded a total income of Rs. 569 Mn, reflecting a robust 11% year-on-year growth compared to the previous year's Rs. 513 Mn. This growth was largely driven by increased examination activity, new student registrations, and continued demand for our Business School education services. Our gross surplus increased to Rs. 295 Mn, marking a 10% rise

from the previous year. However, In the financial year 2024/25, the Association reported a finance income of Rs. 189 Mn, reflecting a 9% decline compared to Rs. 207 Mn in the previous year. This reduction in finance income is largely attributed to the decline in market interest rates, as a significant portion of the Association's financial capital is invested in fixed deposits. Due to the decline in finance income and higher administrative and student promotion expenses, the net surplus after tax decreased by 3% to Rs. 221 Mn. Despite this marginal contraction, our bottom-line performance remained strong and well-aligned with our long-term sustainability objectives.

Financial Performance	2025 Rs.	2024 Rs.	Y-o-Y %
Income	568,635,355	512,892,617	11%
Cost of Services	(274,091,041)	(245,566,895)	12%
Gross Surplus	294,544,314	267,325,722	10%
GP Ratio	52%	52%	
Surplus from Operation	104,464,221	99,280,860	5%
OP Ratio	18%	19%	
Finance Income	188,581,116	207,216,975	-9%
Surplus for the Year after Tax	221,143,643	226,558,421	-3%
NP Ratio	39%	44%	

REVENUE

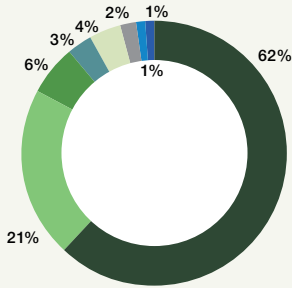
From a revenue perspective, examination fees were the largest contributor, amounting to Rs. 350.3 Mn or approximately 62% of total income. Income from student registration, renewals, and exemptions followed at Rs. 121.7 Mn, contributing 21%. Our Business School showed continued resilience and relevance, generating Rs. 32.1 Mn in income, showing a 21% increase year-on-year. Membership fees and subscriptions brought in Rs. 19.7 Mn, while income from workshops, seminars, education and training, and branch operations collectively added over Rs. 45 Mn to the revenue stream. This diversified revenue base reflects AAT's growing portfolio of educational services and its success in meeting stakeholder needs across multiple segments.



FINANCIAL CAPITAL

REVENUE COMPOSITION 2024/25

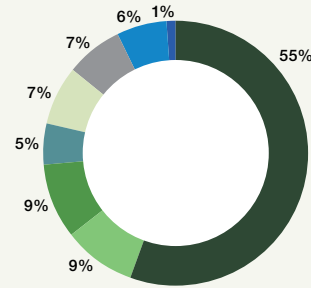
%



- Examination Fees
- Student Registrations, Renewals and Exemptions Fees
- Business School
- Membership Fees & Subscriptions
- PF, Conference & Seminars
- Education & Training
- Branch Operations
- AAT Classes

COST OF SERVICES

%



- Examination
- Student Registrations, Renewals and Exemptions
- Business School
- Membership Fees & Subscriptions
- PF, Conference & Seminars
- Education & Training
- Branch Operations
- AAT Classes

COST CONTROL

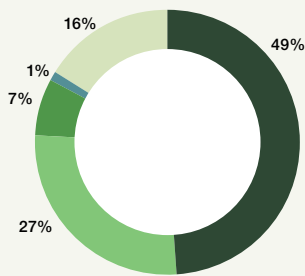
Cost control remained a strategic focus throughout the year. Total cost of services rose to Rs. 274 Mn from Rs. 246 Mn in the prior year, with examination-related costs making up 55% of that total. Despite inflationary pressures, we maintained our gross surplus ratio at 52%, indicating consistent operational efficiency. Administrative and establishment expenses rose to Rs. 153 Mn, while student promotion and awareness expenses increased to Rs. 40 Mn. Even with these increases, our financial discipline ensured a surplus from operations before finance income and tax of Rs. 104 Mn, an improvement over last year's Rs. 99 Mn.

PROFITABILITY GROWTH

The Association of Accounting Technicians of Sri Lanka has demonstrated a consistent upward trajectory in both Earnings Before Interest and Taxes (EBIT) and Net Surplus over the last five-year period, reflecting strong financial governance and sustainable operations. EBIT has shown a robust growth pattern, increasing from Rs. 108 Mn in 2020/21 to Rs. 312Mn in 2024/25. The Net Surplus (after tax) also rose steadily from Rs. 88 Mn in 2020/21 to Rs. 221 Mn in 2024/25. AAT does not focus on maximising profitability; the profitability or the bottom line is measured as the surplus or deficit. However, to continue the operational activities and the long-term sustainability of the institute, the surplus is very important. Over the years, the net surplus has grown.

COST OF SERVICE AND OPEX

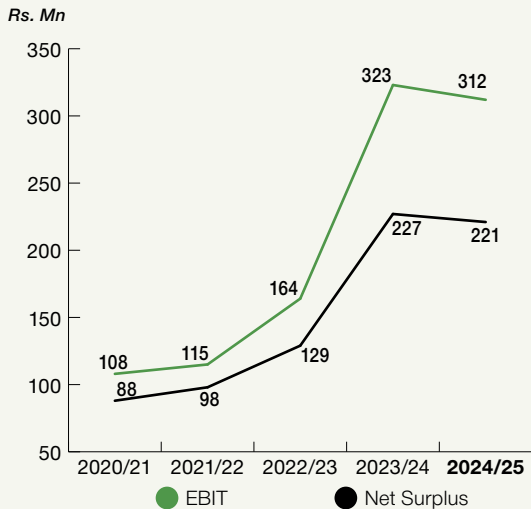
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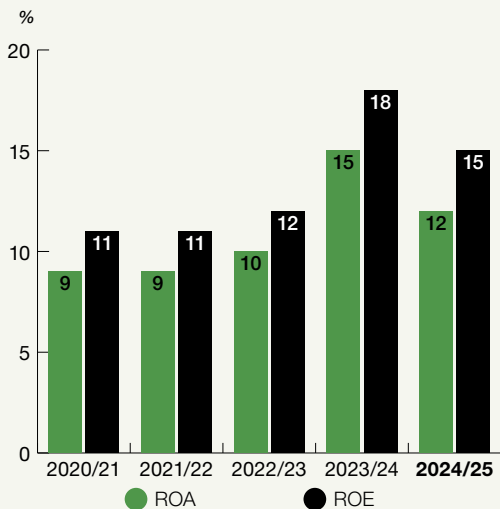
- Cost of Services
- Administration and Establishment Expenses
- Student Promotion and Awareness Expenses
- Best Annual Report Competition Expenses
- Income Tax Expense

Since the economic crisis, inflation has impacted negatively resulting the increase in cost and burdening the life style of the people in general, however in a compassionate and strategic move, AAT did not fully transfer the burden of cost increases to students through fee hikes but managed the operation prudently through effective cost management and efficient fund management to maximise the return on the accumulated funds. These initiatives resulted in improving profitability and tax contributions to the government also increased simultaneously proving commitment to the economy and society as a responsible educational institute.

EBIT AND NET SURPLUS



RETURN ON EQUITY (ROE) & RETURN ON ASSETS (ROA)



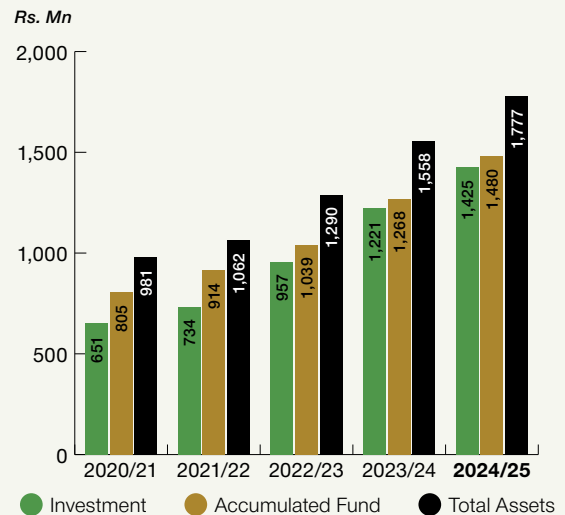
The return on assets and equity reflects AAT Sri Lanka's effective utilisation of resources, emphasising prudent financial management. These indicators serve as a testament to the organisation's commitment to long-term sustainability and growth. Over the five-year period, ROE remained stable around 11% - 12% until 2022/23. A notable improvement occurred in 2023/24, where ROE increased to 18%, reflecting strong earnings growth and efficient use of equity. However, in 2024/25, ROE slightly declined to 15%, mainly due to the reduction in interest income. ROA also followed a similar trend as increased from 9% in 2020/21 to 12% in 2024/25. This indicates that AAT Sri Lanka has been improving its efficiency in generating profits/ surplus from its total assets through strategic asset management, leading to optimised resource utilisation.

ANALYSIS OF FINANCIAL POSITION

AAT Sri Lanka's financial position at the close of the financial year 2024/25 reflects robust capital stewardship and continued institutional growth. The Association reported a notable increase in total assets, fuelled by strategic reinvestments and a consistent accumulation of surpluses, reinforcing the long-term sustainability of the institution. The Association's asset base continued to expand, reaching Rs. 1,777 Mn, up 14% from Rs. 1,558 Mn in the previous year. A central pillar of this financial strength lies in the continued expansion of the investment portfolio, which increased by 17% to reach Rs. 1,425 Mn from Rs. 1,221 Mn in 2023/24. This growth demonstrates prudent capital allocation practices that balance risk management with income generation. The accumulated fund rose in tandem, recording a 17% year-on-year increase to Rs. 1,480 Mn, reflecting the Association's consistent ability to retain earnings and build financial resilience over time.

The accumulated funds rose by 17% during the year, climbing to Rs. 1,480 Mn from Rs. 1,268 Mn, underlining AAT Sri Lanka's disciplined approach to financial governance and surplus management. Importantly, the institution maintained its zero-debt status for another consecutive year, ensuring that its operations continue to be fully self-funded, a notable achievement in a volatile economic environment.

INVESTMENTS, FUNDS AND ASSETS



Liquidity also improved substantially, with the liquidity ratio rising from 3.0 times in the previous year to 4.0 times in 2024/25. This increase signifies a strong short-term financial buffer, equipping the Association to meet its operational obligations and invest in future initiatives without undue financial strain.

Although returns on capital show some moderation due to market dynamics and reduced finance income, the figures remain solid within the not-for-profit education sector.



FINANCIAL CAPITAL

These indicators affirm the Association's strong and improving financial position. The sustained expansion of assets, investments, and funds, coupled with zero debt and high liquidity, positions AAT Sri Lanka for continued strategic growth and enhanced service delivery in the years to come.

The financial data for 2025 shows a positive upward trend in all key metrics. The organisation has improved revenue, strengthened its asset base, expanded its investment portfolio, increased its accumulated fund, and improved liquidity, all while remaining debt-free. These factors collectively reflect strong financial health, sustainable growth, and low risk exposure, positioning the organisation favourably for future development and resilience.

FUTURE OUTLOOK

With a strong financial foundation, AAT Sri Lanka is well-positioned to advance its mission of expanding access to affordable, high-quality education. Our focus on efficient resource allocation, robust liquidity, and long-term value creation will continue to drive investments in digital infrastructure, curriculum enhancement, and regional outreach.

Looking ahead, we aim to broaden our impact by strengthening our Business School offerings, deepening partnerships with academic and professional bodies, and aligning our programmes with evolving industry needs. These efforts will enable us to support student employability, empower the SME sector, and contribute meaningfully to national development.

Our financial resilience will remain central to achieving inclusive growth, ensuring that our educational model continues to unlock opportunity and mobility for a wider spectrum of learners across Sri Lanka.

MANUFACTURED CAPITAL



AAT Sri Lanka's manufactured capital consists of the physical and technological foundation that facilitates the delivery of high-quality professional education, certification, and member services across Sri Lanka. Our manufactured capital includes tangible assets, such as head office location, investment property and infrastructural developments and digital platforms that underpin our service delivery and outreach.

Our network of branch offices and accredited education centers plays a pivotal role in ensuring equitable access to professional qualifications across the country. These facilities not only provide physical spaces for assessments and administrative support but also serve as community hubs for learning and development.

Complementing our physical infrastructure is our growing suite of digital platforms. These include our online learning environment, examination systems, and student and member portals. Over the years, we prioritised enhancements to these systems to improve accessibility, user experience, and operational efficiency. These investments have become especially critical as digital learning and remote assessment continue to shape the future of professional education.

The strength and resilience of our manufactured capital enable AAT Sri Lanka to fulfill its mandate of professional development with consistency and agility. As we move forward, we remain committed to leveraging both physical and digital infrastructure to broaden our reach, enhance service delivery, and create long-term value for our stakeholders.

OUR PHYSICAL PRESENCE

Our branch network increases accessibility to our students and members, thus assisting us to reach across the nation to provide affordable accounting education and enhance opportunities for accounting professionals to contribute to economic progress. The illustration below depicts our physical reach across the island:

TECHNOLOGICAL INFRASTRUCTURE

In 2024, the IT Committee approved a number of changes to our technological foundation, including IT infrastructure improvement, which we carried out this year as well as planned development of a core ERP system, and measures to strengthen cybersecurity with the assistance of a hired consultant.

OUR DIGITAL REACH

As the majority of our student population comprises a digitally adept younger generation, the strategic enhancement of our technological infrastructure and online presence remains central to our sustainable growth journey. Recognising this, AAT Sri Lanka continues to invest significantly in expanding and refining our digital capabilities.

Our online ecosystem supports seamless processes such as online registration, access to e-study materials, online examination applications, and e-admission through our dedicated web portals. Concurrently, we actively nurture our social media platforms, ensuring dynamic and meaningful engagement with both current and prospective students. To further foster connectivity, we leverage widely used communication tools including WhatsApp, Telegram, and Viber, enabling direct and timely interactions with our stakeholders.

Through our website, we continue to engage a diverse audience, offering content and services in Sinhala, Tamil, and English to ensure inclusivity across Sri Lanka's multilingual community. We have also strengthened remote connectivity with our regional branches, further expanding our technological infrastructure to support seamless operations.

In line with our commitment to empowering our students and members with digital tools, we once again provided complimentary access to Microsoft Office 365 software during the year under review, building on the initiative launched previously.

MANUFACTURED CAPITAL






SDG FOCUS



As part of our efforts to enhance technological infrastructure, we continue to develop our digital infrastructure and invested in high-performance computers and laptops with advanced configurations.

OUR DIGITAL PRESENCE

Maintaining the momentum from our accelerated digital campaigns in recent years, we strengthened our social media footprint during 2024/25. Our digital community witnessed growth:

Platform	Follower base 2024/25	Follower base 2023/24
 Instagram	16,400	13,200
 YouTube	29,300	24,959
 LinkedIn	22,650	16,191
 Facebook	150,000	129,600
 TikTok	9,422	8,600

FUTURE OUTLOOK

As Sri Lanka's economy and the sociopolitical landscape continue to stabilise, we will look into purposefully strengthening our manufactured capital to meet overall organisational strategic goals and our value creation aspirations.

SOCIAL AND RELATIONSHIP CAPITAL



Social and Relationship Capital is fundamental to AAT Sri Lanka's ability to fulfil its mandate of empowering accounting professionals and driving national capacity building. Our relationships with a wide spectrum of stakeholders, from students and educators to employers, regulators, and the community, form the bedrock of our long-term value creation.

SDG FOCUS



AAT Sri Lanka plays a pivotal role in strengthening national educational capacity by promoting equitable access to quality vocational and professional education. Through its stakeholder engagement practices, the organisation supports lifelong learning and inclusive academic development pathways that respond to national priorities and global trends.



Our engagement with students, members, and employers contributes to a more competent workforce and promotes economic participation. Strategically, we support sustainable employment ecosystems by aligning professional qualifications with market needs and enhancing career readiness and mobility.



We actively nurture institutional partnerships and multilateral cooperation with education providers, regulators, and professional bodies. These alliances strengthen education sector governance and foster a unified approach to national capacity building, thereby advancing collective progress toward sustainable development goals.

OUR STAKEHOLDER LANDSCAPE

AAT Sri Lanka's diverse stakeholder network includes students, passed finalists, members, Accredited Education Centres (AECs), employers, accounting bodies, universities, employees, and government regulators. Each group plays a vital role in our ecosystem and is engaged at varying levels to ensure mutual value creation. Students and members, for instance, are engaged at a high level with the objective of enabling academic and career success, while AECs and employers contribute to the credibility and market relevance of our offerings. A detailed analysis of our stakeholder engagement is presented in the Stakeholder Engagement chapter of this report.

STAKEHOLDER ENGAGEMENT STRATEGY

Our stakeholder engagement is guided by a dynamic strategy that combines digital and traditional communication channels to ensure inclusive, real-time interaction. This approach is anchored in governance principles that promote two-way dialogue, accountability, and shared value creation. We engage through our website, publications, social media, events, and direct interactions, ensuring stakeholders can influence our strategic priorities and program development.

ENABLING STUDENT SUCCESS

At AAT Sri Lanka, student success lies at the heart of our mission. We approach this commitment with a multi-dimensional strategy that supports academic achievement, personal development, and professional readiness, forming a crucial pillar of our Social and Relationship Capital.

In the 2024/25 reporting year, AAT Sri Lanka continued to strengthen its role as a catalyst for equitable and future-oriented professional education. With over 35,000 active students and nearly 14,000 new registrations, we reinforced our position as a key pathway for young learners seeking quality, affordable, and accessible education in accounting and business disciplines.

Our qualifications' availability in Sinhala, Tamil, and English ensures inclusivity and accommodates the diverse linguistic backgrounds of students across Sri Lanka. This trilingual approach, supported by a comprehensive digital ecosystem including online registration, e-study texts, e-admissions, and examination applications helps bridge urban-rural divides and extends learning to underserved regions.

With a network of 132 Accredited Education Centres (AECs) and 104 island-wide exam centres, we ensure the geographic accessibility of our programs. These centres not only facilitate classroom delivery but also serve as community hubs for guidance, mentoring, and academic support.

AAT's investment in outreach initiatives remains significant. In 2024/25, the Association conducted 141 seminars, including 10 teacher training programs, reaching over 35,000 students nationwide. These engagements provide vital academic

SOCIAL AND RELATIONSHIP CAPITAL

preparation, examination readiness, and exposure to career pathways, particularly for students preparing for national school examinations.



Beyond academic instruction, our commitment to employability is demonstrated through sustained efforts in career guidance and job placement. The AAT Job Bank, recognised by over 1,126 employers, serves as a critical interface linking students and passed finalists with career opportunities across the public and private sectors.

Strategic partnerships with universities and professional bodies further enhance the value proposition for our students, offering advanced standing, degree pathways, and continuous professional development opportunities through the AAT Business School.

Through these integrated efforts combining affordability, accessibility, quality instruction, and employability support AAT Sri Lanka continues to empower students across the country, aligning its mission with the broader national vision for educational equity and economic resilience.

At AAT Sri Lanka, members form the core of our professional ecosystem. Their advancement and engagement are essential to our mission of fostering ethical, competent accounting professionals who contribute meaningfully to the national economy, particularly in the SME sector, where many of our members operate.

ENGAGEMENT WITH MEMBERS

In the year 2024, our active member base reached 7,708, marking steady growth in the professional community we serve. In 2024/25 we welcomed 924 new members across the three membership tiers MAAT, SAT, and FMAAT offering them structured pathways for lifelong professional development and recognition.

Our commitment to member engagement is multifaceted. Continuous Professional Development (CPD) is a strategic priority, delivered through an annual calendar of seminars, webinars, and workshops that cover critical topics such as taxation updates, international business preparedness, branding, and job-market navigation. These learning opportunities are enhanced by reciprocal arrangements with universities and other professional bodies, expanding members' access to advanced

qualifications and credentials. Networking is another cornerstone of our member engagement model. The AAT Business Conference, annual get-togethers, sports events, and cultural celebrations create a vibrant community space for knowledge exchange and fellowship



Members are also encouraged to contribute to the profession by serving on the Governing Council, exam boards, or as mentors and supervisors, deepening their leadership footprint within AAT. Soft skill development is cultivated through the AAT Toastmasters Club and its offshoot, the Emerging Toastmasters Club, which empowers members, both in Sri Lanka and abroad, to refine their communication and public speaking skills

To further elevate the membership value proposition, AAT Sri Lanka offers negotiated benefits and discounts across banking, retail, healthcare, and lifestyle services. Our Member Services Unit remains accessible and responsive, ensuring ongoing support and fostering a culture of inclusion and feedback.

Collectively, these initiatives underscore AAT Sri Lanka's commitment to nurturing a dynamic, forward-looking membership that is empowered, recognised, and equipped to meet the demands of a rapidly changing business environment.





ENGAGEMENT WITH PASSED FINALISTS

In the 2024/25 period, 3,862 students completed their AAT examinations, becoming Passed Finalists and earning their NVQ Level 5-equivalent Diploma in Accounting and Business. These achievements were honoured through formal certificate awarding ceremonies held at BMICH, providing a sense of celebration, pride, and public recognition

To support career readiness, we provide Passed Finalists with targeted access to the AAT Job Bank, which is endorsed by over 1,100 employers, as well as participation in exclusive career fairs. These platforms enhance employability and facilitate direct interaction with potential employers from both the public and private sectors.



Passed Finalists represent a critical transition point in AAT Sri Lanka's professional pathway, individuals who have successfully completed their academic journey are positioned to enter the workforce or continue towards full membership. As such, our engagement with this group is strategically designed to bridge the academic-to-professional divide while fostering continued affiliation with the Association.

We also provide access to CPD seminars, webinars, and conferences, many of which are designed to build the practical, leadership, and soft skills necessary for workplace success. Additionally, participation in flagship events such as the AAT Business Conference and subject-specific workshops strengthens their exposure to real-world industry trends.

SOCIAL AND RELATIONSHIP CAPITAL

The AAT Achievers' Club, which comprises AAT Passed Finalists until they obtain professional membership of the Association, provides a dedicated platform for peer networking, competency enhancement and recognition. In 2024/ 2025, the Club hosted a well-received Achievers' Get Together at Excel World Entertainment Park, fostering engagement and team spirit.



To ease members in navigating their membership journey, AAT also offers an orientation seminar for those entering membership. In 2024/25, a total of 924 individuals were inducted during the Annual Convocation of which over 850 were AAT passed finalists, marking a key milestone in their professional journey.



Our engagement strategy for Passed Finalists is thus built on recognition, opportunity, and empowerment, ensuring that their success as students evolves seamlessly into fulfilling professional trajectories within and beyond the AAT community.

PARTNERSHIPS WITH ACADEMIA AND EMPLOYERS

AAT Sri Lanka's strategic partnerships with academic institutions and employers continue to play a pivotal role in advancing the relevance, accessibility, and impact of its professional education framework. These collaborations are central to ensuring that our qualifications remain future-fit and aligned with national development goals, sectoral needs, and global standards.

ACADEMIC PARTNERSHIPS AND EDUCATION PATHWAYS

In 2024/25, AAT Sri Lanka strengthened its alliances with a diverse network of local and international universities, technical institutions, and professional bodies. These partnerships serve multiple purposes such as the creation of seamless academic progression routes, enhancement of recognition for AAT qualifications, and enrichment of the learning journey for our students and passed finalists. Through these relationships, AAT students benefit from significant exemptions and credit transfers toward higher education programs.

Internationally, AAT Sri Lanka maintains reciprocal arrangements with institutions including:

- ACCA (UK) – exemptions up to the Applied Skills Module
- CIMA (UK) – complete exemptions at the Certificate Level
- IPA (Australia) and IFA (UK) – membership equivalence pathways
- BCAS, BMS, NIBM, SLIIT Academy – with links to UK universities such as Coventry, Northumbria, Southampton Solent, and Bedfordshire



Recent MoUs signed with SLIIT Academy, NIBM, SAB Campus CA Sri Lanka, and BCAS Campus further underscore our commitment to offering international-quality education locally, ensuring Sri Lankan students have access to globally recognized qualifications. These academic partnerships are not only instrumental in enhancing educational mobility but also in aligning AAT's curriculum with global academic and professional standards.



Signing of MOU with Northumbria University, UK



Signing of MOU with PIM



Signing of MOU for the LMS

EMPLOYER ENGAGEMENT AND INDUSTRY RELEVANCE

On the employer front, AAT Sri Lanka continued to expand its Affiliated Training Partner (ATP) program, which connects students and passed finalists with a network of vetted employers. These organisations support work-based training, offer internships, and frequently participate in AAT-hosted job fairs and career forums.

Employers are also engaged in curriculum development and consultation, ensuring that the competencies embedded in

AAT programs match evolving workplace demands. Through structured feedback loops and advisory inputs, employers help shape course content that reflects real-world applications and sector-specific expectations

Furthermore, the AAT Job Bank has become a cornerstone in supporting employment readiness and transition for AAT-qualified candidates, bridging the gap between education and economic participation

As a testament to mutual trust and strategic value, employers also contribute to the continuous improvement of AAT's professional brand by serving as mentors, assessors, and endorsers of its qualifications.

ENGAGING ACCREDITED EDUCATION CENTRES (AECs)

Accredited Education Centres (AECs) serve as the foundational partners in AAT Sri Lanka's mission to deliver accessible, high-quality accounting education across the island. As of the end of the reporting year, the AAT network consisted of 132 AECs, underscoring the Association's expanding footprint in all provinces of the country

These centres function as critical delivery nodes for AAT's trilingual curriculum, offering students nationwide the opportunity to pursue their qualifications in Sinhala, Tamil, or English, thereby supporting equitable access to education regardless of linguistic or regional barriers. In addition to providing instructional services, AECs are entrusted with facilitating examination preparations and ensuring that the learning environment remains consistent with AAT's quality assurance expectations.

To ensure academic alignment and compliance, AAT Sri Lanka maintains an active and structured engagement process with AECs. This includes:

- Regular updates on curriculum revisions and syllabus changes
- Clarifications on exam formats and marking schemes
- Communication on revised fee structures, examination schedules, and administrative protocols



Furthermore, AAT organises dedicated training sessions, forums, and workshops for AEC staff and educators. These capacity-building efforts are aimed at equipping instructors with the

SOCIAL AND RELATIONSHIP CAPITAL

latest pedagogical approaches, digital tools, and subject matter updates relevant to the evolving field of accounting. The intent is to maintain uniform academic standards and elevate the overall effectiveness of teaching across all centres.

AAT also leverages digital communication channels email, messaging apps, and webinars for seamless, ongoing dialogue with AEC administrators. This ensures that each centre remains responsive and informed, which is particularly critical during examination cycles and policy roll-outs.

In fostering a collaborative ecosystem, AAT views AECs not merely as service providers but as strategic allies in its broader value creation model. By integrating these centres into curriculum feedback loops, examination planning, and promotional activities, AAT ensures a two-way flow of insights that enhances both educational quality and institutional accountability.

Ultimately, the Accredited Education Centres are a vital extension of AAT Sri Lanka's institutional presence. They play a key role in delivering the promise of affordable, inclusive, and career-oriented education, forming the backbone of AAT's decentralised, community-embedded learning infrastructure.

INTERNAL STAKEHOLDERS – EMPLOYEES

Our employees are the driving force behind AAT's operations. We maintain a high-engagement relationship with them through market-aligned salaries, structured performance evaluations, and meaningful welfare initiatives, including medical camps, celebrations, and training. Newcomers are assessed and provided feedback, creating a continuous improvement loop that aligns individual development with organisational goals. More information on our employee engagement is presented in the Human Capital chapter of this report (see pages: 64 to 70).

GOVERNMENT AND REGULATORY ENGAGEMENT

We maintain a constructive relationship with regulators and government entities, demonstrating strong compliance and contributing to national education development. Our adherence to legal and governance standards, timely statutory payments, and participation in policy discussions underpin our credibility and influence in shaping Sri Lanka's professional education landscape.

CSR AND SOCIAL OUTREACH

AAT Sri Lanka's commitment to corporate social responsibility is deeply rooted in its identity as a national education provider that champions inclusivity, sustainability, and community well-being. Throughout 2024/25, the Association implemented a diverse portfolio of CSR initiatives that spanned environmental conservation, social welfare, health, education, and youth empowerment, strengthening its social and relationship capital while delivering tangible benefits to underserved communities.



MOBILITY SUPPORT TOWARDS HEALTHCARE AND EDUCATION

As part of its commitment to public service and health-sector support, AAT Sri Lanka undertook the refurbishment of 10 Suwaseriya ambulances, reinforcing the efficiency and hygiene of this critical emergency medical service. Simultaneously, three Sisusariya school buses, used for transporting school children, were refurbished and repainted in collaboration with the government's student transport initiative. These interventions supported both student mobility and emergency medical infrastructure, highlighting AAT's multidimensional engagement in public well-being.



WELFARE AND COMMUNITY CARE

As part of its welfare initiatives, AAT Sri Lanka organised food donation programs for eldercare homes, extending warmth and sustenance to some of the most vulnerable members of society. This act of compassion underscored the Association's deep-rooted commitment to uplifting marginalised communities and promoting dignity in ageing.

Additionally, AAT hosted a blood donation campaign that mobilised staff. This initiative not only contributed to national blood bank reserves but also reinforced AAT's identity as a socially responsible and community-engaged institution.



EDUCATIONAL EMPOWERMENT – NENA WARUNA SCHOLARSHIP PROGRAMME

The flagship “Nena Waruna” Scholarship Programme continued to provide meaningful academic access to financially disadvantaged students. In 2024/25, AAT awarded 46 financial scholarships to students from low-income families who had passed the G.C.E. O/L examination or were currently pursuing the commerce stream in A/L studies. In addition, 20 non-financial scholarships were granted to students from across Sri Lanka, covering the full cost of the AAT qualification and enabling them to progress without financial burden.

MEASURING AND ENHANCING SOCIAL CAPITAL

We continuously assess stakeholder satisfaction through perception surveys and feedback channels. These insights guide our future strategies and reinforce our commitment to inclusivity and stakeholder empowerment.

FUTURE OUTLOOK

Looking ahead, AAT Sri Lanka will continue to evolve its stakeholder engagement strategy to remain responsive to the changing dynamics of the professional education landscape. We aim to strengthen our partnerships with academia and employers by introducing new articulation pathways, refining our curriculum through structured industry feedback, and promoting greater alignment with national skills development frameworks.

Our commitment to student empowerment will deepen through expanded scholarship offerings, enriched digital learning tools, and enhanced career guidance services. We will also focus on scaling up our outreach programs and employer collaboration to

improve employment outcomes and increase access to quality education, especially for marginalised communities.

Additionally, we will invest in empowering members and past finalists through targeted CPD initiatives, leadership development programs, and digital networking platforms to enhance engagement and long-term value. Accredited Education Centres will receive increased support via centralised training, quality audits, and strategic communications to ensure delivery consistency and excellence.




Ultimately, AAT Sri Lanka will continue to position Social and Relationship Capital as a driver of inclusive growth, resilience, and institutional credibility paving the way for a more equitable and future-ready professional ecosystem.

NATURAL CAPITAL



At AAT Sri Lanka, we consider our direct use of natural resources, including energy and water and our broader environmental impact as vital components of our natural capital. While our operations are relatively low-impact, we recognise the importance of climate risk and continue to implement sustainability measures across our activities.

SDG FOCUS ON OUR NATURAL CAPITAL

SDG	Our contribution
 <p>7 AFFORDABLE AND CLEAN ENERGY</p>	Introducing and implementing energy-saving practices across the organisation
 <p>10 REDUCED INEQUALITIES</p>	Promoting responsible consumption and sustainable production methods Reducing paper usage through initiatives such as recycling and transitioning to digital documentation
 <p>13 CLIMATE ACTION</p>	Enhancing energy efficiency, optimising waste management, and minimising water usage

MEASURING OUR IMPACT

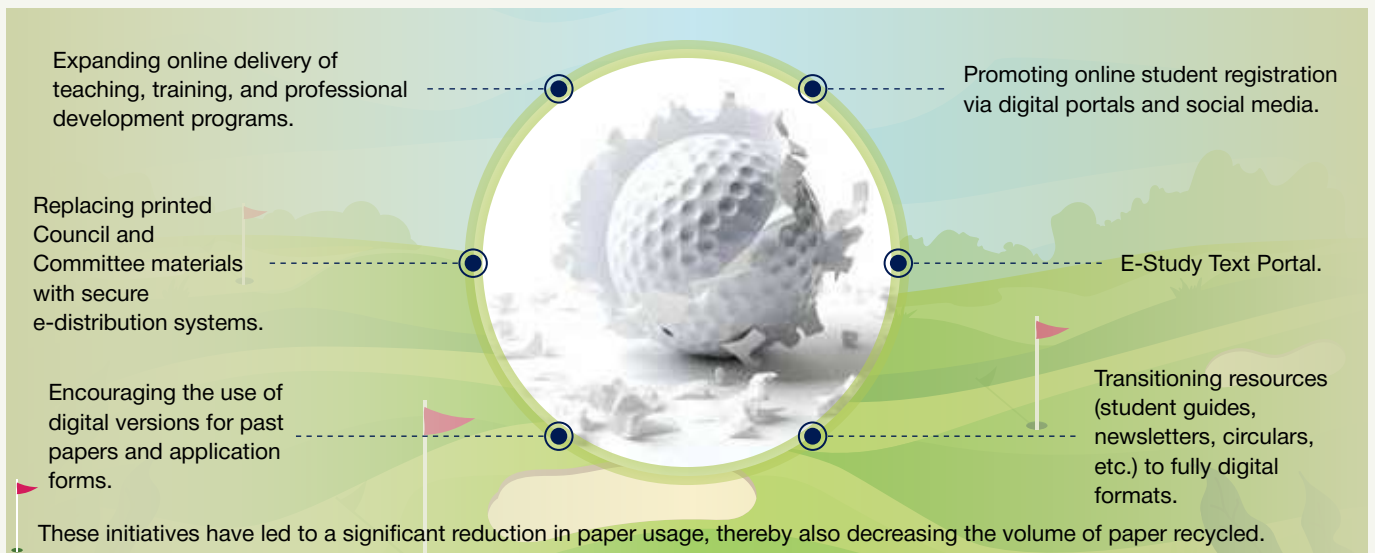
Indicator	2024/25	2023/24
Water consumption	1.21 Mn Ltr	1.41 Mn Ltr
Energy consumption	212,090 KWh	206,940 KWh
Waste paper disposal	1,526 Kg	1,057 Kg

CARBON FOOTPRINT MANAGEMENT

AAT remains committed to minimising our environmental impact through the 3R approach: Reduce, Reuse, Recycle. Our ongoing digital transformation plays a significant role in reducing paper consumption and streamlining operations.

PAPER USAGE AND DIGITALIZATION

Given the nature of our organisation, paper-based documentation remains a necessary function. However, we continue to adopt more sustainable options, with particular focus on digitization and digitalization, as presented below:



ENERGY CONSUMPTION

Our operations rely on electricity from the national grid. At an organisational level, we adopt certain measures calculated to reduce organisational energy consumption, as presented:



Continuation of the hybrid education and training model

Increased staff awareness through internal education on energy conservation.

The use of energy efficient lighting and appliances

WATER CONSERVATION

Water use at AAT Sri Lanka is limited to drinking and sanitation. However, we have implemented measures to minimise our usage of water:



Monitoring systems to track usage.

Efficient plumbing and maintenance practices to avoid leaks and wastage.

Continuous awareness

WASTE MANAGEMENT

We maintain a responsible waste management system in partnership with Municipal Councils and ensure:



Strict waste segregation at all locations using a color-coded system.

Focus on recycling and safe disposal in accordance with environmental guidelines.

Educating employees and monitoring continuously

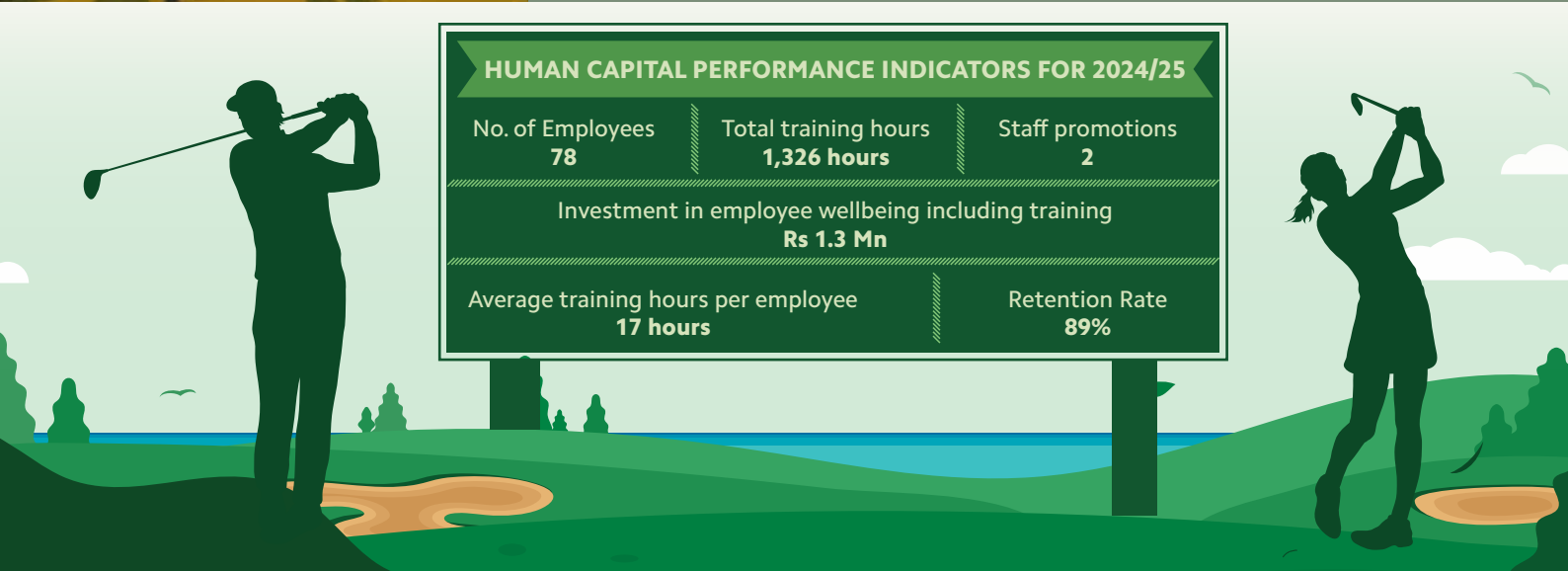
FUTURE OUTLOOK

Looking ahead, environmental sustainability will continue to be a core focus of our operations. We remain committed to enhancing our digital-first approach, fostering a culture of environmental responsibility by educating both staff and stakeholders on sustainable practices. Through these ongoing efforts, we aim to consistently reduce our carbon footprint, minimise waste, and lower resource consumption year after year.

HUMAN CAPITAL



Our Human capital is inherently linked to our intellectual capital, our employees embody the core values of AATSL. As such, we consistently work towards empowering our employees to pursue growth, whilst contributing to organisational growth. Our 5-year strategic plan laid out concrete steps for human capital value creation, and we conducted an employee engagement survey to determine fundamental requirements and changes needed to create an impactful turnaround in the human capital value creation. Additionally, our five-year strategic plan incorporates a targeted focus on human capital development.



In line with our efforts to create social value, our human capital management focus aligns well with the United Nations' SDG goals, as detailed below:



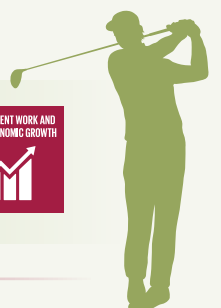
“Achieving gender equality and empowering all women and girls.”

AATSL Anti-discrimination policy prevents discrimination based on gender and gender identification, while women are given opportunities to seek career growth at AATSL, and further their education requirement.



In 2024, the HR sub-committee made the staff salary adjustments based on the results of a market remuneration survey which was conducted with the support of an independent consultant.

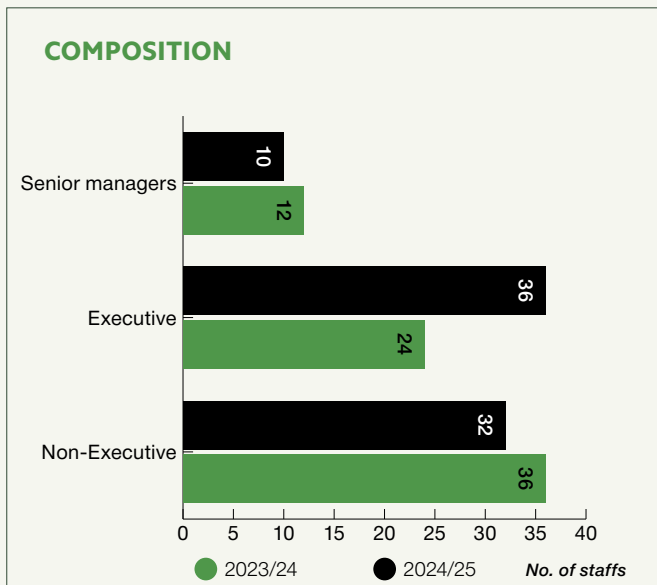
“Promote inclusive and sustainable economic growth, full and productive employment and decent work for all.”





EMPLOYEE COMPOSITION

In line with our focus on ‘Diversity, Equity, and Inclusion (DEI)’, AATSL maintains a non-discriminatory recruitment and promotion process that actively seeks to hire and promote based on merit regardless of ethnicity, religious beliefs, and gender identification of candidates. We provide equal opportunities for growth to all our employees.



In 2024/25, AAT maintained its commitment to gender balance and inclusivity within its workforce. The number of female employees increased from 40 in the previous year to 45, while male employee numbers saw a modest rise from 32 to 33, reflecting steady growth across both demographics.

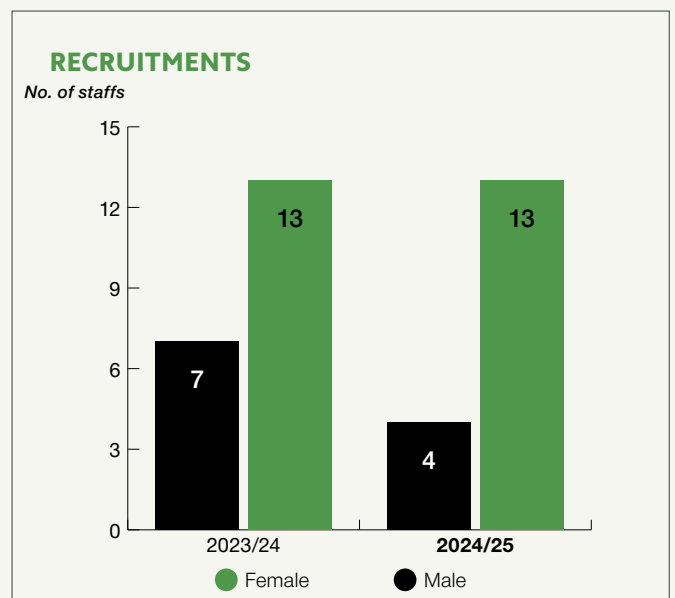
The organisation also experienced notable structural changes, signalling a strategic shift in leadership and workforce configuration. The number of senior leadership roles was streamlined from 12 to 10, suggesting a more focused executive team with broader responsibilities. This change was complemented by a significant expansion in middle management, which grew from 8 positions in 2023/24 to

10 in 2024/25, reinforcing AAT’s emphasis on strengthening operational leadership.

Conversely, roles under other major employment categories increased from 52 to 57, indicating the alignment of work force.

RECRUITMENT

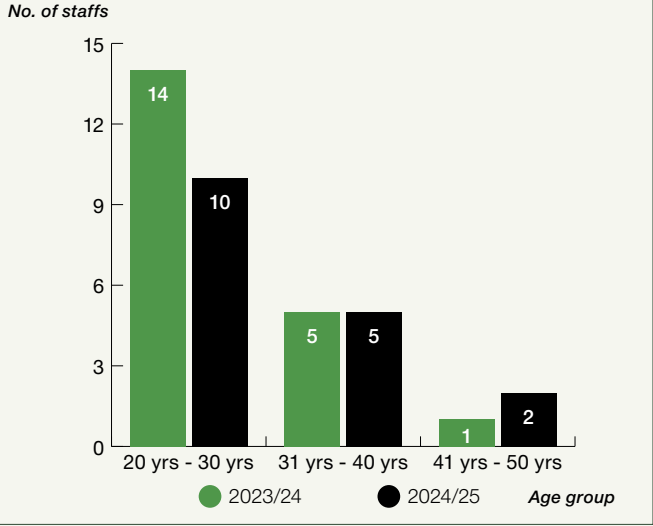
As a not-for-profit organisation, AATSL operates with a lean workforce to maintain efficiency. However, we are committed to providing equal opportunities to all prospective employees, free from discrimination. Of the 17 new hires during the year, 13 were female, consistent with the previous year, while male new hires decreased from 7 in 2023/24 to 4. Our recruitment process focuses on identifying candidates whose talents, experience, and attitude align with our organisational values and goals, fostering mutually beneficial employment relationships. Once onboarded, employees are supported with tailored training and development opportunities that reflect their individual skillsets, aspirations, and growth needs.





HUMAN CAPITAL

NEW RECRUITMENTS (AGE)



EMPLOYEE ENGAGEMENT

In 2024, AATSL placed renewed emphasis on strengthening employee engagement, recognising it as a key driver of performance and retention. Several initiatives were introduced to better understand employee perspectives and enhance the overall work experience:

Newcomer Evaluations: A structured evaluation process was introduced for new recruits, enabling two-way feedback between employees and the organisation. This approach not only supports the professional development of new staff but also provides valuable insights for improving our onboarding processes.

Feedback for Improvement: New employees were encouraged to share candid feedback on their early experiences, helping us identify areas for enhancement in orientation, communication, and team integration.

Salary and Engagement Surveys: We conducted a comprehensive salary survey and an employee engagement survey to assess satisfaction levels, expectations, and perceptions across the organisation. These insights are being used to inform future HR strategies and ensure our policies remain responsive and competitive.

Through these initiatives, we continue to foster a culture of transparency, inclusivity, and continuous improvement, ensuring that every team member feels heard, valued, and supported.

GRIEVANCE HANDLING

Our commitment to ethical, anti-discriminatory practices fosters a safe and supportive environment for addressing employee grievances. The formal grievance handling process upholds confidentiality and ensures that employees can seek guidance without fear of retaliation. Oversight of the process is entrusted to the Human Resource Subcommittee, while the Governing Council intervenes in cases requiring its direct involvement.

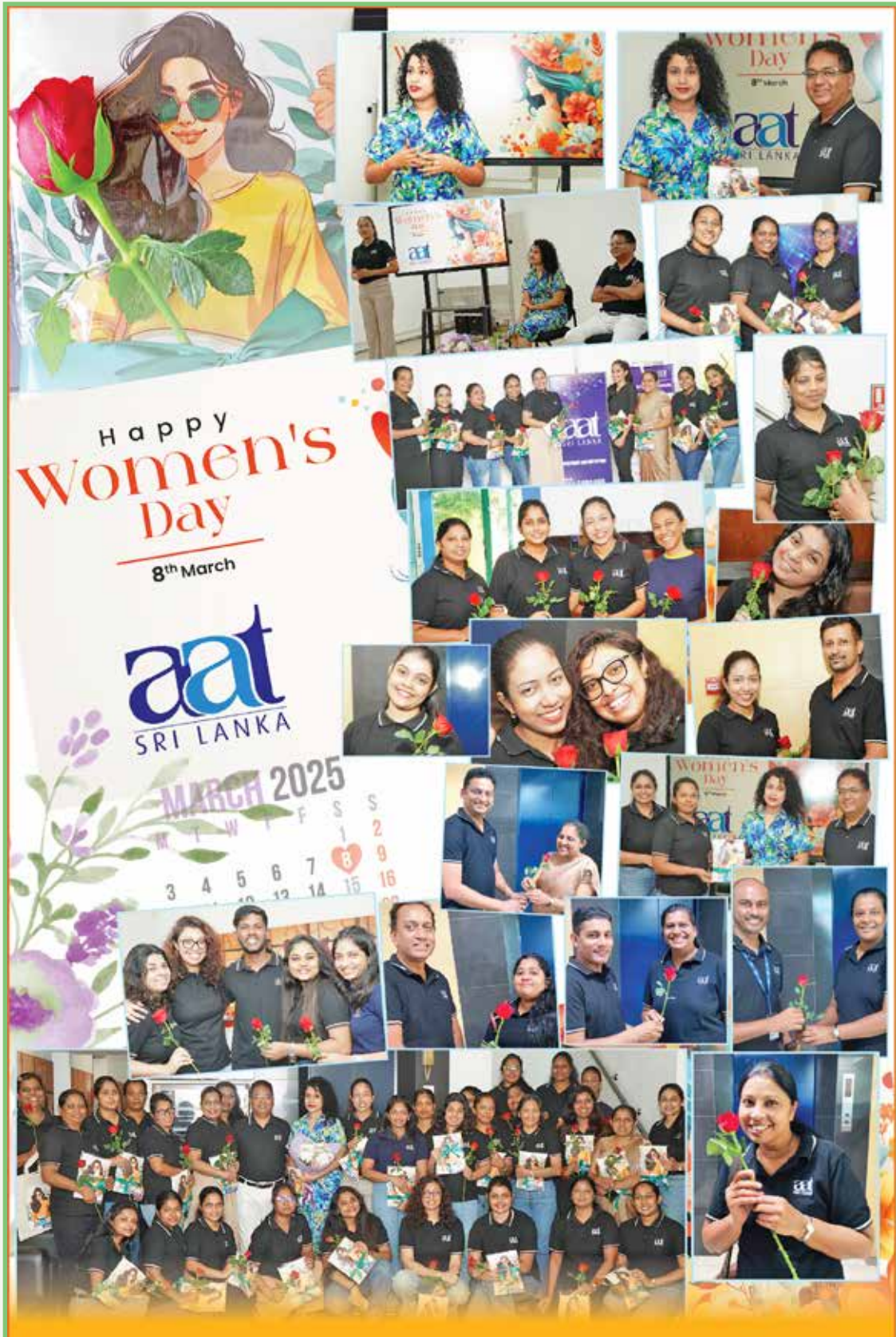
RISK MITIGATION

Timely risk identification and appropriate mitigation measures allow us to minimise human capital-related risk impact. In 2024, we identified the following risks to be likely to significantly affect our operations and implemented tactical responses.

Risk	Mitigation measures
Attrition of trained staff as a result of the mass migration trend in Sri Lanka following the economic crisis	Maintain a pool of talented staff to step into leadership roles, and have a proper succession plan. Salary survey and alignment of salary to encourage employees to remain with AATSL
Employee dissatisfaction is related to reputation loss	Maintain a comprehensive grievance handling process. Create a safe workplace and maintain a proper anti-discrimination and harassment process.

The following illustration outlines our human capital governance structure and related processes:





The Women's Day program focused on empowering female employees with strategies for self-care and balance, recognising the dual responsibilities many carry at work and at home.

HUMAN CAPITAL

HUMAN CAPITAL GOVERNANCE

A robust governance framework enables AATSL to design and implement purposeful human resource policies that prioritise employee wellbeing. While overall responsibility for human capital governance rests with our Governing Council, the HR Subcommittee is tasked with executing the Council's decisions. The Human Resources Division, in turn, oversees the full employee lifecycle including recruitment, onboarding, training, and other HR-related administrative functions.

TRAINING AND DEVELOPMENT

In 2024, we established KPIs and evaluation goals for executive and higher-grade staff. Meanwhile, we conducted both virtual and physical training sessions designed to meet the individual needs of employees as well as organisational requirements in line with our five-year goals.



EMPLOYEE WELLBEING

At AATSL, employee wellbeing is a shared responsibility, supported by both the HR and Administration Department and the AAT Welfare Society. Together, they coordinate a range of initiatives aimed at fostering a healthy, inclusive, and positive work environment.



In 2024, the HR Department organised key events that brought our teams together and reinforced our culture of care. These included the annual Christmas celebration, which fostered camaraderie and appreciation among staff, a medical camp for the staff to facilitate the health concerns of the employees and a special session for International Women's Day. The Women's Day program focused on empowering female employees with strategies for self-care and balance, recognising the dual responsibilities many carry at work and at home.

These initiatives underscore our commitment to supporting the holistic well-being of our employees, physically, emotionally, and socially.



The table below presents the events organised by the welfare society:

1	Cricket Tournament for the AAT staff members
2	Poson Dansala
3	Dhamma Sermon collaborated with the Members' Welfare Committee
4	Staff annual trip
5	Distributing books among the children of staff members.





HUMAN CAPITAL

FUTURE OUTLOOK

Looking ahead, AATSL remains committed to advancing a human capital strategy that supports both individual growth and organisational resilience. Guided by our five-year strategic plan, we will continue to strengthen our focus on employee engagement, talent development, and well-being.

In the coming year, we aim to:

- Expand targeted training and leadership development initiatives to align with evolving organisational needs.
- Build on insights from our employee engagement and salary surveys to refine HR policies and enhance workplace satisfaction.
- Further embed Diversity, Equality and Inclusion (DEI) principles across all HR functions.
- Enhance employee well-being programs through a broader range of initiatives led by both HR and the Welfare Society.

In the near future, we will proactively address emerging risks and promote a high-performing, motivated, and purpose-driven workforce that remains aligned with our mission and values.

INTELLECTUAL CAPITAL



Intellectual Capital is the cornerstone of AAT Sri Lanka’s mission to deliver transformative, future-focused education. It comprises our curriculum frameworks, knowledge systems, innovative platforms, and institutional expertise.

SDG FOCUS



AAT Sri Lanka advances the national education agenda by continually enhancing the relevance, quality, and accessibility of its professional and vocational qualifications. Through a forward-looking academic framework and adaptive learning methodologies, we ensure our educational offerings support inclusive and lifelong learning in alignment with global standards.



Our investments in curriculum innovation, digital learning systems, and IT infrastructure reflect a commitment to building resilient education systems and fostering innovation. Strategically, we contribute to the modernisation of professional education and its alignment with emerging industry requirements, ensuring that learners are equipped with future-ready competencies.



AAT’s knowledge-sharing alliances with academic institutions, regulatory authorities, and international professional bodies serve as a foundation for systemic progress. These strategic partnerships amplify our intellectual capital by integrating global expertise and strengthening collaborative approaches to educational development.

CURRICULUM INNOVATION AND DEVELOPMENT

Our intellectual capital is most visible in our rigorous curriculum development process. The 2025–2030 curriculum redesign represents a strategic shift, driven by a vision to future-proof our educational offerings and position our graduates at the forefront of global industry trends. At the heart of this transformation lies a comprehensive integration of four critical pillars: sustainability, digitalisation, ethics, and regulatory compliance.



This redesign process is grounded in robust stakeholder engagement, ensuring that the curriculum is not only academically rigorous but also practically relevant. We have actively sought input from a diverse spectrum of voices, including students, faculty, alumni, industry leaders, and policy makers. Their insights have been instrumental in identifying emerging competencies, contextualising learning content, and ensuring that our graduates are equipped with the knowledge and adaptability required in a rapidly changing world.

Moreover, the curriculum framework incorporates experiential learning, interdisciplinary approaches, and the use of advanced digital platforms to enrich the student experience. Key learning outcomes have been redefined to prioritise critical thinking, ethical decision-making, and a systems-oriented understanding of sustainability challenges. By embedding these dimensions into course structures and assessment models, we align our academic delivery with international benchmarks and the expectations of forward-looking employers.

Ultimately, this curriculum innovation reflects our deep commitment to academic excellence, societal relevance, and the continuous development of intellectual capital that not only meets but anticipates the needs of tomorrow.

INTELLECTUAL CAPITAL

**LEARNING RESOURCES AND DELIVERY CHANNELS**

Accessibility and inclusivity are the cornerstones of our educational philosophy and delivery model. We are committed to ensuring that every learner, regardless of language preference or geographical location, has equitable access to high-quality learning resources and support services.

To this end, our comprehensive suite of learning materials, including core study texts, past examination papers, and pilot exams, is meticulously developed and made available in all three national languages: English, Sinhala, and Tamil. This trilingual approach not only empowers students to engage with content in their preferred language but also supports deeper comprehension and more confident application of knowledge.

In recognition of evolving learner needs and the growing importance of flexible education pathways, we have significantly expanded our digital delivery channels. E-study texts offer students the convenience of learning on the go, while our interactive webinars led by experienced lecturers and subject specialists provide valuable opportunities for real-time engagement, clarification of complex concepts, and peer-to-peer collaboration.

Our commitment to accessibility extends beyond academic content. The student services team plays a crucial role in enhancing the overall learning experience by facilitating seamless digital registration and admissions, offering technical assistance, and managing logistics such as the prompt courier delivery of study materials to students' doorsteps.

A key enabler of this inclusive ecosystem is our trilingual website, which serves as a central hub for academic information, administrative services, and learning tools. Designed with user accessibility in mind, the platform ensures that students from diverse linguistic and socio-economic backgrounds can navigate their educational journey with ease and confidence.

Together, these initiatives reflect our unwavering dedication to democratizing education and ensuring that every student, regardless of background, has the support and resources needed to succeed.

DIGITAL TRANSFORMATION AND IT INFRASTRUCTURE

AAT's commitment to operational excellence and learner-centric service delivery is underpinned by a robust and evolving digital transformation strategy. Recognising the pivotal role of technology in modern education and institutional governance, we have made substantial investments in enhancing our digital infrastructure.

At the core of this transformation is our Learning Management System (LMS), which is in progress, which provides a centralised, user-friendly platform for content delivery, student engagement, and performance tracking. The LMS enables seamless access to course materials, interactive sessions, assessments, and academic support, bridging geographical and time-zone barriers and reinforcing our commitment to flexible learning.

Simultaneously, we have embarked on a comprehensive upgrade of branch-level hardware and connectivity infrastructure to ensure that regional offices can deliver the same level of digital support and service continuity as our central operations. This decentralisation of digital capacity promotes consistency in user experience and institutional responsiveness across the country.

To further optimise our internal processes and enhance operational agility, we are in the final stages of evaluation for the implementation of an integrated Enterprise Resource Planning (ERP) system. This prospective system is expected to unify core functions such as finance, human resources, academic administration, and logistics, driving efficiency, data accuracy, and informed decision-making through real-time insights and automation.

Governance of these strategic IT initiatives is overseen by our dedicated IT Development and Security Committee, which provides strategic direction and ensures alignment with institutional goals. The Committee works in collaboration with experienced external consultants to shape and refine policies on key areas such as cybersecurity, data governance, and digital

risk mitigation. Notably, ongoing cloud migration initiatives are central to our vision of building a secure, scalable, and cost-effective IT ecosystem that supports long-term innovation and growth.

Through these efforts, AAT is not only enhancing the digital experience for learners and staff but also laying the technological foundation necessary for sustained institutional resilience and future-readiness.

KNOWLEDGE PARTNERSHIPS AND RECOGNITION

Our collaborations with international bodies such as IFAC and CAPA enhance the credibility of our qualifications and provide seamless academic progression. Our participation in international forums and representation on task forces such as CAPA's Accounting Technicians group reflects our commitment to thought leadership and collaboration.



KNOWLEDGE DISSEMINATION AND COMMUNICATION

We invest in regular knowledge sharing through publications such as the bi-annual student newsletter, "InSearch." Meanwhile, our seminars, webinars, and accounting day events ensure that the latest industry trends and insights are accessible to our own community as well as students across Sri Lanka.



AAT BUSINESS SCHOOL

The AAT Business School plays a pivotal role in enriching our intellectual capital. Recent additions such as Diplomas in Digital Accounting, Business Analytics, and Corporate Secretarial Practices to respond to market demand and position our students for new career pathways. Strategic partnerships with ICCSSL, BMS, and PIM offer advanced academic progression, while quality assurance is maintained by a dedicated Board of Study comprising academics from Universities.



FUTURE OUTLOOK

Looking forward, AAT aims to expand academic offerings and integrate data analytics into learning and administration. Establishing academic collaborations will further extend our intellectual influence and enable agile, scalable education delivery. The Women's Day program focused on empowering female employees with strategies for self-care and balance, recognising the dual responsibilities many carry at work and at home.

GOVERNANCE REPORT OF THE GOVERNING COUNCIL

OVERVIEW

At AAT Sri Lanka, we place the highest importance on upholding strong corporate governance practices as a cornerstone of our sustainability, integrity, and stakeholder trust. Our governance framework is designed to ensure transparency, accountability, and ethical conduct across all levels of the organization. We are guided by a well-defined governance structure that includes a proactive Council, specialized subcommittees, and a competent management team, all working collaboratively to achieve our strategic objectives. The Governing Council oversees governance related issues in line with the Environmental, Social and Governance perspectives. We adhere to statutory and regulatory requirements while also aligning ourselves with recognized best practices in corporate governance.

GOVERNING COUNCIL OVERSIGHT

The Governing Council of AAT Sri Lanka meticulously examines the following critical matters to uphold oversight and ensure the organisation's effective governance and management

Strategic Direction: The Council diligently ensures that the organisation's strategic goals and objectives are consistently aligned with its overarching mission and vision. This involves the review and formal approval of strategic plans, continuous monitoring of progress against established budget targets, and the implementation of necessary adjustments to respond to evolving circumstances and challenges

Financial Oversight: Vigilant oversight of the organisation's financial health including meticulous budgeting, sound financial reporting, and strict adherence to applicable financial regulations is imperative. Additionally, the Council proactively supervise risk management to fortify the organisation's financial resilience and ensure long-term stability.

Compliance and Ethics: Ensuring that the organisation operates ethically and in compliance with relevant laws, regulations, and industry standards is crucial. The Council has established and overseen policies and procedures related to ethics, compliance, and risk management.

Executive Leadership: Ensuring that the leadership team is competent, effective, and aligned with the organisation's values and goals is of greater importance.

Quality of Programs and Mission fulfilment: Monitoring the effectiveness and impact of the organisation's programs and activities is essential for ensuring that it is fulfilling its mission. The Council reviews program outcomes, assesses performance metrics, and makes recommendations for improvement.

Stakeholder Engagement: Effective engagement with stakeholders encompassing members, partners, and the broader community is paramount to the organisation's sustained success. The Council is committed to establishing robust frameworks that facilitate the systematic solicitation and thoughtful integration of stakeholder feedback. The Council ensures that there are mechanisms in place for soliciting and responding to stakeholder feedback and the organisation maintains positive relationships with key stakeholders.

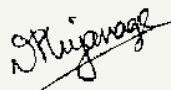
Long-Term Sustainability: Planning for the organisation's long-term sustainability involves considerations such as financial planning, resource allocation, and succession planning. The Council develops strategies to ensure that the organisation can continue to fulfil its mission and serve its stakeholders for years to come. The Governing Council appoints committees to manage relevant matters and retains oversight through reviews and report analysis. There are twelve committees in practice, The appointed committees remain responsible for ensuring that AAT Sri Lanka's operations are in accordance with the overall objectives, strategies and annual budget as well as the policies and directions that have been approved. They work with the Governing Council to ensure adherence to compliance, risk management measures as well as organizational objectives.

GOVERNING COUNCIL ACTIVITIES FOR THE YEAR

In response to the economic environment and social direction of Sri Lanka, in particular the ongoing and required educational reforms, in setting the strategic direction, the Governing Council took into consideration the Association's financial health and required changes in line with growth goals as well as risk management. All committees are working with the management providing the direction in line with the Governing council supervision.

ASSURANCE

AAT Sri Lanka voluntarily adheres to the Code of Best Practice on Corporate Governance 2023 issued jointly by the Institute of Chartered Accountants of Sri Lanka (CA Sri Lanka) and the Securities and Exchange Commission of Sri Lanka (SEC) in managing corporate governance matters. Furthermore, I affirm that every individual comprising the Governing Council and staff of AAT Sri Lanka has consistently operated within the confines of all relevant statutes and regulations. Moreover, they have conscientiously discharged their responsibilities in alignment with the established policies, procedures, and standards collectively ratified by our esteemed Association.



Mr. Indraka Liyanage

President -

Association of the Accounting Technicians of Sri Lanka

29 May 2025

CORPORATE GOVERNANCE

AAT Sri Lanka upholds a steadfast commitment to the principles of good governance, which serve as the bedrock for ethical conduct, institutional accountability, and operational transparency. Governance is not merely a compliance requirement at AAT, it is an intrinsic value that permeates all levels of decision-making and strategic execution.

In the 2024/25 financial year, our governance framework continued to evolve in alignment with global best practices and the expectations of our stakeholders. The Governing Council remained central to this commitment, providing oversight and strategic direction across all activities of the Association. With its diverse representation, the Council ensures a balanced approach to decision-making and policy implementation, rooted in the ethos of professionalism and integrity.

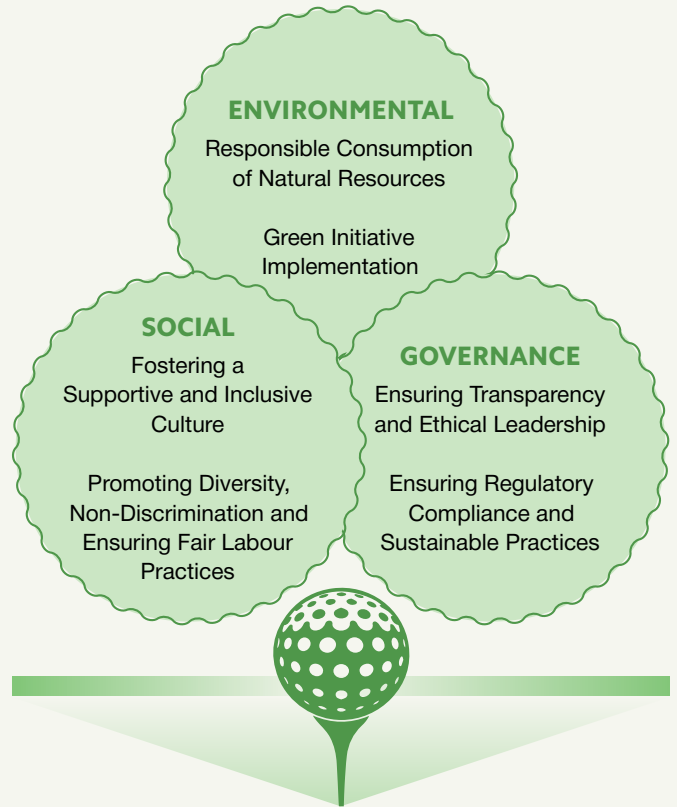
STRUCTURE AND OVERSIGHT

The Association is governed by a Council comprising 16 members elected by the general membership and nominees from CA Sri Lanka, Ministry of Finance and Ministry of Education. This Council is responsible for providing strategic guidance, approving key policies, and ensuring alignment with the long-term objectives of AAT Sri Lanka. The Council includes a President, Vice President, Secretary, Immediate Past President, and other Council Members, each playing a vital role. This governance function enables the Governing Council to integrate ESG considerations into strategic decision-making, ensuring that risks and opportunities are effectively identified, understood, and addressed through informed and proactive responses.

GOVERNING COUNCIL'S OVERSIGHT OF ESG ISSUES

AATSL's Governing Council plays a central role in identifying key ESG-related risks and opportunities and ensuring that appropriate measures are taken to manage them effectively. This includes overseeing the integration of sustainability, social responsibility, and ethical practices into the Association's decision-making processes, recognising their significant influence on long-term organisational success.

The below illustration depicts the Governing Council's oversight into ESG issues:



CORPORATE GOVERNANCE AND STAKEHOLDER ENGAGEMENT

Our corporate governance approach is structured to facilitate transparent, purposeful stakeholder engagement. Aligned with the ESG framework, which emphasises a deep understanding of stakeholder interests and expectations, we actively integrate stakeholder feedback into our governance processes. This allows us to more effectively identify and address ESG issues that are most relevant to each stakeholder group.

TIMELY REPORTING AND TRANSPARENCY

Transparency and timely disclosure are integral to both our ESG approach and corporate governance framework. We have embedded ESG-related disclosures, covering environmental impacts, social practices, and governance structures, into our governance processes to ensure stakeholders have clear and accessible information. We align ESG principles with our governance practices to strengthen our commitment to long-term sustainability, organisational resilience, and value creation.



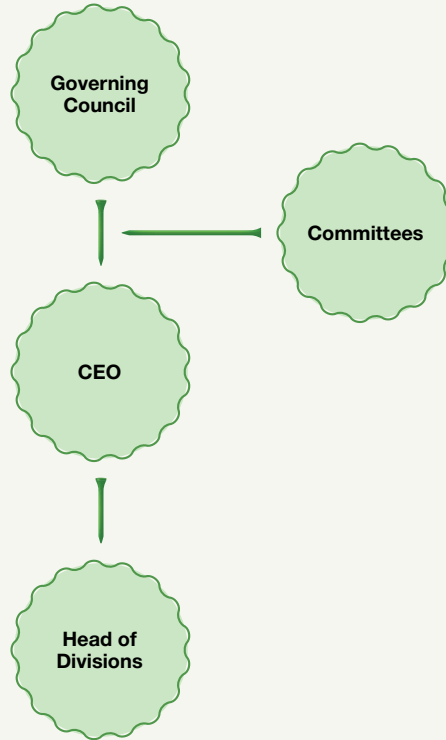
GOVERNANCE

AAT SRI LANKA COMPLIANCE WITH CODE OF BEST PRACTICES ON GOVERNANCE

The below table presents in detail how AAT Sri Lanka adhered to the Code of Best practices on corporate governance issued jointly by the Securities and Exchange Commission of Sri Lanka (SEC) and the Institute of Chartered Accountants of Sri Lanka, during the financial year 2024/25:

SECTION 1 : THE ASSOCIATION				
Code ref.	Governance principle	Description of the requirement	Manner of implementation	Compliance
A Governing Council Members				
A.1	The Governing Council	The Association should be headed by an effective Governing Council, which should direct, lead and control the Association.	<p>The Governing council comprises sixteen eminent professionals who serve in the capacity of non-executives. Eight out of them are nominated by CA Sri Lanka, and five out of them are elected from the members of the Association, the immediate past president also obtains a seat and the other two are nominated by the Ministry of Education and the Ministry of Finance & Planning. A Governing Council holds office for a period of two years.</p> <p>The President of the Governing Council is elected through a majority vote of the council members. An election is conducted in every other year to elect members to the council. Following the election, the outgoing council holds a comprehensive orientation for the new appointees to ensure smooth transition and continuity.</p> <p>As the highest-decision making authority of the Association, the Governing Council is responsible for setting the strategic direction to enable the creation of short, medium and long-term value. As such, the Governing Council is set up in such a way to include experienced members who possess complementary skills as well as expertise in order to reinforce the council's decision making capacity.</p> <p>The governance structure of AAT Sri Lanka comprise of 12 committees backed by 4 sub-committees with well-defined roles and responsibilities as described below. Each Governing Council member is expected to serve as either a Chairperson or an Alternate Chairperson in a committee. Chairpersons of each committees are required to ensure the followings:</p> <ul style="list-style-type: none"> • Comprehensive handling of oversight assigned to the committee • Supporting progress in line with strategic plans • Periodical reporting of the progress of set plans to the Governing Council <p>While the Governing Council sets the tone for the governance approach of AAT Sri Lanka, the respective committees and the management team led by the CEO oversees day to day operations of the Association and execute pre-approved corporate strategies within the approved budget.</p>	


An overview of the Association's governance structure which depicts clear reporting lines as well as the list of the Committees together with its' roles elaborates the greater accountability are shown below.



Committees of the Association	Role of the committee
Audit, compliance, risk management & ethics	To assist the Governing Council in its responsibility for overseeing the quality and integrity of the Accounting Auditing and Reporting practices of the Association, and its compliance with legal and regulatory requirements. Independent appraisal of all financial and non-financial interests of the Association.
Finance & administration	Overall planning of operations, control of financial and administration activities of the Association. Overseeing the Associations Financial Reporting Process. Monitoring the following subcommittees. <ul style="list-style-type: none"> • Procurement • HR Development • International Affairs • Act of Incorporation
Examinations and curriculum development committee	Planning and controlling all activities for conducting examinations island-wide in all the provinces twice a year and attending to all matters relating to the conduct of examinations and releasing of results. Maintain the high standard of AAT qualification, by continuous review of syllabus, examination structure and testing standards.
Business school	Formulating business school strategy, direction and control of the programs conducted by the business school. Promote and conduct Diploma programs for the membership and the general public with a view to enhance knowledge to facilitate employability and career advancement.


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Committees of the Association	Role of the committee
Conference and public seminars	Organise the Annual Accounting Technicians' conference with a view to update the membership with changes in technology, legal and regulatory matters, current trends and developments in the local and global economy which are having and bearing on the accounting profession and to promote AAT amongst society and corporate community. Organize seminars for both members and the public to facilitate the enhancement of knowledge and project the image of the Association amongst society.
Membership & professional development	Regulate enrollment, upgrading and renewal of membership while maintaining a satisfactory level of active membership and maintaining a membership policy of AAT Sri Lanka. Enhance competencies of members through communications and promoting them to actively participate in programs conducted by AAT Sri Lanka and its Business School such as seminars, conferences, workshops and higher study programs. Foster leadership, and entrepreneurship among members and contribute to national development efforts by building human resource capabilities.
Members welfare and benevolent	Sustain a motivated and active membership.
Best annual report competition	Image building of AAT in the school community by recognition of their talents in discharging accountability and reporting and also providing technical support to enhance quality of financial reporting.
Education and training	Ensure that proper education and training facilities are available for registered students.
Student promotion & brand marketing	Establish AAT qualification as the most sought-after career path among prospective student population, teachers, parents and the general public in order to maintain a sustainable growth in the active student base.
IT development & security	Smooth operation of IT functions at AAT.
Public sector co-ordination & SME	Attention on the most significant field utilizing skills of the middle level accountants - the SME sector and public sector- to enhance their professional skills.

Code ref.	Governance principle	Description of the requirement	Manner of implementation	Compliance
A.1.1	Governing Council Meetings	The Governing Council should meet regularly. Governing Council should be held at least once in every quarter of a financial year in order to effectively execute the Governing Council's responsibilities, while providing information to the Governing Council on a structured and regular basis; ideally monthly, or as agreed by the Governing Council. The regularity of Governing Council meetings and the structure and process of submitting information should be agreed to and documented by the Governing Council.	<p>The Association has a policy for the frequency and the need for meetings which is minimum 12 meetings for a year. The council met 14 times during the financial year under review either physically or virtually depending on the convenience of the Governing Council member.</p> <p>Agenda and the Council papers were uploaded to Google drive well in advance which ensures confidentiality of the information. Urgent council papers are submitted at short notice on an exceptional basis. S. S. P. Corporates acts as the secretaries to the Association. Proper record of the minutes were maintained in sufficient details and circulated for review and discussion.</p> <p>Financial and operational results compared to previous periods and budgets are tabled on monthly basis.</p> <p>Compliance report to update on compliances with laws and regulations were tabled on monthly basis.</p> <p>Internal audit reports were tabled to Audit, Compliance, Risk Management and Ethics committee with the corrective actions of the Management and significant matters were tabled to Governing Council through minutes.</p> <p>Members of the management team were invited for Governing Council meetings on a need basis. All matters of the Governing Council should be aware of and were tabled through CEO's report on monthly basis.</p>	

NUMBER OF MEETINGS HELD DURING 2024/25 - FROM 1.4.2024 – 31.03.2025

Governing Council / Council Committee		No. of meetings held
1	Governing Council	15
2	Audit, Compliance, Risk Management & Ethics	9
3	Finance & Administration	12
4	Examinations & Curriculum Development	13
5	Business School	12
6	Conference & Public Seminars	15
7	Membership & Professional Development	11
8	Members Welfare & Benevolent	12
9	Best Annual Report Competition	12
10	Education & Training	10
11	Students Promotion & Brand Marketing	10
12	IT Development & Security	12
13	Public Sector Co-ordination & SME	10

Code ref.	Governance principle	Description of the requirement	Manner of implementation	Compliance
A.1.2	Governing Council role and responsibilities	Governing Council role is to provide entrepreneurial leadership of the Association within a framework of prudent and effective controls which enables risk to be assessed and managed.	<p>The primary role of the Governing Council is to provide leadership as well as guidance to the Senior Management team led by the CEO to enable the Association to pursue viable growth. The Governing Council and Senior Management work in collaboration to steer the Association towards creating value for stakeholders while remaining accountable for their statutory and fiduciary responsibilities, as individuals as well as collectively. Its primary responsibilities are as follows.</p> <ul style="list-style-type: none"> • Set the strategic direction for the Association, and map out goals for the management. • Analyse and approve strategic plans, annual budget, financial statements and oversee the progress of the said plans. • Ascertain that employees across the Association adopt due diligence and act with integrity to protect the interests of the Association’s stakeholders. • Set the process in place for succession planning, and ensure the success of the process by delegating authority to the CEO • Ensure compliance with relevant regulatory requirements, processes and frameworks to review and establish adequate internal controls, risk management and financial reporting. <p>The Governing council maps the strategic direction of the Association in tandem with emerging economic and industry trends as well as stakeholder requirements. All committees are responsible for the timely execution of set strategies and progress monitoring to ensure the effective implementation of the strategies.</p> <p>In line with the Governing Council’s commitment to accountability and transparency, all members are required to comply with the council’s Code of Ethics, which has been designed to instill core values such as absence of self-interest with regard to business of the Association, integrity, maintaining an objective frame of mind when dealing with affairs of the Association and maintain confidentiality at all times.</p>	



GOVERNANCE

Code ref.	Governance principle	Description of the requirement	Manner of implementation	Compliance
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Periodic reporting strengthens the Association’s good governance practices. The Governing Council meets once a month and all the other committee progress reports are tabled for council review. Monthly financials are tabled to the Finance & Administration committee on a monthly basis. Annual financial statements are tabled at the Governing Council through Finance & Administration committee & Audit, Compliance, Risk Management and Ethics committee.

All members of the senior management team are well qualified and/or have the required experience to perform the functions delegated through the CEO.

SENIOR MANAGEMENT

Qualification	Masters Degrees	Degree holders	Diploma Holders / Others
	80%	80%	100%
Age	< 35	35 - 45	45 <
	10%	50%	40%
Gender	Male	Female	
	50%	50%	






Code ref.	Governance principle	Description of the requirement	Manner of implementation	Compliance
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A.1.3 Compliance with the Laws and access to independent professional advice
The Governing Council collectively and Governing Council members individually, must act in accordance with the laws of Sri Lanka.

Provisions are made for the Governing Council members to seek independent professional advice, in furtherance of their duties, if required where necessary.
The Association has a Code of Ethics for its members and all members of the Governing Council are members of the Association. All members of the staff also have to ensure compliance.
The Association has an Administration Manual, Finance Manual, Examination Procedural Manual and a Disciplinary Code. The Code of ethics and the manuals are reviewed and updated from time to time to ensure their fitness for purpose.
Monthly statutory compliance statement is tabled for Council review.






Code ref.	Governance principle	Description of the requirement	Manner of implementation	Compliance
A.1.4	Access to the advice and services of the Association Secretary and removal of the secretary	All Governing Council members should have access to the advice and services of secretary.	<p>The Governing Council members have access to the advice and services of the Association Secretary who possesses the required qualifications as stipulated in the Companies Act No. 07 of 2007. The Secretary advises the Governing Council and ensures all matters concerning the Companies Act, Governing Council procedures and other applicable rules and regulations are complied with.</p> <p>S. S. P. Corporates (Pvt.) Limited, function as the Secretaries to the Association. The Secretaries are duly registered under the regulations and provide the necessary expertise and advice to the Council.</p> <p>The secretary maintains attendance register and makes information available for reference.</p> <p>The appointment and removal of the Company Secretary rests with the Governing Council as a whole.</p>	
A.1.5	Independent judgment of Governing Council members	All Governing Council members should bring an independent judgment to bear on issues of strategy.	<p>The Governing Council members exercise independent judgment in decisions made by the Governing Council on issues of strategy, performance, resource allocation, risk management, compliance and standards of business conduct. The Governing Council draws on the strengths of each Governing Council member without placing undue reliance on any individual.</p> <p>All Governing Council members have submitted the declaration of independence or non-independence against specified criteria as per the code.</p> <p>The composition of the Governing Council ensures that there is a sufficient balance of power and contribution by all Governing Council members which minimises the tendency for one or a few members of the Governing Council to dominate the Governing Council processes or decision making.</p>	
A.1.6	Dedicate adequate time and effort to matters of the Governing Council and the Association	Every Governing Council member should dedicate time and effort to matters of the Governing Council and the Association.	The President and the members of the Governing Council have dedicated adequate time for the fulfillment of their duties as Governing Council members of the Association. In addition to attending Council meetings, they have attended subcommittee meetings and also have made decisions via circulars where necessary.	

GOVERNANCE


ATTENDANCE OF THE MEMBERS OF THE GOVERNING COUNCIL AT THE MEETINGS – FY 2024/25

No	Name	Month & Date of Governing Council Meeting held														Total	No. of Meetings eligible	
		2024 /25																
		02.04.2024	25.04.2024	30.05.2024	27.06.2024	25.07.2024	29.08.2024	26.09.2024	01.10.2024	24.10.2024	29.11.2024	19.12.2024	23.01.2025	28.02.2025	25.03.2025	27.03.2025		
1	Mr. Indraka Liyanage	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	15	15
2	Dr. Chamara Bandara	0	1	1	1	0	1	1	0	1	0	1	1	1	0	1	10	15
3	Mr. K. L. Jagath N. Perera	0	1	1	1	1	1	1	1	1	1	1	1	1	1	1	14	15
4	Mr. Naleen De Silva	1	1	0	1	1	1	1	0	1	0	1	1	0	1	0	10	15
5	Mr. Dayal Abhayasinghe	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	15	15
6	Mr. R Emil Chaminda	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	15	15
7	Mr. Sachiru Dayananda	1	1	1	1	1	1	1	0	1	1	1	1	1	1	1	14	15
8	Mr. Theja De Silva	1	1	0	1	1	1	1	0	1	1	1	1	1	0	1	12	15
9	Ms. Jani Ganeshan	0	1	1	1	0	0	1	0	1	1	1	1	1	0	1	10	15
10	Mr. W. G. Isuru Kalhara	1	1	1	1	0	1	1	0	1	1	1	1	0	1	1	12	15
11	Mr. Thushara Kariyawasam	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	15	15
12	Mr. P. D. Wasantha Kumara	0	1	1	0	1	1	1	1	1	1	1	1	1	1	1	13	15
13	Mr. Tishan Subasinghe	0	0	1	0	1	1	1	0	0	0	1	0	0	0	1	6	15
14	Mr. Sunil Wanigabadu	1	1	1	1	1	1	1	1	0	1	1	1	1	1	1	14	15
15	Ms. Chandrani Hettiarachchi	0	0	0													0	3
16	Ms. G. S. K. W. Hewage							1	0	0	1	0	0	0	0	0	2	9
17	Ms. Kaushalya Kalawitigoda	0	0	0	0	0											0	4
18	Mr. N. M. S. P. Karunadasa												1	0	0		1	3

Code ref.	Governance principle	Description of the requirement	Manner of implementation	Compliance
A.1.7	Resolutions	One third of the Governing Council members to call for resolutions in the best interest of the Association.	No such requirements had arisen during the year under review.	N/A
A.1.8	Succession	Every Governing Council member should get an appropriate training.	<p>The President is responsible to ensure the Governing Council members possess sound knowledge to carry out their duties in an effective manner.</p> <p>The Governing Council members are also kept abreast of applicable legislation and regulations, changes to rules, latest trends, standards and codes as well as relevant regulatory changes and developments in the educational sector.</p> <p>All new appointees go through the orientation. The learning environment of the Association itself facilitates the Governing Council members to enhance their knowledge by attending continuous professional development programs and international conferences.</p>	
A.2 & A.2.1	President and Chief Executive Officer (CEO)	There should be a clear division of responsibilities between the President and the Chief Executive Officer to ensure the balance of power and authority.	<p>The position of the President and the CEO are separated clearly to segregate the balance of power and responsibility.</p> <p>The president is elected and serves in an honorary capacity whilst the CEO is a full time employee responsible to manage the operations of the Association with the support of the Association's management.</p> <p>Management ensures that the Governing Council is provided with timely, accurate, relevant and comprehensive information at both Governing Council and Committee meetings.</p>	

Code ref.	Governance principle	Description of the requirement	Manner of implementation	Compliance
		The Decision to combine the posts of President and CEO in one person should be justified and highlighted in the annual report	The roles of the President and the Chief Executive Officer have been segregated, ensuring an appropriate balance of power.	N/A
A.3	President's Role	The President should conduct Governing Council proceedings in a proper manner and ensure an effective discharge of the Governing Council functions.	<p>The President leads the Governing Council in discharging its duties effectively and enhances the Association's standards of governance. Having a governance framework that comprises sound reporting mechanisms, internal controls and risk management processes designed to facilitate clear definition of roles, responsibilities and accountability measurement.</p> <p>The President demonstrates leadership in the Association's long-term strategy and growth which is fit for purpose in the current operating context and his term of office is two years and there after he shall serve on the Governing Council for another term of two years designated as Immediate Past President. The president leads the Governing Council ensuring effectiveness in all aspects of its role.</p> <p>The president is responsible for determining and preparation of the agenda for the meetings in consultation with the Chief Executive Officer. Governing Council members also can request items to be included in the agenda for discussion.</p> <p>The agenda and council papers are circulated to the Governing Council members well in advance to ensure adequate time to study, call for additional information if required and be prepared for productive deliberations.</p> <p>A proper record of the minutes is maintained by independent Company Secretaries.</p> <p>Evaluate the Association's Strategy on quarterly basis against the plan, performance, risk profile and compliance with Governance. Recording of dissent at meeting in minutes.</p>	
A.4	Financial Acumen	The Governing Council should ensure the availability within it, of those with sufficient financial acumen and knowledge to offer guidance on matters of finance.	<p>The nominees of CA Sri Lanka are all Chartered Accountants and chosen from practicing firms of Accountants and leading large private sector enterprises.</p> <p>All Governing Council members possess financial acumen and knowledge through experience gained.</p>	


GOVERNANCE

Code ref.	Governance principle	Description of the requirement	Manner of implementation	Compliance
A.5	Governing Council Balance	It is preferable for the Governing Council to have balance of executive and non-executive Governing Council members such that no individual or small group of individuals can dominate the Governing Council decision-taking.	<p>The composition of the Governing Council is a critical element of the success of the Association as well as our ability to look after stakeholder interest. Hence, the Governing Council comprises of professionals with the requisite experience and proven leadership capabilities to set the strategic direction for AAT in a far-seeing, prudent and accountable manner.</p> <p>All Council members serve in non-executive capacity and have submitted a signed and dated declaration of his / her independence or non- independence.</p> <p>Five out of sixteen members are elected by members' vote.</p> <p>Two out of sixteen members are appointed by the Ministry of Education and Ministry of Finance & Planning.</p> <p>Eight out of sixteen members are nominated by CA Sri Lanka.</p> <p>Two out of sixteen members are females contributing to the gender balance.</p>	




COMPOSITION OF THE GOVERNING COUNCIL

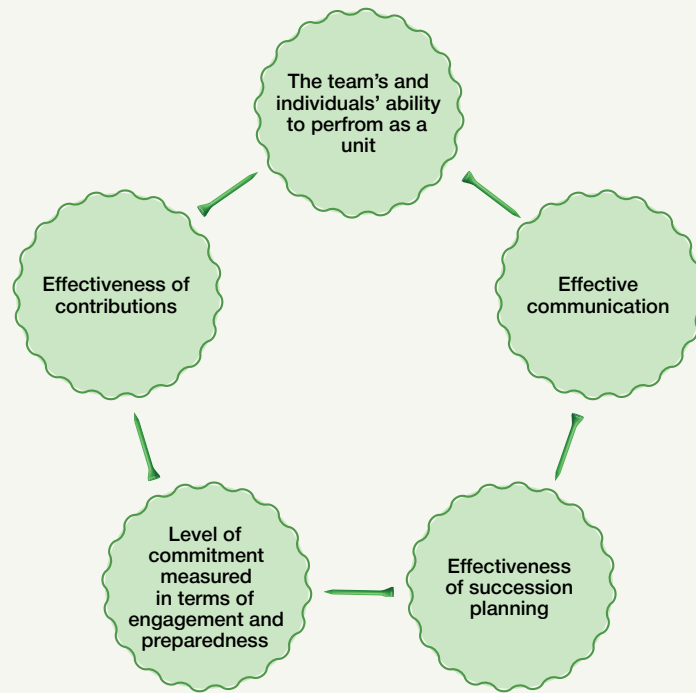


Qualification	PHD / Masters Degrees	Chartered Accountants	Degree Holders / Others	
	63%	69%	44%	
Designation	MD/ Director	Audit partner	Senior manager	
	31%	13%	56%	
Sector	Private	Audit / Consultancy	Government	
	43%	38%	19%	
Age	< 40	41 - 50	51 - 60	> 60
	31%	32%	31%	6%
Gender	Male	Female		
	87%	13%		





Code ref.	Governance principle	Description of the requirement	Manner of implementation	Compliance
A.6	Supply of Information	The Governing Council should be provided with timely information in a form and of a quality appropriate to enable it to discharge its duties.	<p>The Governing Council was provided with timely and appropriate information by way of council papers and proposals. All financial and non-financial information are analysed and presented to the Governing Council to make informed and accurate decisions.</p> <p>The Governing Council sought additional information as and when necessary. Members of the senior management made presentations on issues of importance whenever clarification was sought by the Governing Council.</p> <p>The President ensured that all Governing Council members were briefed on issues arising at the Governing Council meetings.</p>	

Method of Appointment to the Governing Council	Number of members appointed	%
Nomination by CA	8	50%
Election by members	5	32%
Nomination by Ministry of Finance	1	6%
Nomination by Ministry of Education	1	6%
Ex-Officio (Immediate Past President)	1	6%
Total Governing Council Members	16	100%

Code ref.	Governance principle	Description of the requirement	Manner of implementation	Compliance
A.7	Appointments to the Governing Council	There should be a formal and transparent procedure for the appointment of new Governing Council members to the Governing Council.	<p>The appointment of new Governing Council members to the Governing Council is carried out in a transparent manner.</p> <p>Governing Council for the year 2024 - 2025 was appointed as per the laid down procedure.</p>	
A.8	Re-Election	All Governing Council members should be required to submit themselves for re-election at regular intervals and at least once in every three years.	<p>The term of the Governing Council is two years and members are elected / nominated in every two years.</p> <p>In order to get elected through members election, the Governing Council members themselves are required to submit their nominations in writing to the secretary.</p> <p>Any casual vacancy in respect of CA and ministry appointments to the Governing Council member is to be filled by fresh nominations.</p> <p>Any casual vacancy in respect of elected Governing Council member is to be filled by the next in line from the elected list.</p> <p>Any member appointed to fill the casual vacancies shall retain his office until the next election of the Association and then retire.</p> <p>Resignation if any should be communicated in writing and it is recommended to state reasons. The communication is tabled for discussion.</p> <p>There were no resignations during the year under review.</p>	
A.9	Appraisal of Governing Council Performance	The Governing Council should periodically appraise its own performance against the targets in order to ensure that the Governing Council responsibilities are satisfactorily discharged.	<p>The Governing Council has recognised that it is necessary to periodically appraise their own performance in order to ensure that Governing Council responsibilities are satisfactorily discharged.</p> <p>The Governing Council appraises its own performance on a monthly and an annual basis to ensure that the members are discharging duties in accordance with the code of ethics as well as strategic goals. The Terms of Reference (TOR) issued to each committee is based on the Strategic Plan.</p> <p>The Governing Council measures its own performance in the following areas;</p>	







Code ref.	Governance principle	Description of the requirement	Manner of implementation	Compliance
A.10	Disclosure of Information in respect of Governing Council members	Details in respect of each Governing Council member should be disclosed in the Annual Report for the benefit of the members.	<p>Profiles of each Governing Council member, including their name, qualifications, designation, expertise and other appointments hold in other companies are disclosed in the Annual Report under Leadership section.</p> <p>Number of Governing Council meetings of the Association attended during the year is presented in this report under rule number A1.6.</p> <p>Details of the related party transactions of the Governing Council members are also presented under note number 29 to the Financial Statements.</p>	
A.11	Appraisal of Chief Executive Officer (CEO)	The Governing Council members should at least annually assess the performance of the Chief Executive Officer.	<p>Chief Executive Officer's performance targets are set at the commencement of every year with approval of the Annual Budget which is reviewed on quarterly basis at the Governing Council.</p> <p>Annual review is performed by the HR subcommittee.</p>	
B Governing Council Members' Remuneration				
B.1	Remuneration Procedure	Association should establish a formal and transparent procedure for developing policy on executive remuneration and for fixing the remuneration packages of individual Governing Council members.	As per the Articles of the Association, no Governing council shall be entitled to any remuneration. Therefore, the requirement of forming a separate remuneration committee to fix Governing Council members remuneration, level & make up remuneration and disclosure of remuneration are not applicable.	
B.2	The level and make up of remuneration		The HR sub-committee functions as the remuneration committee of the management team and the staff. The committee is appointed by the Governing Council which is headed by the Vice President. HR sub-committee report is presented in this annual report in which the chairman and members of the sub-committee is listed.	
B.3	Disclosure of Remuneration			

Code ref.	Governance principle	Description of the requirement	Manner of implementation	Compliance
C Relations with Members				
C.1	Constructive use of the Annual General Meeting and Conduct of General Meetings	The Governing Council should use the AGM to communicate with members.	<p>In its desire to maintain good relationships with Members, the Governing Council at AAT Sri Lanka follows a policy of disclosing all relevant information, both financial and non-financial to its Members. The Governing Council constantly strives to enhance the value of Members who have built this winning Association.</p> <p>The Governing Council recognises the importance of Annual General Meeting to communicate effectively with Members and encourages the Members to attend and actively participate. The Members are given the opportunity of exercising their rights at the AGM.</p> <p>The Members of the Governing Council spend time with the members of the Association at the AGM, hear their views and give importance to their questions.</p> <p>There is no process for proxy votes and the mechanism of voting is indicated in the Memorandum and Articles of Association of AAT Sri Lanka.</p>	
C.2	Communication with Members	The Governing Council should implement effective communication with the members.	<p>The notice of AGM including the final accounts link is circulated to Members well in advance of the AGM to enable the members to study.</p> <p>The Association Secretary and CEO will be the main contact persons with regard to any disclosures to the Members. Further, the Head of Finance can also be contacted with regard to any clarifications on financial information published.</p> <p>The Association Secretary maintains records of all correspondence received from Members and direct the same to appropriate channels.</p> <p>All the important information of the Association could be reached through the Association website, members' facebook page and Annual Report.</p> <p>Communications with members are done through individual letters or emails.</p>	
C.3	Major and Material Transactions	The Governing Council should disclose to members all proposed material transactions which have material impacts to the net assets of the Association.	No material transactions were proposed during the period under review to disclose.	
D Accountability and Audit				
D.1	Financial and Business Reporting (The Annual Report)	The Governing Council should present a balanced and understandable assessment of the Association's financial position and performance.	<p>The Governing Council members should ensure that the Financial Statements are in accordance with the Sri Lanka Accounting Standards for Small and Medium sized Entities (SLFRS for SME's) and the Companies Act No. 07 of 2007 and the generally accepted accounting principles.</p> <p>The Association has reported a true and fair view of its financial position and performance for the year ended 31st March 2025.</p>	

GOVERNANCE

Code ref.	Governance principle	Description of the requirement	Manner of implementation	Compliance
D.2	Risk Management and Internal Control	The Governing Council should have a sound system of internal controls to safeguard the Associations investments and assets.	<p>The Association's Audit, Risk Management and Ethics committee ensures that there is an effective internal control and financial reporting system.</p> <p>In addition to the annual financial audit it is the desire of the Association to ensure compliance with the relevant directions.</p> <p>The Association has established a comprehensive framework of policies and procedures for risk management and internal control which are regularly reviewed and updated.</p> <p>Association has an internal audit function reporting to the Audit, Risk Management and Ethics committee.</p>	
D.3	Audit Committee	The Governing Council should have a formal and transparent arrangement in selecting and applying the accounting policies for financial reporting, internal control principles and for maintaining an appropriate relationship with the Association's auditors.	<p>The Association has embodied written terms of reference for the Audit, Compliance, Risk Management and Ethics committee.</p> <p>Internal auditors carry out reviews on the processes, effectiveness of the risk management, internal controls and report.</p> <p>The committee maintains an appropriate relationship with the external auditor, Ernst & Young (Chartered Accountant) to ensure their objectivity and independence. The external auditors do not have any relationship and any interest in the affairs of the Association.</p> <p>Report of the Audit, Compliance, Risk Management and Ethics committee is part of this annual report where composition of the committee is set out.</p>	
D.4	Related Party Transactions Review Committee	The Governing Council shall establish a procedure to ensure that the Association does not engage in transactions with related parties in a manner that would grant such parties more favorable treatment.	<p>The Governing Council is of the view that a separate related party committee is not required at the Association due to the following reasons</p> <p>a) All Governing Council members are independent and serve the Association in Non-executive capacity.</p> <p>b) All Governing Council members are required to issue a declaration of independence at the year-end audit.</p> <p>c) No Governing Council member should participate at a meeting at which a transaction relating to him / her or in which he / she has any interest is discussed, unless invited to seek clarification / information.</p> <p>Related party disclosure is made under note number 29 of the Note to the financial statements.</p> <p>All the Governing Council members have issued a declaration of independence.</p> <p>All financial and non- financial decisions are taken by the Governing Council through the related committees.</p>	N/A
D.5	Code of Business Conduct and Ethics	The Association should develop a Code of Business Conduct and Ethics for Governing Council members and members of the senior management team.	<p>The Association has developed a Code of Ethics and professional standards for all its members.</p> <p>Compliance of the code of ethics is monitored by the committees.</p>	

Code ref.	Governance principle	Description of the requirement	Manner of implementation	Compliance
D.6	Governance Disclosure	The Association should disclose the extent of adoption of best practice in governance.	<p>The Governing Council members should include in the Association's Annual Report a Governance Report, setting out the manner in which Association has complied with the principles and provisions of this code.</p> <p>This requirement is met by including the corporate governance report to this Annual Report.</p>	
SECTION 2 : MEMBERS				
E & F	Members & Other investors	Members are required to make considered use of their votes and encouraged to ensure their voting intentions are translated into practice.	<p>Annual General Meeting is used to have an effective dialogue with the members on matters which are relevant and are of concern.</p> <p>The Association maintains a good relationship with the Members and potential investors.</p> <p>Members' concerns are addressed as and when raised.</p>	
G	Internet of Things & Cybersecurity	The Governing Council should ensure the effectiveness of the cybersecurity risk management through independent periodic review and assurance.	<p>The Governing Council ensures the effectiveness of the cybersecurity risk management through IT Development & Security committee. The committee consist of 15 members elected from various disciplines in the IT sector to ensure value addition and high quality.</p> <p>More emphasis on IT infrastructure development has been given with the involvement of consultations obtained.</p> <p>Risk relating to IT matters including that arising from cybersecurity are discussed at the IT Development committee and outcome is tabled at the Governing Council meeting.</p> <p>IT Development committee meets regularly for periodic review and assurance.</p>	
H	Environment, Society and Governance	Association should establish a governance structure to support its ability to create value and manage risks in the short, medium and long term.	<p>The Association believes that among others, environment, society and governance aspects are important part of the Association's values and the Governing Council is aware of its responsibility to ensure that such aspects are linked closely with the Association strategy.</p> <p>The Capital report of this Annual Report is a reflection of how the Association has performed and achieved long-term economic value, assumed corporate responsibility and contributed to sustainability development.</p>	

MATERIALITY ASSESSMENT













MATERIALITY

Our approach to materiality is rooted in the alignment of our organisational strategy with key ESG (Environmental, Social, and Governance) priorities. Our focus consistently remains on critical aspects that drive sustainable organisational growth, while upholding our broader responsibility to manage the social, economic, and environmental impacts of our operations in line with ESG considerations relevant to AATSL.

Moreover, we recognise the importance of contributing meaningfully to the United Nations Sustainable Development Goals (SDGs), integrating this commitment into our materiality assessment framework. Accordingly, our materiality concerns are centred around four strategic areas:

 Fostering sustainable growth /
  Accelerating digitalisation for future readiness /
  Managing economic and social impacts effectively /
  Enhancing our intellectual, human social and relationship capitals

Any changes to the scope and boundaries of our material topics during the year are detailed in the materiality table below:

Material Theme	Core priority	Impacting stakeholder groups	Opportunities for value creation	Importance to stakeholders / Association	Materiality compared to last year	Relevance to strategy	Relevant SDG	GRI Impact
Employability 	Create brand value and stakeholder enrichment. Contribute to educational reforms that would steer economic progress in line with evolving social and market dynamics	<ul style="list-style-type: none"> Members Students Passed Finalists 	<ul style="list-style-type: none"> Stronger partnerships with corporations Competency development programs with AAT Business School 	High	No change	01. Increase the active student base 02. Increase the no. of students applying for the exam 04. Improve the quality of delivering the curriculum		Social
Financial Stability 	Creating financial sustainability and operational continuity to create value for all stakeholders	<ul style="list-style-type: none"> All stakeholders 	<ul style="list-style-type: none"> Adopting prudent financial tools Financial risk management 	High	No change	08. Optimise cost	 	Economic
Process Excellence 	Improve organisational processes and knowledge delivery	<ul style="list-style-type: none"> All stakeholders 	<ul style="list-style-type: none"> Training and development 	High	No change	05. Strengthening the IT infrastructure and digital presence		Economic
Ethics and transparency 	Improving organisational culture	<ul style="list-style-type: none"> All stakeholders 	<ul style="list-style-type: none"> Improved transparency Corporate Governance 	Medium	No change	10. Integrate ESG into the strategy and culture		Social
Creating opportunities for growth 	Nurturing a partnership with professional entities and educational institutes	<ul style="list-style-type: none"> Students Passed Finalists Members 	<ul style="list-style-type: none"> Networking events Alliances and agreements Degree programs 	High	No change	03. Strengthen the market position 06. Expanding the Business School operations	 	Social

Material Theme	Core priority	Impacting stakeholder groups	Opportunities for value creation	Importance to stakeholders / Association	Materiality compared to last year	Relevance to strategy	Relevant SDG	GRI Impact
IT Platform	Improved digitalisation and online delivery of knowledge to improve accessibility to a larger audience	<ul style="list-style-type: none"> Students Passed Finalists Members 	<ul style="list-style-type: none"> Tri-lingual online platforms App development to increase engagement 	Medium	Increased	05. Strengthening the IT infrastructure and digital presence	 	Economics
Opportunities for Networking	Nurturing engagement	All stakeholders	<ul style="list-style-type: none"> Alliances and partnerships Engagement activities/events 	High	No change	07. Grow and retain the membership base		Social
Staff Training and Development	Improving intellectual capital, employee satisfaction and growth	All stakeholders	<ul style="list-style-type: none"> Online training Partnering with other organisations for training 	Medium	No change	09. Foster a performance culture with higher employee engagement	 	Social
Ensuring the delivery quality of AECs and Knowledge Sharing with them	Creating brand value	<ul style="list-style-type: none"> Students AECs 	<ul style="list-style-type: none"> Providing guidance through webinars and seminars 	High	No change	04. Improve the quality of delivering the curriculum	 	Social
Community Engagement	Creating brand value	All stakeholders	<ul style="list-style-type: none"> Expanding CSR projects in the education sector 	High	No change	10. Integrate ESG into the strategy and culture		Social
International Recognition	Creating brand value and enriching member experience	All stakeholders	<ul style="list-style-type: none"> Stronger ties with international accounting bodies 	High	No change	03. Strengthen the market position		Social
Economic downturn	Risk Mitigation	All Stakeholders	<ul style="list-style-type: none"> Contributing to the financial management and revival of the SME sector 	High	Increased	08. Optimise cost	 	Economics
Environmental impact	Contribute to national preservation goals	All Stakeholders	<ul style="list-style-type: none"> Energy and water management Waste management 	Medium	No change	10. Integrate ESG into the strategy and culture		Environmental
Employment and labour practices	Create a safe and growth-conducive workplace	Employees	<ul style="list-style-type: none"> Develop brand equity through enhancing growth opportunities for employees 	Medium	No change	09. Foster a performance culture with higher employee engagement		Social

STAKEHOLDER ENGAGEMENT

As we accelerate into a new phase of growth under our refreshed strategic direction, we are committed to making our stakeholders active partners in our journey. Our engagement strategy is built to capture the diverse voices of our stakeholder community, ensuring their insights shape our priorities and actions in meaningful ways.

OUR STAKEHOLDER ENGAGEMENT PROCESS

We blend traditional and digital communication channels to stay connected with our stakeholders and gather real-time feedback. Through direct interactions, social media platforms, our website, corporate publications, and mainstream media, we keep stakeholders informed, engaged, and aligned with our objectives.

Aiming to empower stakeholders to participate actively and make informed decisions, we promote a culture of transparency and two-way dialogue. This open approach is firmly rooted in our broader governance framework, reinforcing our commitment to accountability, inclusivity, and shared value creation.

The illustration below outlines our stakeholder engagement journey:



The below illustration presents our stakeholder groups, our goals for each group, and the way in which we engage them in our value-creation process.

STUDENTS

Relationship Goals	Create opportunities for academic and career progress, and prepare them for the future
Relationship Value – High	Engagement Level – High
Key Concerns	Our Response
Recognition and employment prospects	<ul style="list-style-type: none"> Recognition by obtaining exemptions for the AAT qualification from professional and educational bodies locally and internationally. IFAC & CAPA international memberships. Access to employers via the AAT job bank.
Cost effectiveness	<ul style="list-style-type: none"> AAT Sri Lanka did not pass down the inflationary impact to students. The fee structure remained affordable while e-study texts were made available online at concessionary rates. Past papers, suggested answers, pilot papers, and examiners' comments on low performance areas are available to refer/download free of charge from AATSL official website.
Knowledge enhancement & personal development	<ul style="list-style-type: none"> Periodical updates to the curriculum and digitalisation drive. Study texts, pilot papers, past papers, suggested answers, examiners' comments on low performance areas and other publications are made available. Exam focused Seminar Series to improve student performance. Offering a comprehensive and relevant curriculum Trilingual official website. Webinars in all 3 languages.
Easy and affordable access to study material in their preferred language	<ul style="list-style-type: none"> Availability of e-study text in all three languages. Student guides, study texts, past papers and other publications are available in all three languages.
Access to quality tuition	<ul style="list-style-type: none"> 132 Accredited Education Centres. Webinars and access to content and guidance on digital platforms.
Guidance on academic and career development	<ul style="list-style-type: none"> Dedicated student service unit A comprehensive student guide
Convenient access to AAT services	<ul style="list-style-type: none"> A branch network of 8 covering the nation Online payment and Online student registration process Study text couriering process E-study text and E-admission process
Training and job placement	<ul style="list-style-type: none"> Job bank and access to employers

PASSED FINALISTS

Relationship Goals	Conversion into members and continuing mutually beneficial relationships
Relationship Value – High	Engagement Level – High
Key Concerns	Our Response
Benefits of membership	<ul style="list-style-type: none"> • Networking and knowledge enhancement opportunities • Negotiated /discounted offers from banks, lifestyle stores, hospitals, etc
Recognition for the qualification	<ul style="list-style-type: none"> • Exemptions from a number of Accounting bodies and Universities
Special schemes to get into membership	<ul style="list-style-type: none"> • 4-year service scheme for membership
Employment opportunities	<ul style="list-style-type: none"> • AAT Job Bank
Fulfilling training requirements	<ul style="list-style-type: none"> • PLS Workshops • Annual Conference • Monitored and non-monitored training schemes and training placements
Professional skills development	<ul style="list-style-type: none"> • Workshops and seminars
Higher Education pathways	<ul style="list-style-type: none"> • AAT Business School courses include a Higher Diploma and Degree pathways
Networking opportunities	<ul style="list-style-type: none"> • Achievers club and events for Achievers

MEMBERS

Relationship Goals	Sustained, impactful relationships
Relationship Value – High	Engagement Level – High
Key Concerns	Our Response
Opportunities for professional development	<ul style="list-style-type: none"> • Reciprocal arrangements with other professional bodies and universities for exemptions and memberships • Business school programs • InSearch magazine
Increased employability of members	<ul style="list-style-type: none"> • Opportunity to serve as members in AAT committees • Job bank, forums with employers and training partners
Opportunities for networking and knowledge sharing	<ul style="list-style-type: none"> • Annual conferences and webinars
Continuous Professional Development (CPD)	<ul style="list-style-type: none"> • Seminars, webinars, workshops & other CPD activities
Recognition for the practitioners (Members in Practice)	<ul style="list-style-type: none"> • MIP scheme with a separate practising certificate • Workshops to update MIPs
Early exposure to industry trends	<ul style="list-style-type: none"> • Frequent communications via digital forums • Annual perception survey
Benefits/offers from various service providers for AAT membership	<ul style="list-style-type: none"> • Negotiated/discounted offers from banks, lifestyle stores, hospitals, etc
Relationship building	<ul style="list-style-type: none"> • Dedicated members' service unit • CSR activities
Proactive engagement	<ul style="list-style-type: none"> • Annual General Meeting • Feedback forms enclosed with journals, events, social media, etc
Opportunities to play critical change agent roles	<ul style="list-style-type: none"> • Opportunities to serve on the governing council • Opportunities to join as a marking examiner and a member supervisor of AAT examinations
Developing leadership skills	<ul style="list-style-type: none"> • AAT Toastmasters Club

STAKEHOLDER ENGAGEMENT

ACCREDITED EDUCATION CENTERS (AEC)

Relationship Goals	Collaboration and Value Creation
Relationship Value – High	Engagement Level – High
Key Concerns	Our Response
Provision of up-to-date information on syllabus revisions, fee structures and deadlines etc.	<ul style="list-style-type: none"> • Exam paper discussions • Training sessions on current updates
Discussion forums with the Association	<ul style="list-style-type: none"> • Regular meetings & visits • Online platforms • Written communications
Improving online education delivery	<ul style="list-style-type: none"> • Providing guidance and facilitating knowledge seeking
Reliable contact point	<ul style="list-style-type: none"> • AEC coordination officers at the head office and branches
Recognition / Appreciation	<ul style="list-style-type: none"> • Concept developed for the same

EMPLOYERS

Relationship Goals	Creating a job market for AAT students and members and providing organisations with skilled, qualified employees
Relationship Value – Medium	Engagement Level – Medium
Key Concerns	Our Response
Access to talented, qualified accounting professionals	<ul style="list-style-type: none"> • AAT Job Bank • AAT Job Fairs
Opportunities for further development of talent pools	<ul style="list-style-type: none"> • Seminars and Workshops • Comprehensive course catalogue developed by the AAT business school
Market-oriented curriculum	<ul style="list-style-type: none"> • Periodical upgrading of the curriculum
Recognition for the employer	<ul style="list-style-type: none"> • Affiliated Training Partner program

ACCOUNTING BODIES AND UNIVERSITIES

Relationship Goals	Collaboration, partnerships and consultation on common interests
Relationship Value – High	Engagement Level – High
Key Concerns	Our Response
Mutually Beneficial partnerships	<ul style="list-style-type: none"> • Representation on the Member Development Committee & Accounting Technicians Task Force of CAPA • Forming an International Affairs committee
Industry advancement	<ul style="list-style-type: none"> • Reciprocal arrangements and knowledge enhancement
Adherence to agreed obligations	<ul style="list-style-type: none"> • Regular review of the IFAC Statements of member obligations
Knowledge sharing	<ul style="list-style-type: none"> • Meetings and regular communication

EMPLOYEES

Relationship Goals	Retain talent, develop individual employees and meet organisation goals through robust engagement
Relationship Value – High	Engagement Level – High
Key Concerns	Our Response
Ample remuneration	<ul style="list-style-type: none"> • Periodical increments and bonuses in line with industry standards
Opportunities for professional development	<ul style="list-style-type: none"> • Career progression opportunities • Training and Development
Rewards and recognition	<ul style="list-style-type: none"> • Performance appraisal • Incentives and promotions
A positive work environment	<ul style="list-style-type: none"> • Effective conflict resolution • Workplace health, safety and grievance handling policy
Welfare	<ul style="list-style-type: none"> • Staff welfare committee activities

GOVERNMENT AND REGULATORS

Relationship Goals	Regulatory compliance and Collaboration on developing the education sector
Relationship Value – Medium	Engagement Level – Medium
Key Concerns	Our Response
Compliance and good governance	<ul style="list-style-type: none"> • Strict compliance with laws and regulations • Voluntary adoption of a code of good governance, a Strong governance framework
Timely remittances of statutory payments and returns	<ul style="list-style-type: none"> • Adherence to statutory deadlines, which are monitored on a monthly basis
Contribution to developing the SME sector	<ul style="list-style-type: none"> • Student and member skills and knowledge development • Periodical upgrading of the curriculum in tandem with industry trends • Provision of technical support • Promote entrepreneurship • Contributing towards policy discussions pertaining to the profession and its continuous growth
Prevention of corruption	<ul style="list-style-type: none"> • Transparent processes for all transactions

In implementing our stakeholder engagement strategy, we remain mindful of the distinct nature of each stakeholder group and tailor our communication channels accordingly. This ensures that our engagement remains transparent, inclusive, and aligned with the expectations and needs of our diverse audiences.

We foster meaningful interactions to enable stakeholders to play an active role in our journey, contributing insights and perspectives that strengthen our organisational resilience and drive sustainable value creation. This collaborative approach remains central to achieving our strategic ambitions and long-term success.

Stakeholder	Visits and one-to-one communication	Newsletters	Email	Meetings	Events	Press releases	Formal letters	Website	Social Media Platforms	Marketing	Annual Report	Surveys
Students	✓	✓	✓		✓	✓	✓	✓	✓	✓		✓
Passed Finalists	✓	✓	✓		✓	✓	✓	✓	✓	✓		✓
Members	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Accredited Education Centers	✓		✓	✓	✓		✓	✓	✓	✓		✓
Accounting Bodies	✓		✓	✓			✓	✓	✓		✓	✓
Government and Regulators	✓		✓	✓			✓	✓	✓		✓	



RISK MANAGEMENT

The risk management framework and tools ensure the continuity of services, sustainable growth and value creation for all stakeholders. AATSL continued with the enhanced focus on the risk management strategy during the year under review. This in turn establishes the operational integrity of the association as well as long-term value creation capacity. As we aspire to improve our risk management strategy, AAT Sri Lanka consistently reviews and updates the applicable frameworks and tools related to managing risk effectively.

Our risk framework consists of the below key components:

- Governance structure
- Policy Framework
- Documented procedures
- Risk identification and management

During the year under review, AAT Sri Lanka employed timely risk management mechanisms to identify and address applicable risks in a timely and pragmatic manner. The appropriate application of risk management strategies allowed AAT Sri Lanka to steer ahead with caution amidst volatile external pressure to continue operations and perform well.

RISK GOVERNANCE

The Governing Council of AAT functions as the leading body to oversee risk management. The council relies on the supportive role provided by the Audit, Compliance, Risk Management and Ethics committee to implement risk management strategies in line with the identified methodology. The aforementioned committee is responsible for periodical reviewing and updating of the risk management framework as well as monitoring of AATSL's risk performance.

AAT Sri Lanka maintains a frequently updated list of risks to identify the weight of the potential impact at any given moment as well as co-relation between risks. The governing council guides the relevant committees to prioritize risks based on the potential outcome and impact. The Audit, Compliance, Risk Management and Ethics committee supervises the implementation of chosen risk strategies to prevent or minimize risk. The governing council is responsible for overseeing the risk review process periodically.

AAT Sri Lanka's Governing Council engages with a firm of chartered accountants, to review systems and processes within the association for its relevance, efficiency, effectiveness and timeliness, periodically, to obtain assurance on the same. The reviews are undertaken quarterly, and reports are submitted to the Audit, Compliance, Risk Management and Ethics committees for necessary action and to be tabled at the governing council meetings.

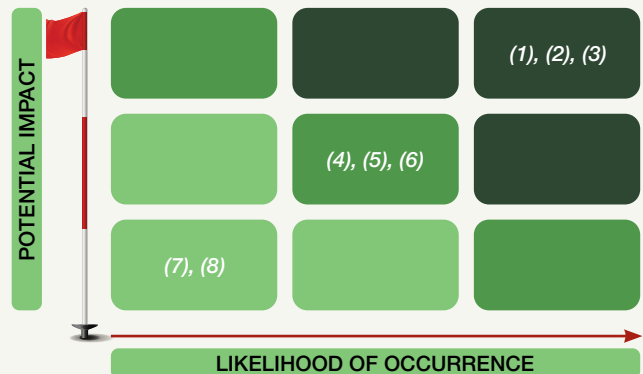
RISK MITIGATION

During the financial year 2024/25, AAT Sri Lanka recognised continued with the risk mitigation measures to respond to the challenges stemming in the highly competitive market to safeguard operational continuity from logistical challenges and revisit our investment portfolio to protect the Association's financial stability in the short and medium term. In addition, we identified optimal investment opportunities and took measures to increase our ROI during the year under review. AAT Sri Lanka also periodically reviews the status of insurance policies to ensure maximum protection.

RISK MANAGEMENT APPROACH

Our risk management approach utilises robust communication tools to effectively communicate identified risks and agreed upon risk alleviation methods to relevant entities within the organisation.

The following risk matrix demonstrates AAT Sri Lanka's key risk exposures, prioritized based on the potential impact and likelihood of our strategic goals.



The following Risk Register depicts the risks that the association currently faces and details risk strategies employed:

Risk factor	Mitigating actions	Grading
1. Economic challenges	<ul style="list-style-type: none"> • Adopting prudent financial measures • Revisiting the investment structure in response to market realities to achieve better ROI • Obtaining insurance coverage to prevent loss of investment 	High
2. Industry competition	<ul style="list-style-type: none"> • Investing in brand building strategies • Periodical market research to understand market needs and student expectations • Improving social media outreach and digitalisation to cater to Gen Z 	High
3. Information Technology and Infrastructure	<ul style="list-style-type: none"> • Ongoing investments in strengthening the association's IT Infrastructure • Obtaining expert support in executing IT related projects • Investing in systems and processes to counter cyber security risks and to ensure data security 	High
4. Changing employer demands and requirements	<ul style="list-style-type: none"> • Engagement with employers to understand emerging requirements with regard to required and preferred employee skills • Frequent upgrading of the syllabus in response to current and future requirements • Facilitating frequent training programs, seminars and conferences aimed at past finalists and continuing professional development programs for members 	Moderate
5. Talent Risk	<ul style="list-style-type: none"> • Ongoing efforts to strengthen our employee value proposition by facilitating training and development • Providing opportunities for career progression • Maintaining a high level of employee engagement 	Moderate
6. Changing dynamics in education	<ul style="list-style-type: none"> • Investing in partnerships and alliances with key organizations in the education sphere • Close collaboration with the government and advocacy for change • Investing in curriculum development to meet future demand and expectations 	Moderate
7. Political instability	<ul style="list-style-type: none"> • Closely monitoring the political and social climate to respond in an effective and pragmatic manner to ensure continuity of services 	Low
8. Brand reputation risk	<ul style="list-style-type: none"> • Facilitating market awareness building, conducting brand audits and enhancing brand positioning • Reinforce focus on strong corporate values and implementation of the code of conduct and ethics • Plan and focus on market research 	Low

THE AUDIT, COMPLIANCE, RISK MANAGEMENT AND ETHICS COMMITTEE REPORT

The Audit, Compliance, Risk Management, and Ethics Committee of AAT Sri Lanka serves as a pivotal body responsible for upholding the highest standards of governance, transparency, and integrity within the association. With a mandate to ensure compliance with laws and regulations, as well as the quality and integrity of accounting, auditing, and reporting practices, the committee operates within the framework approved by the governing council.

MANDATE AND RESPONSIBILITIES

The Committee assists the governing council in overseeing and ensuring the quality and integrity of accounting, auditing, and reporting practices, in addition to compliance with legal and regulatory requirements. Furthermore, the committee is entrusted with the appraisal of all financial and non-financial interests of the association.

COMPOSITION OF AUDIT, COMPLIANCE, RISK MANAGEMENT AND ETHICS COMMITTEE

Chaired by Mr. K. L. Jagath Nandana Perera, a distinguished fellow member of the Institute of Chartered Accountants, the ACRMEC boasts a diverse composition of experienced professionals. Each member brings a wealth of experience and expertise to the committee, ensuring the effective execution of its responsibilities. Additionally, the secretary of the governing council serves as the secretary to the committee, facilitating seamless coordination and communication.

The table below shows the list of members of the committee and their attendance during the period under review:

Committee Members	Period	Meetings attended / Meetings eligible to attend
Mr. K. L. Jagath Nandana Perera - Chairman	01/04/2024 31/03/2025	9/9
Mr. Thushara Kariyawasam - Alt. Chairman	01/04/2024 31/03/2025	7/9
Mr. Dayal Abhayasinghe	01/07/2024 31/03/2025	6/6
Ms. Kaushalya Kalavitigoda	01/04/2024 31/12/2024	1/6

MEETINGS

Throughout the year under review, the Committee convened nine times, diligently fulfilling its mandate to oversee and ensure the integrity of AAT Sri Lanka's operations. These meetings provided a forum for comprehensive discussions and assessments, with proceedings regularly reported to the governing council through meticulously documented meeting minutes.

An important aspect of the committee's work involved engaging key stakeholders to enhance transparency and effectiveness. Notably, the CEO, CFO/FC, and Partner of Messrs. KPMG Sri Lanka, renowned chartered accountants, were invited to

attend meetings to review and sign internal audit reports. Their expertise and insights added valuable perspective to the committee's deliberations, ensuring robust oversight of internal controls and risk management practices.

Furthermore, in a proactive effort to uphold the integrity of the association's external audit process, the engagement partner of Messrs. Ernst & Young, another esteemed chartered accountancy firm, was invited to meet with the committee independently of executive management. This meeting aimed to address any potential limitations of scope or concerns that could impact the effectiveness of the audit. Following thorough discussions, the external auditors concluded that there were no significant issues warranting concern, reaffirming confidence in the audit process.

SUMMARY OF ACTIVITIES FOR THE YEAR 2024/25

- Review the operations and effectiveness of the associations' internal control systems to ensure that an effective financial reporting system is in place to comply with Sri Lanka's financial reporting standards
- Ensure that the presentation of financial statements satisfies all applicable accounting standards relevant to the association along with relevant legal requirements
- Recommend reappointment of the external auditors in compliance with relevant statutes
- Review and monitor the external auditor's independence and objectivity and the effectiveness of the audit process in accordance with the applicable standards and best practices
- Monitor the effectiveness of the association's internal audit function
- Review the scope of the internal audit
- Ensure that the association's internal controls and risk management procedures are adequate to meet the requirements of the Sri Lanka Auditing Standards
- Evaluate the risk profile of the association as well as risk mitigation strategies

FINANCIAL REPORTING

In the pursuit of transparency and accuracy, the Committee plays a pivotal role in overseeing the financial reporting processes of AAT Sri Lanka. As part of its mandate, the committee collaborates closely with the Finance and Administration Committee to meticulously review the association's financial statements before presenting them to the governing council.

Throughout the review process, the Committee engages with management to discuss and analyse the financial statements thoroughly. These discussions serve as a forum to ensure that the statements are prepared in accordance with the Sri Lanka Financial Reporting Standards for SMEs, as well as the requirements outlined in the Companies Act No. 7 of 2007. The committee meticulously examines every aspect of the financial statements, seeking assurance that they accurately reflect the association's financial position and performance.

Upon obtaining confirmation from management regarding the adherence to regulatory standards and best practices, the ACRMEC provides its endorsement for the financial statements to be presented to the governing council. This endorsement is a testament to the committee's dedication to upholding the highest standards of integrity and compliance in financial reporting.

RISKS AND INTERNAL CONTROLS

At the heart of AAT Sri Lanka's governance framework lies a robust system of internal controls, meticulously crafted to provide reasonable assurance to the governing council while safeguarding the association's financial integrity. Throughout the year under review, the Committee undertook a comprehensive review of the Association's internal control systems, focusing particularly on their effectiveness in ensuring the reliability of financial reporting.

During this period, the committee dedicated significant effort to assess the effectiveness of internal controls over financial reporting, spanning from April 01, 2024, to March 31, 2025. Through meticulous analysis and evaluation, the committee was able to provide assurance to the Governing Council that the internal controls had been effective throughout the reporting period.

The internal controls are designed to provide reasonable assurance, they do not offer absolute protection against risks. However, the Committee's rigorous review process ensures that the internal controls are continually assessed and strengthened to mitigate risks effectively.

EXTERNAL AUDIT

The Audit, Compliance, Risk Management and Ethics committee reviewed and monitored the independence of the external auditor and the objectivity and effectiveness of the audit process. External audit functions were carried out by Messrs. Ernst & Young (chartered accountants).

INTERNAL AUDIT

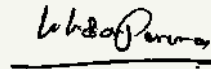
During the reporting period, the internal auditors conducted several internal audits and submitted reports to present the findings. This review included the internal auditor's evaluation of the internal control systems. The committee also reviewed the adequacy of the internal audit coverage through the internal audit plan. Internal audits were carried out by Messrs. KPMG (chartered accountants).

CONCLUSION

The findings detailed in the reports submitted by the external auditor and the internal auditor revealed to the committee the matters that called for action or improvements. The committee made recommendations with regard to the steps to be considered and reported accordingly to the governing council.

The Audit, Risk Management and Ethics committee are satisfied that the internal controls of the Association of Accounting Technicians of Sri Lanka provide a reasonable assurance that the affairs of the association are managed in accordance with the policies of the association and that the association's assets are properly accounted for and adequately safeguarded.

On behalf of the Audit, Risk Management and Ethics committee,



Mr. K. L. Jagath Nandana Perera

Chairman - Audit, Compliance, Risk Management and Ethics committee

29 May 2025

HUMAN RESOURCES DEVELOPMENT SUB-COMMITTEE REPORT

The Governing Council of AAT Sri Lanka established the Human Resources Development sub-committee as one of the sub-committees comes under Finance and Administration committee to facilitate the efficient management and development of AAT Sri Lanka's human resource function. The primary objective of this sub-committee is to review, monitor, and provide recommendations to the Governing Council regarding AAT's human resources strategy and policies. Its role is crucial in ensuring that the organization's human resources are aligned with its overall goals and objectives. The human resources sub-committee serves as a valuable source of feedback, expertise and guidance for the human resources department in the development, implementation, and operation of its programs. The members of this esteemed subcommittee are appointed by the governing council for a term of two years. In the event that a member of the sub-committee ceases to be a member of the council, a replacement will be appointed to fulfil the remaining term of the sub-committee. This sub-committee plays a crucial role in ensuring that the human resources department is equipped with the necessary resources and knowledge to effectively carry out its responsibilities.

RESPONSIBILITIES

The sub-committee is responsible for ensuring that AAT's human resource management practices are effective, efficient, and aligned with the organization's strategic goals. In fulfilling this mandate on behalf of the Governing Council, the sub-committee will carry out the following key responsibilities:

- Drive HR optimization across all levels of the organization.
- Review and oversee the performance appraisal process for all staff.
- Recommend corrective actions in response to adverse feedback from exit interviews.
- Propose solutions for employee grievances and appropriate disciplinary measures when necessary.
- Define and regularly review the organizational structure to ensure it remains fit for purpose.
- Assess current staffing levels, identify structural gaps, and determine cadre requirements.
- Recommend the adoption of best HR practices and industry benchmarks.
- Ensure all employees are assigned clear KPIs and divisional targets.
- Establish performance standards and design a performance-based reward system.
- Oversee initiatives that promote employee welfare, health, and safety.
- Develop effective employee retention strategies and succession planning frameworks where necessary.

OVERSIGHT AND ADVISORY

- Oversee the implementation of AAT's strategy on human resources arising from the AAT's strategic plan
- Monitor and review the implementation of policies for the provision and delivery of human resources services
- Advisory support for developing, implementing and monitoring of a sound performance management system in accordance with the achievement of association's strategic objectives
- Regularly evaluate HR procedures in relation to industry benchmarks and provide suggestions as needed

Sub-committee member	Meetings attended / Meetings eligible to attend
Ms.Jani Ganeshan – Chairman (01/04/2024 – 31/03/2025)	11/11
Mr.Indraka Liyanage – Member (01/04/2024 - 31/03/2025)	11/11

The sub-committee meetings are held at AAT head office physically or virtually. 11 sub-committee meetings were held during the financial year under review. The chairperson of the sub-committee heads the sub-committee meetings. CEO and Head of Human Resources & Administration may attend the meetings of the committee except as otherwise advised by the chairperson of the sub-committee.

ACTIVITIES THAT ARE DONE DURING THE YEAR

- The sub-committee reviewed and ensured that all salaries, incentives, and statutory payments were made on time.
- An Employee Satisfaction Survey was conducted with the support of an independent consultant to assess staff satisfaction levels. Based on the survey findings, appropriate actions were taken to address and mitigate issues in key identified areas.
- A comprehensive HR Audit was carried out with the assistance of an independent consultant. The sub-committee reviewed the audit findings and took necessary steps to strengthen the HR function and ensure smooth operations.
- All staff salaries and allowance structures were reviewed and benchmarked against prevailing market rates. Adjustments were made with the approval of the Governing Council, based on a salary survey conducted by an independent consultant.
- Performance evaluations for executive-level staff and above were implemented and conducted, aligned with a KPI-based system.
- Staff insurance plans were continued, providing life insurance, critical illness cover, and 24-hour personal accident coverage for all employees.
- Women associates were recognized and celebrated on International Women's Day.

- Various staff training programs were conducted, focusing on leadership development, teamwork, and fostering positive attitudes to support the achievement of organizational goals.
- The employee retention rate improved to 89%, with total staff strength increasing to 78, reflecting a 10% growth compared to the previous year.
- The sub-committee regularly reviewed employee engagement levels and provided support to enhance workplace efficiency and effectiveness.

The sub-committee is dedicated to address the overarching human resource challenges that the Association faces. This includes tackling the human resources-related proposals outlined in key policy documents and action plans. Additionally, the sub-committee focuses on the day-to-day operational human resources issues that arise. The sub-committee endeavours to establish a platform for the discussion of pertinent human resource matters, the exchange of information, developed positions in relation to key human resource matters and finally promote a positive working culture towards supporting and achieving the association's strategic objectives.

On behalf of the human resources development sub-committee



Jani Ganeshan

Chairperson - Human resources development sub-committee

29 May 2025

STATEMENT OF GOVERNING COUNCIL MEMBERS' RESPONSIBILITY ON INTERNAL CONTROLS

Governing Council members of AAT Sri Lanka hold the paramount responsibility of safeguarding the integrity and effectiveness of the association's internal control mechanisms. These controls are meticulously designed to manage risks inherent in operations, ensuring the pursuit of value creation in the short, medium, and long term. While internal controls offer reasonable assurance, they do not guarantee absolute protection against material misstatements of financial information, financial losses or fraud.

The approach to identifying, evaluating, and managing potential risks is underpinned by robust risk frameworks, meticulously crafted to adapt to the evolving operating landscape. A dedicated committee, appointed by the Governing Council, periodically reviews this risk management process, guided by overarching objectives.

The Governing Council members affirm that, to the best of their knowledge, the current internal control systems are adequate in providing reasonable assurance regarding the reliability of financial reporting. We attest that the preparation of financial statements for external purposes aligns with relevant financial reporting standards.

The integrity of our internal control system concerning financial reporting is ensured through the following measures:

- The appointment of committees to oversee operational matters, ensuring alignment with AAT Sri Lanka's objectives, strategies, annual budget and as well as approved policies and directions.
- The diligent monitoring of compliance with policies and procedures by the Audit, Compliance, Risk Management, and Ethics committee, conducted through ongoing internal auditing on a quarterly basis.
- The review and approval of the annual internal audit plan and internal audit reports, including management comments, by the aforementioned committee.
- The proactive addressing of internal control issues identified by internal and external auditors, with appropriate rectification measures.
- The meticulous documentation of minutes from Audit, Compliance, Risk Management, and Ethics committee meetings by the association's secretary.
- The presentation of meeting minutes, along with major internal audit findings, to the governing council for information and review.
- The monthly submission of a compliance statement by the CEO to the governing council, ensuring adherence to established protocols.

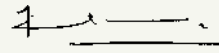
CONFIRMATION

The Governing Council of AAT Sri Lanka expresses its confidence that, through the outlined procedures, the association's financial reporting system offers reasonable assurance concerning the reliability of financial reporting and the preparation of external financial statements. Moreover, the governing council affirms its confidence that the preparation of financial statements for external purposes adheres strictly to the Sri Lanka Financial Reporting Standards for SMEs.
By Order of the Governing Council

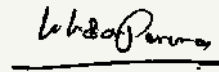
Association of Accounting Technicians of Sri Lanka



Mr. Indraka P. Liyanage
President



Dr. D. B. S. Chamara Bandara
Chairman - Finance & Administration Committee



Mr. K. L. Jagath Nandana Perera
Chairman - Audit, Risk Management and Ethics Committee

29 May 2025

ANNUAL REPORT OF THE GOVERNING COUNCIL MEMBERS' ON THE AFFAIRS OF THE ASSOCIATION

The Annual Report of the Governing Council of the Association of Accounting Technicians of Sri Lanka presents a comprehensive analysis of the Audited Financial Statements, President's Message, Statement of Responsibility, and Auditors' Report, Governance Report, Capital Reports and all other relevant information for the financial year ended 31st March 2025. This report follows the guidelines stipulated in the Companies Act No. 7 of 2007.

PRINCIPAL ACTIVITIES

The principal activity of AAT Sri Lanka is the facilitation of professional accounting education. As such, the core activities that AAT Sri Lanka carries out include the registration of students for the award of qualification by conducting examinations, enrollment to membership and facilitating the continuous professional development of members. The Governing Council Members on the Affairs of the Association can affirm that there were no significant changes to the activities of the organisation. To the best of the knowledge of the Governing Council Members on the Affairs of the Association, the association has not engaged in activities that disregard laws and regulations stipulated by the country.

VISION, MISSION AND VALUES

As the association strives to achieve the vision 'to be the most recognised mid-level accounting and business qualification, the governing council perpetuates a culture of integrity, professionalism and respect.

REVIEW OF OPERATIONS AND FUTURE DEVELOPMENTS

The principal reports incorporated in this annual report provide a comprehensive analysis of financial and non-financial events of the year under review. As such, these reports are vital to the appropriate and transparent presentation of the annual report of the governing council members on the affairs of the association.

FINANCIAL STATEMENTS AND AUDITORS' REPORT

Financial statements of the association for the year ended 31st March 2025 have been prepared in accordance with the Sri Lanka Accounting Standard for Small and Medium-sized Entities (SLFRS for SMEs), issued by the Institute of Chartered Accountants of Sri Lanka and in compliance with requirements of the Companies Act No. 07 of 2007. The president and vice president of the governing council signed the financial statement for the year ended 31st March 2025 on behalf of the governing council and the auditor's report on the financial statements are provided on pages 106 to 107.

SYNOPSIS OF THE STATEMENT OF FINANCIAL POSITION OF THE ASSOCIATION

The association is registered under the Companies Act as a Company limited by Guarantee. The net surplus, which is income over its expenditure after tax is credited to the association's accumulated fund and is not distributable amongst its members. The members do not subscribe to the capital of the association.

The association's income, surplus after tax, accumulated fund and total assets position are given below:

	2024/25 (Rs.)	2023/24 (Rs.)
Income	568,635,355	512,892,617
Surplus after tax	221,143,644	226,558,422
Accumulated fund	1,480,444,702	1,267,692,592
Total assets	1,777,365,846	1,557,627,116

ACCOUNTING POLICIES

The notes to the financial statements present the important accounting policies adopted by the association in preparation of the financial statements. There have been no changes in the accounting policies adopted by the association during the year under review.

INDEPENDENT AUDITORS' APPOINTMENT AND REMUNERATION

The association's independent external auditors are Messrs. Ernst & Young, chartered accountants who were re-appointed by a resolution passed at the last annual general meeting. Audit, Compliance, Risk Management and Ethics committee reviews the appointment of the auditors, their effectiveness, independence and relationship with the association and the level of audit. Messrs. Ernst & Young, chartered accountants have indicated their willingness to continue as auditors of the association, and a resolution proposing their re-appointment as auditors and to authorise the governing council to determine their remuneration will be tabled at the annual general meeting.

Details of the audit fees paid to the external auditors are set out in note 08 of the financial statements.

THE GOVERNING COUNCIL

The governing council of the association as of 31 March 2025 consisted of sixteen nominated and elected members and their brief profiles are given in the leadership section of this annual report.

REMUNERATION TO GOVERNING COUNCIL MEMBERS

The governing council members serve in an honorary capacity and derived no profits, financial benefits or other benefits. No remuneration payments were made during the year under review.

RELATED PARTY TRANSACTIONS

Both direct and indirect relationships of the governing council members who are aligned through contracts or proposed contracts with the association, are disclosed under note number 29 of the financial statements. These transactions are arms-length transactions and have been disclosed and approved by the governing council at governing council meetings with uninterested quorums.

ANNUAL REPORT OF THE GOVERNING COUNCIL MEMBERS' ON THE AFFAIRS OF THE ASSOCIATION

GOVERNANCE

The association strives to follow best practices in the Code of Best Practices on Corporate Governance 2023 issued jointly by the Institute of Chartered Accountants of Sri Lanka (CA Sri Lanka) and the Securities and Exchange Commission of Sri Lanka (SEC). The members of the governing council have declared all material interest in contracts involving the association and have refrained from voting on matters in which they were materially interested. The association has made all endeavors to ensure equitable treatment to all stakeholders. A review of internal control and risk management has been conducted and a reasonable assurance of their effectiveness and successful adherence herewith has been obtained.

The governing council is committed to act responsibly towards stakeholders and to manage economic, environmental and social impacts with due consideration given to ESG concerns during value creation activities.

EQUITABLE TREATMENT OF MEMBERS

The association has made all endeavors to ensure that all members are treated equitably.

DONATIONS

No donation was made during the year under review.

STATUTORY PAYMENTS

The members of the governing council to the best of their knowledge are satisfied that all statutory payments due to government, local authorities, other regulatory institutions and the employees have been either duly paid or appropriately provided for in the financial statements. The CEO submits a monthly compliance report to the governing council for their review.

INCOME TAX

The association is liable to pay income tax on its gains and profits from the business at the rate of 30%.

GOING CONCERN

In determining the basis of preparing the financial statements for the year ended 31 March 2025, based on available information, the governing council assessed the existing and anticipated effects of the changes to the economic situation in the country, financial policy changes and the appropriateness of the use of the going concern basis.

Following due consideration given to the financial position, operating conditions, regulatory and other factors - the members of the governing council are satisfied that the association has adequate resources to continue its operations in the foreseeable future. As such, the financial statements of the association have been prepared based on the going concern concept.

INTERNAL CONTROL SYSTEM AND RISK MANAGEMENT

The members of the governing council have taken action to identify, evaluate and manage the risks faced by the Association.

The governing council members periodically review the internal control system and risk management framework through the Audit, Compliance, Risk Management and Ethics committee to ensure soundness in the financial reporting process.

The members of the governing council are satisfied with regard to the effectiveness of the internal control system of the association during the year under review and up to the date of approval of the annual report and the financial statements.

SUSTAINABILITY

In line with ESG concerns, the association has taken specific steps, particularly in ensuring the conservation of our use of natural resources and environment as well as addressing material issues. The association has not engaged in any activities that could be detrimental to the environment during the year under review.

CONTINGENT LIABILITIES & CAPITAL COMMITMENTS

No contingent liabilities and capital commitments were made as of 31st March 2025.

EVENTS AFTER THE REPORTING PERIOD

During the year under review, the Association monitored and gained insights into the external environment and macroeconomic conditions. The association has put in place a contingency plan to manage key activities relating to employees, students, members and other stakeholders.

Moreover, the association continues to monitor future developments and take relevant steps to mitigate risk to the association's operations and financial performance.

No material or significant events that require adjustments to the financial statements have occurred subsequent to the reporting date.

ANNUAL REPORT

The members of the governing council approved the financial statements on 29 May 2025.

NOTICE OF MEETING

The annual general meeting will be held at the AAT Centre, No. 540, Ven. Muruththettuwa Ananda Nahimi Mawatha, Colombo 05, on 30 June 2025 at 5.00 pm onwards.

The notice of the annual general meeting appears on page 143.

For and on behalf of the governing council



Mr. Indraka Liyanage

President -

Association of the Accounting Technicians of Sri Lanka

29 May 2025



FINANCIAL REPORTS

Much like placing a golf ball on a tee, where a small adjustment ensures the first swing is smooth and confident, AAT provides students with the foundational tools and knowledge to kickstart their educational journeys. By offering specialized programs and resources, AAT elevates students' career prospects from the very beginning, making their first steps toward success that much easier, ensuring they start their professional journey with clarity and purpose.

INDEPENDENT AUDITORS' REPORT



Ernst & Young
Chartered Accountants
Rotunda Towers
No. 109, Galle Road
P.O. Box 101
Colombo 03, Sri Lanka

Tel: +94 11 246 3500
Fax: +94 11 768 7869
Email: eysl@lk.ey.com
ey.com

PNS/LD

TO THE MEMBERS OF THE ASSOCIATION OF ACCOUNTING TECHNICIANS OF SRI LANKA

REPORT ON AUDIT OF THE FINANCIAL STATEMENTS

OPINION

We have audited the Financial Statements of The Association of Accounting Technicians of Sri Lanka ("the Association") which comprise the Statement of Financial Position as at 31 March 2025, and the statement of comprehensive income, statement of changes in fund and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements give a true and fair view of the financial position of the Association of Accounting technicians as at 31 March 2025 and of its financial performance and its cash flows for the year then ended in accordance with Sri Lanka Accounting Standards for Small and Medium-sized Entities (hereafter "SLFRS for SMEs").

BASIS FOR OPINION

We conducted our audit in accordance with Sri Lanka Auditing Standards (SLAuSs). Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Association of Accounting technicians in accordance with the Code of Ethics for Professional Accountants (including Sri Lanka Independence Standards) and we have fulfilled our other ethical responsibilities in accordance with the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

RESPONSIBILITIES OF GOVERNING COUNCIL AND THOSE CHARGED WITH GOVERNANCE FOR THE FINANCIAL STATEMENTS

Council is responsible for the preparation of financial statements that give a true and fair view in accordance with Sri Lanka Accounting Standards for Small and Medium-sized Entities

(hereafter "SLFRS for SMEs"), and for such internal control as council determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, council is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless council either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so. Those charged with governance are responsible for overseeing the Association's financial reporting process.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SLAuSs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SLAuSs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

ආයතනික පරීක්ෂණ

Partners: D K Hulanaramma FCA FCMA LLB (London), A P R Gunasekera FCA FCMA, Ms. T A De Silva FCA, Ms. G G S Manabunga FCA, W A B S P Fernando FCA FCMA FCCA, B E Wijesurya FCA FCMA, R N de Saaram ACA FCMA, Ms. N A De Silva FCA, N M Sultaiman FCA FCMA, Ms. L K H L Fonseka FCA, Ms. P V K N Sijekawari FCA, A A J R Perera FCA ACMA, N Y R L Fernando ACA, D N Gamage ACA ACMA, C A Yalagala ACA ACMA, Ms. P S Paranavithane ACA ACMA LLB (Colombo), B Vasanthan ACA ACMA, W D P S Perera ACA

Principals: T P M Ruberu FCA FCCA MBA (USJ SL), C B Gauden ACA, D L B Karunathilaka ACA, W S J De Silva BSc (Hons) - MIS MSc - IT, V Shaktiwan B.Com (S)

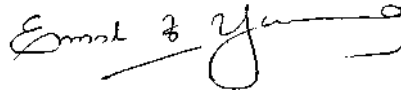
A member firm of Ernst & Young Global Limited

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

As required by Section 163 (2) of the Companies Act No. 07 of 2007, we have obtained all the information and explanations that were required for the audit and as far as appears from our examination, proper accounting records have been kept by the Association.



29 May 2025
Colombo

STATEMENT OF COMPREHENSIVE INCOME

Year ended 31st March	Note	2025 Rs.	2024 Rs.
Income	3	568,635,355	512,892,617
Cost of Services	4	(274,091,041)	(245,566,895)
Gross Surplus		294,544,314	267,325,722
Other Operating Income		2,850,000	1,900,000
Administration and Establishment Expenses		(153,280,321)	(133,031,744)
Student Promotion and Awareness Expenses		(39,649,771)	(36,913,118)
Surplus from Operation		104,464,222	99,280,860
Finance Income	5	188,581,116	207,216,975
Net Income from Investment Property	6	17,907,138	13,834,931
Other Income	7	8,200,615	8,519,370
Best Annual Report Competition Expenses		(7,020,862)	(5,561,538)
Surplus for the Year before Tax		312,132,229	323,290,598
Income Tax Expense	9	(90,988,585)	(96,732,176)
Surplus for the Year after Tax		221,143,644	226,558,422
Other Comprehensive Income			
Gain / (Loss) Arising from Changes in Assumptions in			
Retirement Benefit Obligations (Net of Taxes)	20.2	(8,391,534)	2,189,882
Total Comprehensive Income for the Year		212,752,110	228,748,304

The Accounting policies and Notes on pages 112 through 131 form an integral part of the Financial Statements.

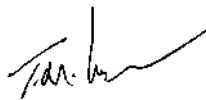
STATEMENT OF FINANCIAL POSITION

As at 31st March	Note	2025	2024
		Rs.	Rs.
ASSETS			
Non-Current Assets			
Property and Equipment	10	138,488,563	136,837,308
Investment Property	11	127,957,789	130,686,683
Intangible Assets	12	365,169	1,070,160
Long Term Investments	13	700,595,131	846,917,548
Total Non-Current Assets		967,406,652	1,115,511,699
Current Assets			
Inventories	14	10,300,331	14,446,120
Trade and Other Receivables	15	9,720,959	12,051,091
Deposits, Prepayments and Advances	16	15,259,020	13,039,949
Short Term Investments	17	724,727,134	374,027,748
Cash and Cash Equivalents	18.1	49,951,750	28,550,509
Total Current Assets		809,959,194	442,115,417
Total Assets		1,777,365,846	1,557,627,116
Funds and Liabilities			
Accumulated Fund		1,480,444,702	1,267,692,592
Other Funds	19	50,753,352	47,082,710
Total Funds		1,531,198,054	1,314,775,302
Non-Current Liabilities			
Retirement Benefit Obligation	20	44,259,206	28,187,328
Rent Received in Advance	21	-	33,820,710
Deferred Tax Liabilities	22	311,193	5,881,099
Total Non-Current Liabilities		44,570,399	67,889,137
Current Liabilities			
Trade and Other Payables	23	66,833,995	74,779,829
Advances and Deposits Received	24	54,985,573	44,024,788
Rent Received in Advance	21	33,820,710	-
Income Tax Payable	25	35,820,846	50,436,375
Bank Overdraft	18.2	10,136,269	5,721,685
Total Current Liabilities		201,597,393	174,962,677
Total Funds and Liabilities		1,777,365,846	1,557,627,116

It is hereby certified that the financial statements have been prepared in compliance with the requirements of the Companies Act No. 07 of 2007.

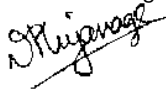


Mr. Muditha Wijesundara
Financial Controller

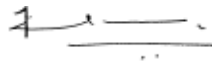


Mr. Tishanga Kumarasinghe
Chief Executive Officer

The Governing Council is responsible for these Financial Statements. Signed for and on behalf of the Governing Council by;



Mr. Indraka Liyanage
President



Dr. Chamara Bandara
Vice President

The Accounting policies and Notes on pages 112 through 131 form an integral part of the Financial Statements.

STATEMENT OF CHANGES IN FUNDS

Year ended 31st March	Accumulated Fund Rs.	Other Funds Rs.	Total Rs.
Balance as at 31 March 2023	1,038,944,288	44,653,828	1,083,598,116
Surplus for the Year after Tax	226,558,422	-	226,558,422
Other Comprehensive Income (Net of Taxes)	2,189,882	-	2,189,882
Net Movement in Other Funds	-	2,428,882	2,428,882
Balance as at 31 March 2024	1,267,692,592	47,082,710	1,314,775,302
Surplus for the Year after Tax	221,143,644	-	221,143,644
Other Comprehensive Income (Net of Taxes)	(8,391,534)	-	(8,391,534)
Net Movement in Other Funds	-	3,670,642	3,670,642
Balance as at 31 March 2025	1,480,444,702	50,753,352	1,531,198,053

“Other funds” represent the funds which are created for special purposes. (Refer Note - 19).

The Accounting policies and Notes on pages 112 through 131 form an integral part of the Financial Statements.

STATEMENT OF CASH FLOWS

Year ended 31st March	Note	2025 Rs.	2024 Rs.
Cash Flows from / (used in) Operating Activities			
Net Surplus before Tax		312,132,229	323,290,598
Adjustments for			
Depreciation - Property and Equipment	10	9,600,788	7,555,958
Depreciation - Investment Property	11	2,728,894	2,728,893
Amortization - Intangible Assets	12	704,991	1,256,819
Gain on Disposal of Property and Equipment	7	(1,070,000)	(238,714)
Provision for Gratuity	20	7,034,396	5,716,619
Interest Income	5	(188,581,116)	(207,216,975)
Net Income from Investment Property-before charging depreciation	6	(15,178,244)	(16,563,825)
Operating Surplus before Changes in Working Capital		127,371,938	116,529,373
Changes in Working Capital			
Decrease in Inventories		4,145,789	10,056,521
Decrease in Trade and Other Receivables, Prepayments and Deposits		111,064	5,868,514
Decrease in Trade and Other Payables		(7,945,834)	(13,317,148)
Increase in Advances and Deposits Received		10,960,785	5,362,537
Cash Generated from Operations		134,643,742	124,499,797
Tax Paid		(107,577,649)	(50,285,439)
Gratuity Paid		(2,950,423)	(1,111,570)
Net Cash from Operating Activities		24,115,670	73,102,788
Cash Flows from/ (used in) Investing Activities			
Acquisition of Property and Equipment	10	(11,252,046)	(16,769,564)
Interest Income	5	188,581,116	207,216,975
Net Income from Investment Property	6	15,178,244	16,563,825
Net Movement in Long-term investments	13	146,322,417	(223,134,044)
Net Movement in Short-term Investments	16	(350,699,386)	(40,967,058)
Sales Proceeds on Disposal of Property and Equipment		1,070,000	493,386
Net Cash used in Investing Activities		(10,799,655)	(56,596,480)
Cash Flows from / (used in) Financing Activities			
Net Movement in Other Funds		3,670,642	2,428,882
Net Cash Flows from / (used in) Financing Activities		3,670,642	2,428,882
Net Increase/ (Decrease) in Cash and Cash Equivalents		16,986,657	18,935,190
Cash and Cash Equivalents at the Beginning of the Period (Note A)		22,828,824	3,893,634
Cash and Cash Equivalents at the End of the Period (Note B)		39,815,481	22,828,824
Note A			
Cash and Cash Equivalents at the Beginning of the Period			
Cash and Bank Balances	18.1	28,550,509	13,578,653
Bank Overdraft	18.2	(5,721,685)	(9,685,019)
		22,828,824	3,893,634
Note B			
Cash and Cash Equivalents at the End of the Period			
Cash and Bank Balances	18.1	49,951,750	28,550,509
Bank Overdraft	18.2	(10,136,269)	(5,721,685)
		39,815,481	22,828,824

The Accounting policies and Notes on pages 112 through 131 form an integral part of the Financial Statements.

NOTES TO THE FINANCIAL STATEMENTS

1. CORPORATE INFORMATION

1.1 REPORTING ENTITY

The Association of Accounting Technicians of Sri Lanka (the "Association") ("AATSL") is a Company Limited by Guarantee, domiciled in Sri Lanka, registered under the Companies Act No.17 of 1982 and re-registered under the Companies Act No.7 of 2007. The registered office and the principal place of business of the Association is located at No.540, Ven. Muruththettuwa Ananda Nahimi Mawatha, Narahenpita, Colombo 05, Sri Lanka.

1.2 PRINCIPAL ACTIVITIES AND NATURE OF OPERATIONS

The principal activities of the Association are as follows

- Enrollment of students
- Regulating student education, training and securing advancement of the accounting profession
- Conducting examinations and awarding membership for those who have completed all examinations with training requirements
- Support members for continuous professional development

1.3 DATE OF AUTHORIZATION FOR ISSUE

The financial statements of the Association of Accounting Technicians of Sri Lanka for the year ended 31 March 2025 were authorised for issue by the Council on 29 May 2025.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

2.1.1 BASIS OF PREPARATION

The financial statements which comprise the statement of financial position as at 31 March 2025, and the statement of comprehensive income, statement of changes in Funds and statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory notes, have been prepared on a historical cost basis. The financial statements are presented in Sri Lankan rupees.

2.1.2 STATEMENT OF COMPLIANCE

The Financial Statements of the Company (Statement of Financial Position, Statement of Comprehensive Income, Statement of Changes in Funds, Statement of Cash Flows together with Accounting Policies and Notes) as at 31st March 2025 are prepared in accordance with Sri Lanka Accounting Standards for Small and Medium-sized Entities (hereafter referred as SLFRS for SMEs) as issued by the Institute of Chartered Accountants of Sri Lanka and in compliance with the requirements of the Companies Act No. 07 of 2007.

2.1.3 BASIS OF MEASUREMENT

The Financial Statements have been prepared on an accrual basis and under the historical cost basis.

2.1.4 COMPARATIVE INFORMATION

The accounting policies have been consistently applied by the company and are consistent with those used in previous year. Prior year figures and phrases have been re arranged where necessary to confirm to the current year presentation.

2.1.5 GOING CONCERN

The Council has made an assessment of the company's ability to continue as a going concern and they do not intend either to liquidate or cease operations of the company. Accordingly, the Going Concern approach has been adopted in preparing these Financial Statements.

2.1.6 FUNCTIONAL CURRENCY AND PRESENTATION CURRENCY

The financial statements are presented in Sri Lankan Rupees (Rs.), which is the company's functional currency. All the financial information presented in Rupees has been rounded to the nearest Rupee.

2.2 SIGNIFICANT ACCOUNTING JUDGMENTS, ESTIMATES AND ASSUMPTIONS

2.2.1 CRITICAL JUDGMENTS IN APPLYING THE ACCOUNTING POLICIES

In the process of applying the company's accounting policies, management has made the following judgments, which has the most significant effect on the amounts recognized in the Financial Statements.

(a) Deferred Taxation

Deferred tax assets are recognized for all unused tax losses to the extent that it is probable that taxable profit will be available against which the losses can be utilized. Significant management judgment is required to determine the amount of deferred tax that can be recognized based upon the likely timing and the levels of future taxable profits together with future tax planning strategies.

2.2.2 ESTIMATES AND ASSUMPTIONS

The key assumptions concerning the future and other key sources of estimation of uncertainty at the reporting date, that have a significant risk of causing material adjustments to the carrying amounts of assets and liabilities within the next financial year are discussed below. The company based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the company. Such changes are reflected in the assumptions when they occur.

(a) Defined Benefit Plans

The cost as well as the present value of the defined benefit plan: gratuity is determined using actuarial valuations. The actuarial valuation involves making assumptions about discount rates, future salary increases and other important related data. Due to the long term nature of employee benefits, such estimates are subject to significant uncertainty. Further details of assumptions together with an analysis of their sensitivity as carried out by the management in relation to the above key assumptions and the results of the sensitivity analysis are given in Note 20.

(b) Useful Lives of Property, Plant and Equipment

The Company reviews the assets’ residual values, useful lives and methods of depreciation or amortization at each reporting date; judgment by management is exercised in the estimation of these values, rates and methods.

(c) Useful lives of intangible assets

The Association reviews the residual values, useful lives and methods of amortisation of assets as at each reporting date. Judgement by the management is exercised in the estimation of these values, rates, methods and hence they are subject to uncertainty.

(d) Assessment of impairment

The Association assesses at the end of each financial year whether there is objective evidence that an asset or portfolio of assets is impaired. The recoverable amount of an asset is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to present value using appropriate discount rates that reflects the current market assessments of the time value of money and risks specific to the asset.

2.3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

2.3.1 PROPERTY AND EQUIPMENT

Property and equipment are recognised if it is probable that future economic benefits associated with the assets will flow to the entity and cost of the asset can be reliably measured.

Property and equipment are stated at cost, excluding the cost of day-to-day servicing, less accumulated depreciation and any impairment losses. Such costs include the cost of replacing parts of the equipment when that cost is incurred, if the recognition criteria are met.

Depreciation is calculated on straight-line basis over the useful life of the assets.

The estimated useful lives of the assets are as follows:

Assets	Years
Building –Head office	50
Office Equipment & Name Board	
Office Equipment	05
Machinery	04
Name Boards	05
Furniture & Fittings	
Furniture & Fittings	08
Partition Work	04
Computers & Communication Equipment	
Computers	04
Public Address Systems	04
Multi Media	04
Telephone Installations	04
Library Books	05
Motor Vehicle	04
Generator	04
Elevator	04

2.3.2 DE-RECOGNITION

An item of property & equipment and any significant part initially recognised is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising from de-recognition of the assets are determined by comparing the proceeds from disposal with the carrying amount of the property & equipment and recognised in the Statement of Comprehensive Income.

2.3.3 RESTORATION COSTS

Expenditure incurred on repairs or maintenance of property and equipment in order to restore or maintain future economic benefits expected from originally assessed standard of performance is recognised as an expense when incurred.

2.3.4 INVESTMENT PROPERTY

Investment property consists of freehold land & buildings which are needed for long-term rental yields. These are not occupied substantially in administration. The value of buildings in investment property is stated at cost less accumulated depreciation and any impairment losses. Freehold land is stated at cost.

Depreciation is charged on building over its estimated life of 35 years using the straight-line method.

Investment properties are derecognised when disposed, or permanently withdrawn from use because no future economic benefits are expected. Any gains or losses on retirement or disposal are recognised in the Statement of Comprehensive Income in the year of retirement or disposal.

NOTES TO THE FINANCIAL STATEMENTS

2.3.5 LONG TERM AND SHORT TERM INVESTMENTS

Long-term Investment

Investments with maturity more than one year from the date of investments are considered as long term financial investments.

Long term financial investments made in banks are recognized initially at cost, which includes the amount deposited and any related transaction costs.

Subsequently, these investments are measured at amortized cost using the effective interest rate (EIR) method less impairment.

Long term financial investments are derecognized when they mature, and any difference between the carrying amount and the consideration received is recognized in the Statement of comprehensive income.

Short-term Investment

Investments with maturities more than three months and less than one year from the date of acquisition are considered as short term financial investments and are initially recognised at fair value. Investments with short maturities i.e. three months or less from the date of investments are also treated as cash equivalents.

2.3.6 INTANGIBLE ASSETS

An intangible asset is recognised if it is probable that future economic benefits that are attributable to the asset will flow to the entity and the cost of the asset can be measured reliably in accordance with the SLFRS for SME's.

Intangible Assets are purchased computer software that is stated at cost less accumulated amortisation and any accumulated impairment losses.

Subsequent expenditure is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure is recognised in Statement of Comprehensive Income as incurred.

Amortisation is charged on computer software over its estimated life of four years using the straight-line method. If there is an indication that there has been a significant change in the amortisation rate, useful life or residual value of an intangible asset, the amortisation is revised prospectively to reflect the new expectations.

Costs relating to development of software are carried in capital work in progress until the software, is ready for use.

2.3.7 CURRICULUM DEVELOPMENT

Costs that are directly attributable to the development of curriculum and study materials of the AAT qualifications are recognised as pre-payment. When it is technically feasible to implement the new curriculum, the investment attributable to the project during its development period can be reliably measured. These costs are amortised over the 4 year period.

2.3.8 IMPAIRMENT OF ASSETS

At each reporting date, property and equipment and intangible assets are reviewed to determine whether there is any indication that those assets have suffered an impairment loss. If there is an indication of possible impairment, the recoverability of any affected asset (or group of related assets) is estimated and compared with its carrying amount. If estimated recoverable amount is lower, the carrying amount is reduced to its estimated recoverable amount, and an impairment loss is recognised immediately in Statement of Comprehensive Income.

If an impairment loss is subsequently reversed, the carrying amount of the asset (or group of related assets) is increased to the revised estimate of its recoverable amount (selling price less cost to complete and sell, in the case of inventories), but not in excess of the amount that would have been determined had no impairment loss been recognised for the asset (group of related assets) in the prior years. A reversal of an impairment loss is recognised immediately in Statement of Comprehensive Income.

2.3.9 INVENTORIES

Inventories are valued at the lower of cost or net realisable value. The net realisable value is the estimated selling price in the ordinary course of business less the estimated cost of completion and selling expenses.

Similarly, at each reporting date, inventories are assessed for impairment by comparing the carrying amount of each item of inventory (or group of similar items) with its selling price less costs to complete and sell. If an item of inventory (or group of similar items) is impaired, its carrying amount is reduced to selling price less costs to complete and sell, and an impairment loss is recognised immediately in Statement of Comprehensive Income.

All inventory items are measured at weighted average directly attributable cost.

The inventories of the Association include study packs, study material, publications, stationery and consumables

2.3.10 TRADE AND OTHER RECEIVABLES

Receivables are stated at the amounts that they are estimated to realise net of allowances for impairment.

Other receivables are also recognised at cost less allowances for impairment.

At the end of each reporting period, the carrying amounts of trade and other receivables are reviewed to determine whether there is any objective evidence that the amounts are not recoverable. If so, an impairment loss is recognised immediately in Statement of Comprehensive Income

2.3.11 FINANCIAL INSTRUMENTS

Financial assets and financial liabilities are recognised when the association becomes a party to the contractual provisions of the instrument.

2.3.11.1 Financial assets

The classification of financial assets at initial recognition depends on the financial asset's contractual cash flow characteristics and the Association's business model for managing them.

At initial recognition, financial assets are measured at its fair value plus, in the case of a financial asset not at fair value through profit or loss (FVPL), transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in profit or loss.

The Association's financial assets include cash and short-term deposits, trade and other receivables, Staff loans, prepayment and other deposits.

The Association's financial assets are subsequently measured at amortised cost upon satisfaction of both of the following conditions:

- a) The financial assets are held within a business model with the objective to hold financial assets in order to collect contractual cash flows and
- b) The contractual terms of the financial assets give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding

Accordingly, financial assets at amortised cost are subsequently measured using the effective interest (EIR) method and are subject to impairment. Gains and losses are recognised in profit or loss when the asset is derecognised, modified or impaired.

Financial assets are derecognised when the contractual rights to the cash flows from the financial assets have expired or settled and the Association has transferred substantially all risk and rewards of ownership of the financial assets to another party.

At the end of each reporting period, the Association assesses whether there is objective evidence of impairment of any financial assets that are measured at cost or amortised cost. If there is objective evidence of impairment, the impairment loss is immediately recognised in profit or loss.

2.3.11.2 Financial Liabilities

Financial liabilities are classified as measured at amortised cost or FVTPL. Financial liabilities are initially recognised at fair value less any directly attributable transaction costs. The Association does not have financial liabilities other than payables for the year ended 31st March 2025.

The Association derecognises a financial liability when the obligation specified in the contract is discharged, cancelled or expires.

2.3.11.3 Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the statement of financial position if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

2.3.12 CASH AND CASH EQUIVALENTS

Cash and Bank balances are defined as cash at bank and in hand, demand deposits and short term highly liquid investments, readily convertible to known amounts of cash and subject to an insignificant risk of changes in value.

For the purpose of cash flow statement, cash and cash equivalents consist of cash in hand and deposits in banks net of outstanding bank overdrafts. Investments with short maturities i.e. three months or less from the date of acquisition are also treated as cash equivalents.

2.3.13 ACCUMULATED FUND AND OTHER FUNDS

Accumulated fund includes the surpluses and deficits of general funds accumulated over the years which are available for use in the furtherance of the general objectives of the Association at the discretion of the Governing Council.

Other funds which have been set aside out of the accumulated fund by the Governing Council of the Association are restricted for specific purposes that can either be the updating of existing, or the development of products and services provided by the Association.

2.3.14 PROVISIONS

Provisions are recognised when the Association has a present legal or constructive obligation, as a result of a past event, where it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and reliable estimates can be made of the amount of the obligation. When the Association expects some or all of a provision to be reimbursed, the reimbursement is recognised as a separate asset but only when the reimbursement is certain. The expense relating to any provision is presented in the Comprehensive Statement of Income net of any reimbursement. If the effect of the time value of money is material, provisions are determined by discounting the expected cash flows at a pre-tax rate that reflects the current market assessment of the time value of money and, when appropriate, the risk specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as an interest expense.

All known provisions have been accounted for in preparing these Financial Statements.

2.3.15 TRADE AND OTHER PAYABLES

Trade and other payables are obligations on the basis of normal credit terms and do not bear interest. Trade payables are classified as current liabilities if payment is due within one year or less.

NOTES TO THE FINANCIAL STATEMENTS

2.3.16 RETIREMENT BENEFIT OBLIGATION**2.3.16.1 Defined Benefit Plan - Gratuity**

Gratuity is a defined benefit plan. In order to meet this liability, a provision is carried forward in the Statement of Financial Position. The provision is calculated based on a projected unit credit method considering the future salary increment rates, discount rates and the expected staff turnover rate (these assumptions are shown in the Note 20 to the Financial Statements). The resulting difference between the brought forward provision at the beginning of the year and the carried forward provision at the end of the year is dealt within the Statement of Comprehensive Income. However, as per the payment of the Gratuity Act No.12 of 1983, gratuity liability is not externally funded and is a final salary defined benefit plan. This liability is grouped under non-current liabilities in the Statement of Financial Position.

Due to the long-term nature of these plans, such estimates are subject to significant uncertainty. All assumptions are reviewed at each reporting date. The Association's accounting policy for gratuity is to recognise actuarial gains and losses in the period in which they occur in full in the statement of other comprehensive income.

2.3.16.2 Defined Contribution Plans – Employees' Trust Fund and Employees' Provident Fund

A defined contribution plan is a post-employment benefit plan under which an entity pays fixed contribution into a separate entity and will have no legal or constructive obligation to pay further amounts. Obligations for contribution to Employee Provident and Employee Trust Funds are recognised as an expense in profit or loss as incurred.

Employees are eligible for the Employees' Provident Fund and Employees' Trust Fund in accordance with respective statutes and regulations. The Association contributes 12% and 3% of the gross emoluments of employees to the Employees' Provident Fund and Employees' Trust Fund respectively.

2.3.17 TAXATION**2.3.17.1 Income Tax**

Income tax assets and liabilities for the current and prior periods are measured at the amounts expected to be recovered from or paid to the Commissioner General of Inland Revenue. The tax rates and tax laws used to compute the amount are those that have been enacted or substantively enacted at the date of the Statement of Financial Position.

The provision for income tax is based on the elements of income and expenditure as reported in the financial statements and computed in accordance with the provisions of the Inland Revenue Act, No.24 of 2017 and subsequent amendments there to.

2.3.17.2 Other Taxes

The Association is liable for Social Security Contribution Levy, a revenue based tax, of 2.5%.

2.3.17.3 Deferred Tax

Deferred tax is recognised on differences between the carrying amounts of assets and liabilities in the financial statements and their corresponding tax bases (Temporary differences). Deferred tax liabilities are recognised for all temporary differences that are expected to increase taxable profit in the future. Deferred tax assets are recognised for all temporary differences that are expected to reduce taxable profit in the future, and any unused tax losses or unused tax credits.

The net carrying amount of deferred tax assets is reviewed at each reporting date and is adjusted to reflect the current assessment of future taxable profits. Any adjustments are recognised in profit or loss.

Deferred tax assets and liabilities are not discounted.

Deferred tax is calculated at the tax rates that are expected to apply to the taxable profit or tax loss of the periods in which it expects the deferred tax asset to be realised or the deferred tax liability to be settled, on the basis of tax rates that have been enacted or substantively enacted by the end of the reporting period.

2.3.18 CAPITAL COMMITMENTS AND CONTINGENT LIABILITIES

All material capital commitments and contingent liabilities are considered and necessary adjustments or disclosures are made in these financial statements.

2.4 STATEMENT OF COMPREHENSIVE INCOME**2.4.1 INCOME RECOGNITION**

Income from rendering services is measured at the fair value of the consideration received or receivable and to the extent that it is probable that the economic benefits will flow to the Association and that it can be measured reliably.

a) Student Registration, Renewal and Exemption Fees

The student registration, renewal and exemption fees from students are recognised as income at the time of completion of the registration, renewal and exemption process.

Any income related to future periods is shown in the statement of financial position under current liabilities as fee received in advance.

b) Membership fee and subscriptions

Fee received in connection with enrollment to membership is recognised as income after receiving the approval of the Council and the payment due on such application.

Annual subscriptions attributable to current financial year are recognised as income.

The subscription received in respect of life membership is accounted under life membership fund and amortised over a period of 10 years.

c) Examination Fees

Fees on Examinations are recognised as income on the date the exam is held.

d) Income from Business school and AAT Classes

Income from courses is recognised as income at the end of the course period. Income from courses relate to future periods are shown in the Statement of Financial Position as Fees received in Advance under current liabilities.

e) Income from sale of publications

Sale of educational and other materials are recognised as income at the time of sale or dispatch.

f) Annual Conference, Seminars and Workshops

Incomes from Annual Conference, Seminars and Workshops are recognised soon after the respective event.

2.4.2 SURPLUS / DEFICIT FROM OPERATION

The operating surplus/deficit of an Association measures by net of operating income and operating expenses. Operating expenses includes cost of sales, Administration expenses and Student promotion expenses.

2.4.3 FINANCE INCOME AND OTHER INCOME

a) Finance Income

Finance income comprises of interest income and is recognised as it accrues, using the effective interest method.

b) Other Income

Other income is recognised on accrual basis.

2.4.4 EXPENDITURE RECOGNITION

2.4.4.1 Revenue Expenditure

Expenses are recognised in the Statement of Comprehensive Income on the basis of direct association between the cost incurred and the earning of specific items of income.

All expenditure incurred in running of the Association and in maintaining the property and equipment in a state of efficiency has been charged to revenue in arriving at the surplus for the year.

2.4.4.2 Capital Expenditure

All expenditure incurred in the acquisition, extension or improvement of the property and equipment of a permanent nature, in order to carry on or increase the earning capacity of the Association have been treated as capital expenditure.

2.4.5 DONATED SERVICES

Members of the Governing Council and members served in committees appointed by the Governing Council contribute significant amounts of time to the activities of the Association without being compensated. These donated services are not recognised in the financial statements as their value cannot be measured reliably.

2.4.6 RELATED PARTY TRANSACTIONS

The Association carries out transactions in the ordinary course of business on the arm's length basis at commercial rate with related parties.

a) Transactions with Key Management Personnel (KMP)

Key Management Personnel are those having authority and responsibility for planning, directing and controlling the activities of the association directly or indirectly. Accordingly, Governing Council members of the Association have been classified as KMP.

b) Transactions with Close Family Members of Key Management Personnel (KMP)

Close family members are defined as spouse or dependent. A dependent is defined as anyone who depends on the respective Governing Council member for more than 50% of his/her financial needs.

2.4.7 RISK MANAGEMENT

The Association has appointed an Audit, Compliance, Professional Ethics and Risk Management Committee for monitoring financial reporting requirement, compliance of statutory requirements, effectiveness of the internal controls and risks affecting to the Association and risk factors.

NOTES TO THE FINANCIAL STATEMENTS

3. INCOME

Year Ended 31st March	2025	2024
	Rs.	Rs.
AAT Classes	3,256,750	4,473,700
Annual Conference	8,983,725	7,447,725
Branch operations	8,526,905	8,582,936
Business School	32,109,320	26,554,483
Education & Training	11,816,540	15,147,490
Examination fees	350,320,225	310,521,440
Membership fees & subscriptions	19,694,066	17,214,074
Passed Finalists' Workshops	12,114,610	6,629,500
Public Lectures & Seminars	119,000	67,750
Student registration, renewal and exemption fees	121,694,214	116,253,519
	568,635,355	512,892,617

4. COST OF SERVICES

Year Ended 31st March	2025	2024
	Rs.	Rs.
AAT Classes	3,085,081	3,368,793
Annual Conference	9,031,758	8,202,113
Branch operations	17,027,356	14,464,517
Business School	24,862,614	20,663,889
Education & Training	18,008,738	19,263,959
Examination	151,865,917	136,752,153
Membership & subscriptions	14,814,094	12,017,997
Passed Finalists' Workshops	10,594,418	7,246,638
Public Lectures & Seminars	586,318	158,439
Student registrations, renewals and exemptions	24,214,747	23,428,397
	274,091,041	245,566,895

5. FINANCE INCOME

Year Ended 31st March	2025	2024
	Rs.	Rs.
Interest on Term Deposits	185,630,440	202,876,943
Interest on Savings / Money Market Account	2,741,778	4,050,310
Interest received from Staff Loans	208,898	289,722
	188,581,116	207,216,975

6. NET INCOME FROM INVESTMENT PROPERTY

Year Ended 31st March	2025	2024
	Rs.	Rs.
Rental Income	20,775,579	19,326,120
Other Income	-	85,000
Less : Rates & Taxes	(50,792)	(66,727)
Depreciation - Building	(2,728,894)	(2,728,894)
Insurance	(88,755)	(87,735)
Professional fees	-	(63,015)
Building maintenance	-	(2,629,818)
	17,907,138	13,834,931

7. OTHER INCOME

Year Ended 31st March	2025	2024
	Rs.	Rs.
Rental income	4,645,084	4,414,170
Hire of Auditorium / Lecture Halls	-	29,000
Other miscellaneous income	2,485,531	3,837,486
Gain on disposal of Fixed Assets	1,070,000	238,714
	8,200,615	8,519,370

8. SURPLUS FOR THE YEAR

Surplus for the year is stated after charging all the expenses including the followings:

Year Ended 31st March	2025	2024
	Rs.	Rs.
Payment for External Auditors - Audit Fee	315,158	303,514
Depreciation	9,600,792	7,555,958
Amortization	704,991	1,256,819
Donations	120,000	-
Staff Costs		
Salaries and Allowances	95,722,500	77,132,890
Defined contribution plan (EPF and ETF)	14,358,375	11,569,934
Other Staff expenses	43,806,264	35,193,797
Defined benefit plan (Gratuity)	7,034,396	5,716,619

NOTES TO THE FINANCIAL STATEMENTS

9. INCOME TAX EXPENSE

The major components of income tax expense for the year ended 31 March 2025 are as follows:

Year Ended 31st March	2025	2024
	Rs.	Rs.
Current Income Tax		
Current income tax charge (9.1)	95,783,922	98,981,731
Over provision for the year in respect of previous year	(2,821,803)	(195,180)
Deferred Tax		
Deferred tax (Reversal) / Charge	(1,973,534)	(2,054,376)
	90,988,585	96,732,176

9.1 RECONCILIATION BETWEEN INCOME TAX AND THE ACCOUNTING SURPLUS

Year Ended 31st March	2025	2024
	Rs.	Rs.
Trade Income		
Accounting profit before tax	312,132,229	323,290,598
Net aggregate allowable items	7,147,511	6,648,506
	319,279,740	329,939,104
Less :		
Other income	(188,581,116)	(207,216,975)
Trade income	130,698,624	122,722,129
Other Statutory Income		
Interest income	188,581,116	207,216,975
Total other statutory income	188,581,116	207,216,975
Taxable Income		
Trade income	130,698,624	122,722,129
Other statutory income	188,581,116	207,216,975
Total Assessable Income	319,279,740	329,939,104
Less : Qualifying Payments	-	-
Taxable Income	319,279,740	329,939,104
Tax on taxable Income at 30%	95,783,922	98,981,731
Tax expense	95,783,922	98,981,731

10. PROPERTY AND EQUIPMENT

	Freehold land	Building	Office Equipment and Name Board	Furniture and Fittings	Computers and Communication Equipment	Library Books	Motor Vehicle	Generator	Elevator	Total
	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.
At Cost										
Balance as at 01 April 2023	75,435,799	94,379,958	28,541,182	28,596,621	31,453,541	416,841	9,131,040	5,069,500	2,027,221	275,051,703
Additions	-	-	5,717,673	730,515	10,321,376	-	-	-	-	16,769,564
Disposals	-	-	(605,484)	(352,855)	(3,002,003)	-	-	-	-	(3,960,342)
Balance as at 31 March 2024	75,435,799	94,379,958	33,653,371	28,974,281	38,772,914	416,841	9,131,040	5,069,500	2,027,221	287,860,925
Additions	-	-	1,688,131	266,064	9,297,851	-	-	-	-	11,252,046
Disposals	-	-	-	-	-	-	(481,040)	-	-	(481,040)
Balance as at 31 March 2025	75,435,799	94,379,958	35,341,502	29,240,345	48,070,765	416,841	8,650,000	5,069,500	2,027,221	298,631,931
Depreciation										
Balance as at 01 April 2023	-	52,949,837	25,209,968	27,254,879	25,114,045	416,841	9,131,040	5,069,500	2,027,221	147,173,331
Charge for the year	-	1,418,852	1,988,580	542,634	3,605,892	-	-	-	-	7,555,958
Disposals	-	-	(605,484)	(317,640)	(2,782,549)	-	-	-	-	(3,705,673)
Balance as at 31 March 2024	-	54,368,689	26,593,064	27,479,873	25,937,388	416,841	9,131,040	5,069,500	2,027,221	151,023,616
Charge for the year	-	1,418,852	2,516,434	428,799	5,236,707	-	-	-	-	9,600,792
Disposals	-	-	-	-	-	-	(481,040)	-	-	(481,040)
Balance as at 31 March 2025	-	55,787,541	29,109,498	27,908,672	31,174,095	416,841	8,650,000	5,069,500	2,027,221	160,143,368
Written Down Value										
As at 31 March 2024	75,435,799	40,011,269	7,060,307	1,494,408	12,835,526	-	-	-	-	136,837,309
Written Down Value										
As at 31 March 2025	75,435,799	38,592,417	6,232,004	1,331,673	16,896,670	-	-	-	-	138,488,563

10.1 During the financial year, the association acquired property and equipment to the aggregate value of Rs. 11,252,046/- (2024 Rs. 16,769,564/-), Cash payments amounting to Rs. 11,252,046/- (2024 Rs.16,769,564/-) were made during the year for purchase of property & equipment.

10.2 The gross carrying amount of fully depreciated property and equipment that are still in use as at 31 March 2025 was Rs.91,479,151/- (2024 - Rs.84,480,905/-)

10.3 Based on the assessment of potential impairment carried out internally as at 31 March 2025 no provision was required to be made in the financial statements as at the reporting date.

10.4 There were no items of property and equipment pledged as securities for liabilities.

10.5 There were no restrictions existed on the title to the property and equipment of the association as at the reporting date.

10.6 Extents, locations and the number of buildings of the Association's holdings under property and equipment are given below.

Location	Extent (Perches)	Number of buildings	Buildings (Square feet)
No 540. Thimbirigasyaya Road, Narahenpita.	28.5	01 (Six Storied)	33,098
No. 508. Thimbirigasyaya Road, Narahenpita	14.85	-	-

NOTES TO THE FINANCIAL STATEMENTS

11. INVESTMENT PROPERTY

	Land	Building	Total
	Rs.	Rs.	Rs.
Cost			
As at 01 April 2023	122,500,000	66,303,202	188,803,202
Additions	-	-	-
As at 01 April 2024	122,500,000	66,303,202	188,803,202
Additions	-	-	-
Balance as at 31 March 2025	122,500,000	66,303,202	188,803,202
Depreciation			
As at 01 April 2023	-	55,387,625	55,387,625
Charge for the year	-	2,728,894	2,728,894
As at 01 April 2024	-	58,116,519	58,116,519
Charge for the year	-	2,728,894	2,728,894
Balance as at 31 March 2025	-	60,845,413	60,845,413
Carrying Value			
As at 31 March 2024	122,500,000	8,186,683	130,686,683
Carrying Value			
As at 31 March 2025	122,500,000	5,457,789	127,957,789

The Association has been applied undue cost or effort exemption for the measurement of Investments Property at fair value. Accordingly, the Association has adopted the cost model to subsequently account for Investment Property. Reason being, it would necessitate an additional effort by the Association's management to collate required data and resource allocation for this effort is expected to significantly outweigh the benefits of using the fair value model to account for Investment Property.

Based on the assessment of potential impairment carried out internally as at 31 March 2025 no provision was required to be made in the financial statements as at the reporting date.

There were no restrictions existed on the title to the investment property as at the reporting date.

INFORMATION ON INVESTMENT PROPERTY

Location	Extent (Perches)	Number of buildings	Buildings (Square feet)
No. 86 & 86A, Maligawatte Road, Colombo 10.	70	01 (Three Storied)	14,302

12. INTANGIBLE ASSETS

	Balance as at 01.04.2024	Additions	Disposals / Transfers	Balance as at 31.03.2025
	Rs.	Rs.	Rs.	Rs.
At Cost				
Computer Software	16,857,388	-	-	16,857,388
Total Value of Intangible Assets	16,857,388	-	-	16,857,388
Amortization				
Computer Software	15,787,228	704,991	-	16,492,219
Total Amotisation	15,787,228	704,991	-	16,492,219
Net Book Values				
Computer Software	1,070,160	-	-	365,165
Total Carrying Amount of Intangible Assets	1,070,160	-	-	365,165

12.1 During the financial year, the association did not acquire any Intangible Assets for cash.

12.2 The gross carrying amount of fully depreciated Intangible Assets that are still in use as at 31 March 2025 was Rs.14,610,335 /- (2024 -Rs.13,750,967 /-)

12.3 Based on the assessment of potential impairment carried out internally as at 31 March 2025 no provision was required to be made in the financial statements as at the reporting date.

13. LONG TERM INVESTMENTS

	2025	2024
	Rs.	Rs.
Term deposits - Bank of Ceylon	138,652,738	300,800,972
- People's Bank	211,345,152	246,797,099
- DFCC Bank	155,512,495	131,033,395
- Seylan Bank	151,788,410	130,665,960
- Hatton National Bank	43,296,336	37,620,122
	700,595,131	846,917,548

Due to the volatility of interest rates in the current market, management has decided to invest a certain amount of the total portfolio in the long- term in order to avoid the exposure towards the interest rate risk and to earn best income in the long run. Due to changes in the maturity dates of certain deposits during the year, a portion of the investments previously classified as long term have now been reclassified under short term deposits.

14. INVENTORIES

	2025	2024
	Rs.	Rs.
Practical training books	72,460	14,403
Suggested answers and other publications	1,317,182	1,659,006
Student guides & Registration Applications	223,595	350,139
Study texts	3,777,226	4,361,133
Stationery items	1,925,578	4,834,046
Answer booklets & Supplimentories	2,984,290	3,227,393
	10,300,331	14,446,120

15. TRADE AND OTHER RECEIVABLES

	2025	2024
	Rs.	Rs.
Trade receivables	2,187,494	4,347,159
Other receivables	3,020,373	957,549
Staff Loans (Note 15.1)	4,513,092	6,746,383
	9,720,959	12,051,091

NOTES TO THE FINANCIAL STATEMENTS

15.1 STAFF LOANS

	2025	2024
	Rs.	Rs.
Staff loans	3,605,153	5,313,491
Pre paid staff expenses	907,939	1,432,892
	4,513,092	6,746,383

Staff loans granted for more than one year initially recognized at present value and subsequently measured at amortized cost using the effective interest method under the Sri Lanka Accounting Standard for SMEs.

16. DEPOSITS, PREPAYMENTS AND ADVANCES

	2025	2024
	Rs.	Rs.
Prepayments / Advances	13,153,520	11,074,449
Deposits (Note 16.1)	2,105,500	1,965,500
	15,259,020	13,039,949

16.1 DEPOSITS

	2025	2024
	Rs.	Rs.
Refundable deposits	944,500	944,500
Bulk postage deposit	500,000	500,000
Security deposits	461,000	461,000
Rent deposit	200,000	60,000
	2,105,500	1,965,500

17. SHORT TERM INVESTMENTS

	2025	2024
	Rs.	Rs.
Term deposits - Bank of Ceylon	375,820,830	185,891,845
- People's Bank	100,175,923	85,795,036
- Seylan Bank	-	46,859,452
- Sampath Bank	63,934,767	19,089,086
- Hatton National bank	184,795,614	-
- NDB Bank	-	36,392,329
	724,727,134	374,027,748

Due to the volatility of interest rates in the current market, management has decided to invest funds in short term in order to avoid the exposure towards the interest rate risk and meet the working capital requirement . On expiry/redemption of term deposits, the funds will be reinvested at best available interest rate.

18. CASH AND CASH EQUIVALENTS

18.1 FAVORABLE BALANCES

	2025	2024
	Rs.	Rs.
Cash at bank	49,713,527	28,314,522
Stamps	25,835	22,000
Cash-in-hand	212,388	213,987
	49,951,750	28,550,509

18.2 UNFAVORABLE BALANCES

	2025	2024
	Rs.	Rs.
Hatton National Bank	(4,401,416)	(3,400,378)
Bank Of Ceylon	(5,734,853)	(2,321,308)
	(10,136,269)	(5,721,686)
Total cash and cash equivalents for the purpose of Statement of Cash Flow	39,815,481	22,828,823

As of the reporting date, the Company's books reflect an overdraft balance in the payment account. However, this is not a bank overdraft facility. The Company has an arrangement with the bank whereby funds are automatically transferred from its savings or money market accounts to the payment account at the time of cheques are presented. Therefore, no interest-bearing overdraft facility exists with the bank.

19. OTHER FUNDS

	Balance as at 01.04.2024	Contribution	Distribution	Balance as at 31.03.2025
	Rs.	Rs.	Rs.	Rs.
Scholarship fund	116,160	-	96,600	19,560
Member's benevolence fund	28,700	-	-	28,700
Toastmasters club fund	10,100	-	-	10,100
Prize fund	593,406	300,000	595,000	298,406
Achievers network fund	3,172,899	1,185,000	424,891	3,933,008
AAT Nenawaruna Scholarship fund	718,000	453,000	652,000	519,000
Life membership fund				
MAAT	38,798,988	10,890,000	7,142,230	42,546,758
SAT	1,570,397	169,000	305,838	1,350,779
FMAAT	2,074,060	233,000	342,799	2,047,041
	47,082,710	13,230,000	9,559,358	50,753,352

19.1 These funds have been established for specific purposes and utilized only for those purposes. The life membership fund has been created out of the membership fees received from the members on account of life time membership. Life membership fund is amortized over a period of 10 years.

19.2 The interest earned from the restricted funds are taken into the normal current accounts of the Association.

NOTES TO THE FINANCIAL STATEMENTS

20. RETIREMENT BENEFIT OBLIGATION

	2025	2024
	Rs.	Rs.
Balance at the beginning of the year	28,187,328	26,710,684
Current service cost	4,232,339	2,668,987
Interest cost	2,802,056	3,047,632
	35,221,723	32,427,303
Payments made during the year	(2,950,423)	(1,111,570)
(Profit) / Loss arising from changes in assumptions	11,987,906	(3,128,405)
Balance at the end of the year	44,259,206	28,187,328

The Present Value of the Retirement Benefit Obligation is estimated using Projected Unit Credit method as per the Section 28 of Sri Lanka Accounting Standard for SME.

The following key assumptions were used in determining the cost of retirement benefits as per Section 28 of SLFRS for SMEs.

	2025	2024
Discount interest rate	11%	12%
Salary increment rate	10%	10%
Staff turnover rate	5%	5%
Retirement age (years)	60	60

However, under the Gratuity Act No.12 of 1983, gratuity liability arises only upon an employee completing a continuous service of five years.

20.1 EXPENSES RECOGNISED DURING THE YEAR IN INCOME STATEMENT

	2025	2024
	Rs.	Rs.
Current service cost	4,232,339	2,668,987
Interest cost	2,802,056	3,047,632
Actuarial (Gain) / Loss recognized in other comprehensive income	11,987,906	(3,128,405)

20.2 RETIREMENT BENEFIT OBLIGATIONS (NET OF TAXES)

	2025	2024
	Rs.	Rs.
(Gain) / Loss arising from changes in assumptions	11,987,906	(3,128,405)
Tax at 30 % p.a	(3,596,372)	938,523
	8,391,534	(2,189,882)

20.3 SENSITIVITY ANALYSIS - SALARY INCREMENT RATE / DISCOUNT RATE

A one percentage change at the reporting date to one of the assumptions would have the following effects to retirement benefit obligation.

	Changes in Retirement benefit obligation		Present value of Retirement benefit obligation	
	Rs.	Rs.	Rs.	Rs.
	+ 1%	- 1%	+ 1%	- 1%
Rate of Discount	(3,255,851)	3,603,445	41,003,355	47,862,651
Salary Increment rate	3,603,445	(3,312,602)	47,862,651	40,946,604

The above sensitivity analyses are based on a change in significant assumption while holding all other assumptions constant. In practice, this is unlikely to occur, and changes in some of the assumptions may be correlated. The Association used "Projected Unit Credit method" when calculating the sensitivity of the defined benefit obligation to significant actuarial assumptions as at 31 March 2025.

The methods and types of assumptions used in preparing the sensitivity analysis has not change compared to the prior period.

21. RENT RECEIVED IN ADVANCE

	2025	2024
	Rs.	Rs.
Bharti Airtel Lanka (Pvt) Ltd	33,820,710	33,820,710
	33,820,710	33,820,710

22. DEFERRED TAX LIABILITIES

	2025	2024
	Rs.	Rs.
Balance at the beginning of the year	5,881,099	6,996,953
Amount originated/ (reversed) during the year		
(Reversed) / Charged to profit or loss	(1,973,534)	(2,054,376)
Charged / (Reversed) to other comprehensive income	(3,596,372)	938,521
Balance at the end of the year	311,193	5,881,099

	2025		2024	
	Temporary Difference	Tax Effect	Temporary Difference	Tax Effect
	Rs.	Rs.	Rs.	Rs.
Deferred Tax Arising from				
Accelerated depreciation for tax purpose	45,296,512	13,588,954	47,790,997	14,337,299
Post - employment retirement benefit	(44,259,206)	(13,277,762)	(28,187,328)	(8,456,198)
	1,037,306	311,192	19,603,669	5,881,101

NOTES TO THE FINANCIAL STATEMENTS

22.1 RECONCILIATION OF NET DEFERRED TAX LIABILITY

	Statement of financial position		Statement of Comprehensive Income		Other comprehensive income	
	2025	2024	2025	2024	2025	2024
	Rs.	Rs.	Rs.	Rs.	Rs.	Rs.
Accelerated depreciation for tax purposes	13,588,954	14,337,299	(748,345)	(672,859)	-	-
Defined benefit plans	(13,277,762)	(8,456,198)	(1,225,192)	(1,381,515)	-	-
Tax effect on actuarial gains/losses on defined benefit plans	-	-	-	-	(3,596,372)	938,521
Deferred tax effect on profit or loss and other comprehensive income	-	-	(1,973,537)	(2,054,373)	(3,596,372)	938,521
Net deferred tax liability as at 31 March	311,192	5,881,101	-	-	-	-

23. TRADE AND OTHER PAYABLES

	2025	2024
	Rs.	Rs.
Trade Payables	25,362,146	21,299,912
Other Payables	41,034,970	53,188,513
Stamp Duty Payable	2,925	3,900
SSCL Payable	433,954	287,504
	66,833,995	74,779,829

24. ADVANCES AND DEPOSITS RECEIVED

	2025	2024
	Rs.	Rs.
Fees received in advance	49,819,043	38,893,258
Refundable deposits	125,000	90,000
Refundable rent deposits	5,041,530	5,041,530
	54,985,573	44,024,788

25. INCOME TAX PAYABLE

	2025	2024
	Rs.	Rs.
Balance at the beginning of the year	50,436,375	1,935,263
Charge for the year	92,962,119	98,786,552
	143,398,494	100,721,815
Less: Payments made during the year	(98,865,257)	(42,751,591)
Withholding tax	(8,712,392)	(7,533,848)
Payable at the end of the year	35,820,846	50,436,375

26. EVENTS AFTER THE REPORTING PERIOD

No circumstances have arisen since the reporting date which would require adjustments or disclosure in the financial statements.

27. CAPITAL COMMITMENTS AND CONTINGENT LIABILITIES

There were no capital commitments and contingent liabilities as at the date of the Statements of Financial Position which require adjustments to or disclosures in the Financial Statements

28. FINANCIAL RISK MANAGEMENT

Governing Council has overall responsibility for the establishment and Overseeing of the Association's risk management that oversee through the Audit, Risk Management & Ethics Committee.

28.1 Credit Risk

28.2 Liquidity Risk

28.3 Market Risk

28.1 CREDIT RISK

Credit risk is the risk of financial losses to the Association if a recipient of a service or counterparty to a financial assets fails to meet its contractual obligation.

To minimize the credit risk all deposits are held in government banks and private banks which have higher ratings.

CREDIT RISK EXPOSURE

The maximum risk exposure of financial assets which are generally subject to credit risk are equal to their carrying amounts.

As at 31st March	2025	2024
	Rs.	Rs.
Term Deposits	1,425,322,265	1,220,945,297
Receivables & Deposits	24,979,979	25,091,040
Cash at Bank	39,577,258	22,592,833
Total credit risk exposure	1,489,879,502	1,268,629,170

To minimize the credit risk all deposits are held in government banks and private banks which have higher ratings.

Balances with banks	2025	2024
Fitch Rating	Rs.	Rs.
AAA	289,435	685,892
AA-	314,994,706	-
A	842,215,428	897,853,453
A-	307,399,954	344,998,788
	1,464,899,523	1,243,538,133

The Association has taken necessary steps to monitor creditors more closely and frequently to ensure that the payables are settled on time.

NOTES TO THE FINANCIAL STATEMENTS

28.2 LIQUIDITY RISK

The Association is managing the liquidity risk by ensuring that there will always be sufficient liquidity to meet its liabilities when due without incurring unacceptable damages to the Association's reputation.

MATURITY ANALYSIS OF FINANCIAL ASSETS AND LIABILITIES

Description	On demand Rs.	Less than 3 months Rs.	3 to 12 months Rs.	More than 1 year Rs.	Total Rs.
Financial Assets					
Trade and Other Receivables	2,187,494	-	3,020,373	-	5,207,867
Staff Loan	-	968,721	1,290,934	2,253,437	4,513,092
Short & Long Term Investments	-	477,797,508	246,929,626	700,595,131	1,425,322,265
Refundable Deposits	-	-	-	2,105,500	2,105,500
Cash and Cash Equivalents	49,925,915	-	-	-	49,925,915
	52,113,409	478,766,229	251,240,933	704,954,069	1,487,074,639
Financial Liability					
Trade and Other Payables	13,818,591	50,722,139	2,293,266	-	66,833,995
Refundable Deposits	125,000	-	-	5,041,530	5,166,530
Rent Received in Advance	-	-	33,820,710	-	33,820,710
Bank Overdraft	10,136,269	-	-	-	10,136,269
	24,079,859	50,722,139	36,113,976	5,041,530	115,957,504

Governing Council is satisfied that the Association have adequate liquidity and business plans to continue the operation and to mitigate the increased liquidity risks for the next 12 months from the reporting date.

28.3 MARKET RISK

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in interest rates, which will affect the Association's profit or loss or the value of its holdings of financial instruments.

The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimizing the return.

The Association manages its interest rate risk by monitoring and managing cash flows, negotiating favorable rates on deposits including and maintaining an appropriate combination of deposits with Government and Private banks.

29. RELATED PARTY DISCLOSURES

The Association carries out transactions in the ordinary course of business on arm's length basis at commercial rates with related parties. Transactions with related parties listed below have been processed as reimbursement of expenses and other expenses.

29.1 TRANSACTIONS WITH GOVERNING COUNCIL MEMBERS OF THE ASSOCIATION

Related parties include Governing Council members those who having authority and responsibility for planning, directing and controlling the activities of the entity and its related entities.

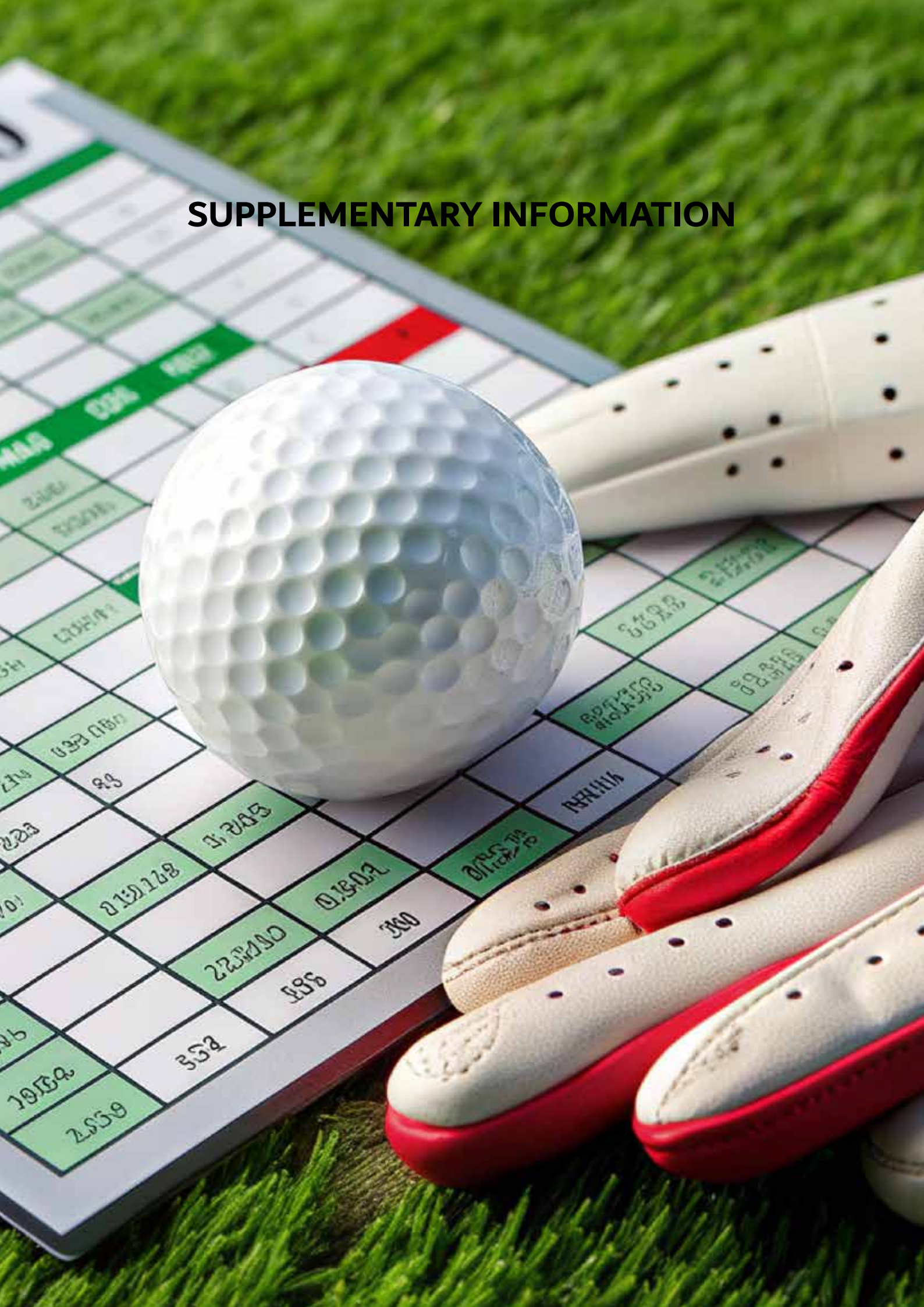
The Governing Council Members of the Association carried out the following transactions in the ordinary course of business:

	2025	2024
	Rs.	Rs.
Payments		
Reimbursement of travelling expenses of all members of the Governing Council on attending of meetings	753,000	680,000
Reimbursement of examination center visit, AECs & other visit expenses	314,720	241,908
Receipts		
Received to AAT special funds from members of the Governing Council	174,500	201,500
Other receipts from members of the Governing Council	-	218,986

CA Sri Lanka appoints 8 out of 16 council members for AAT Sri Lanka. Following transactions occurred during the year.

	2025	2024
	Rs.	Rs.
Payments to CA Sri Lanka		
Seminar/ Conference Participation	99,000	171,000
Registration and tickets for Annual Report Awards Competition	200,000	295,000
Receipts from CA Sri Lanka		
Sponsorships	1,300,000	1,100,000

SUPPLEMENTARY INFORMATION



TEN YEAR SUMMARY

STATEMENT OF COMPREHENSIVE INCOME

YEAR ENDED 31 MARCH (In Rs. '000)	2025	2024	2023	2022	2021	2020	2019	2018	2017	2016
Income	568,635	512,893	381,958	317,828	282,965	289,545	275,000	232,717	219,122	212,410
Cost of services	(274,091)	(245,567)	(202,313)	(148,044)	(137,764)	(155,117)	(136,854)	(135,133)	(123,980)	(129,853)
Gross surplus	294,544	267,326	179,645	169,784	145,202	134,428	138,146	97,584	95,142	82,557
Other income	11,050	10,419	9,218	6,339	6,770	6,527	6,577	12,332	6,061	24,785
Net income from investment property	17,907	13,835	6,233	16,000	14,683	14,300	13,045	12,237	11,112	10,823
Administration, establishment and finance expenses	(153,280)	(133,032)	(117,862)	(92,402)	(85,290)	(90,032)	(91,348)	(86,982)	(81,358)	(80,565)
Student promotion expenses	(46,670)	(42,475)	(55,898)	(21,453)	(24,720)	(35,546)	(32,510)	(15,489)	(19,874)	(20,526)
Finance income	188,581	207,217	142,240	36,422	51,798	58,217	46,178	39,308	29,794	15,540
Surplus for the year before tax	312,132	323,291	163,576	114,690	108,442	87,894	80,088	58,991	40,878	32,614
Tax expense	(90,989)	(96,732)	(34,768)	(16,697)	(20,373)	(14,149)	(18,885)	(16,407)	(8,314)	(4,999)
Surplus for the year after tax	221,144	226,558	128,809	97,993	88,069	73,745	61,203	42,584	32,564	27,615
Other comprehensive income										
Gain / (Loss) arising from changes in assumptions in retirement benefit obligations	(8,392)	2,190	(3,774)	11,199	(5,061)	(168)	230	(2,208)	2,298	2,888
Total comprehensive income for the year	212,752	228,748	125,035	109,192	83,008	73,577	61,433	40,376	34,862	30,503

TEN YEAR SUMMARY

STATEMENT OF FINANCIAL POSITION

As at 31 March (In Rs. '000)	2025	2024	2023	2022	2021	2020	2019	2018	2017	2016
ASSETS										
NON-CURRENT ASSETS										
Property and equipment	138,489	136,837	127,878	129,588	135,241	140,169	143,974	153,687	154,437	157,057
Investment property	127,958	130,687	133,416	136,144	138,873	141,602	144,331	147,060	149,789	152,518
Intangible assets	365	1,070	2,327	4,367	6,394	7,916	7,143	3,985	1,211	1,696
Long term investments	700,595	846,918	623,784	-	-	-	-	-	-	-
Total Non-Current Assets	967,407	1,115,512	887,404	270,099	280,508	289,687	295,449	304,732	305,437	311,271
CURRENT ASSETS										
Inventories	10,300	14,446	24,503	12,868	9,366	5,217	12,371	10,058	10,727	10,940
Trade and other receivables	9,721	12,051	8,193	9,787	5,193	7,007	7,584	8,000	7,896	2,279
Short term investments	724,727	374,028	333,061	734,378	651,298	564,515	446,193	352,076	261,705	232,963
Deposits, prepayments and advances	15,259	13,040	22,766	11,970	12,904	7,015	8,520	8,253	19,422	27,043
Income tax receivable			-	-	-	-	2,276	-	-	433
Cash and cash equivalents	49,952	28,551	13,579	22,670	21,385	23,282	19,523	21,610	44,183	23,602
Total current assets	809,959	442,115	402,102	791,673	700,146	607,035	496,467	399,997	343,933	297,260
Total Assets	1,777,366	1,557,627	1,289,506	1,061,773	980,654	896,722	791,916	704,729	649,370	608,531
FUNDS AND LIABILITIES										
Accumulated fund	1,480,445	1,267,693	1,038,944	913,909	804,716	721,708	648,132	586,698	546,323	511,461
Other funds	50,753	47,083	44,654	33,995	31,795	33,072	34,820	34,264	32,683	30,959
Total funds	1,531,198	1,314,775	1,083,598	947,904	836,512	754,780	682,952	620,962	579,006	542,420
NON-CURRENT LIABILITIES										
Retirement benefit obligation	44,259	28,187	26,711	18,328	27,548	18,883	15,344	13,139	8,934	9,894
Rent received in advance	33,821	33,821	33,842	-	17,068	21,021	21,021	21,021	21,443	21,422
Deferred tax liabilities	311	5,881	6,997	4,966	3,625	4,334	5,798	2,765	2,103	2,216
Total non-current liabilities	78,391	67,889	67,549	23,294	48,241	44,238	42,163	36,925	32,480	33,532
CURRENT LIABILITIES										
Trade and other payables	66,834	74,780	88,097	41,870	45,013	39,533	33,005	22,820	21,246	23,602
Advances and deposits received	54,986	44,025	38,641	34,412	36,709	51,483	28,784	17,212	6,257	5,496
Rent received in advance	-	-	-	3,209	-	-	-	-	-	-
Income tax payable	35,821	50,436	1,935	8,047	10,100	4,482	-	4,109	4,255	-
Bank overdraft	10,136	5,722	9,685	3,037	4,079	2,206	5,012	2,701	6,126	3,481
Total current liabilities	167,777	174,963	138,359	90,575	95,901	97,704	66,801	46,842	37,884	32,579
Total funds and liabilities	1,777,366	1,557,627	1,289,506	1,061,773	980,654	896,722	791,916	704,729	649,370	608,531

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 MARCH (In Rs. '000)	2025	2024	2023	2022	2021	2020	2019	2018	2017	2016
Cash flows from / (used in) operating activities										
Net surplus before tax	312,132	323,291	163,577	114,690	108,442	87,894	80,088	54,657	40,878	32,614
Adjustments for										
Depreciation - Property and equipment	9,601	7,556	6,869	8,406	9,906	11,132	12,772	12,078	11,202	9,176
Depreciation - Investment property	2,729	2,729	2,729	2,729	2,729	2,729	2,729	2,729	2,729	2,729
Amortisation - Intangible assets	705	1,257	2,082	2,700	2,881	2,554	1,774	1,238	485	120
Gain on disposal of property and equipment	(1,070)	(239)	(25)	(68)	(85)	(268)	(28)	(4,864)	2	(17,163)
Provision for gratuity	7,034	5,717	5,076	5,403	4,239	3,472	3,062	2,521	2,160	2,511
Interest income	(188,581)	(207,217)	(142,240)	(36,422)	(51,798)	(58,217)	(46,178)	(39,308)	(29,794)	(15,540)
Income from investment property - before charging depreciation	(15,178)	(16,564)	(8,962)	(18,729)	(17,412)	(17,029)	(15,773)	(14,966)	(13,841)	(13,553)
Operating surplus before changes in working capital	127,372	116,529	29,106	78,709	58,902	32,267	38,445	14,084	13,821	894
(Increase) / Decrease in working capital										
Inventories	4,146	10,057	(11,635)	(3,502)	(4,149)	7,154	(2,313)	669	212	(6,077)
Trade and other receivables, prepayments and deposits	111	5,869	(9,202)	(3,661)	(4,075)	2,083	149	11,065	2,004	(41)
Trade and other payables	(7,946)	(13,317)	46,227	(3,143)	5,480	6,528	10,571	1,573	(2,354)	3,066
Advances and deposits received	10,961	5,363	34,861	(16,155)	(18,727)	22,700	11,571	10,955	761	(1,848)
Cash generated from operations	134,644	124,500	89,358	52,248	37,431	70,730	58,423	38,346	14,444	(4,006)
Tax Paid	(107,578)	(50,285)	(37,231)	(19,232)	(14,640)	(8,828)	(22,274)	(11,311)	(3,994)	(4,780)
Gratuity Paid	(2,950)	(1,112)	(2,085)	(1,600)	(1,459)	(130)	(589)	(770)	(567)	(68)
Net cash from / (used in) operating activities	24,116	73,103	50,042	31,416	21,332	61,772	35,560	26,266	9,883	(8,854)
Cash flows from / (used in) investing activities										
Acquisition of property and equipment	(11,252)	(16,770)	(5,159)	(2,818)	(4,978)	(7,342)	(3,163)	(11,328)	(10,169)	(38,852)
Acquisition of intangible assets	-	-	-	(1,838)	(859)	(4,833)	(2,394)	(4,012)	-	(1,400)
Movement in capital working progress - Intangible asset	-	-	(42)	1,165	(500)	1,507	(2,539)	-	-	-
Movement in capital working progress - Property & equipment	-	-	-	-	-	281	(281)	-	1,584	-
Interest income	188,581	207,217	142,240	36,422	51,798	58,217	46,178	39,308	29,794	15,540
Income from investment property	15,178	16,564	8,962	18,729	17,412	17,029	15,773	14,966	13,841	13,553
Net movement in long term investments	146,322	(223,134)	(623,784)	-	-	-	-	-	-	-
Net movement in short-term investments	(350,699)	(40,967)	401,318	(83,081)	(86,783)	(118,322)	(94,117)	(90,371)	(28,741)	(21,838)
Sales proceeds on disposal of property and equipment	1,070	493	25	133	85	2	28	4,864	-	26,907
Net cash flows from/ (used in) in investing activities	(10,800)	(56,596)	(76,440)	(31,288)	(23,825)	(53,461)	(40,515)	(46,572)	6,309	(6,090)
Cash flows from / (used in) financing activities										
Net movement of rent advances	-	-	-	-	-	-	-	(422)	21	20
Net movement in other funds	3,671	2,429	10,659	2,200	(1,277)	(1,748)	556	1,581	1,724	2,612
Net cash flows from / (used in) financing activities	3,671	2,429	10,659	2,200	(1,277)	(1,748)	556	1,158	1,745	2,632

TEN YEAR SUMMARY
STATEMENT OF CASH FLOWS

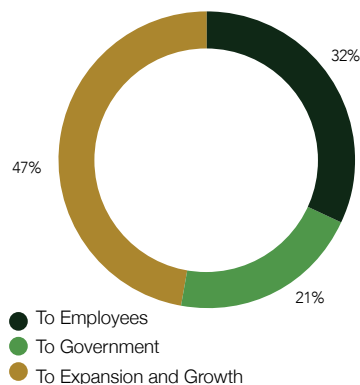
FOR THE YEAR ENDED 31 MARCH (In Rs. '000)	2025	2024	2023	2022	2021	2020	2019	2018	2017	2016
Net increase / (decrease) in cash and cash equivalents	16,987	18,935	(15,740)	2,328	(3,770)	6,564	(4,397)	(19,148)	17,937	(12,312)
Cash and cash equivalents at the beginning of the period (Note A)	22,829	3,894	19,634	17,306	21,075	14,511	18,909	38,057	20,120	32,432
Cash and cash equivalents at the end of the period (Note B)	39,815	22,829	3,894	19,634	17,306	21,075	14,511	18,909	38,057	20,120
Note A										
Cash and cash equivalents at the beginning of the period										
Cash and bank balances	28,551	13,579	22,670	21,385	23,282	19,523	21,610	44,182	23,602	37,109
Bank overdraft	(5,722)	(9,685)	(3,037)	(4,079)	(2,206)	(5,012)	(2,701)	(6,125)	(3,482)	(4,677)
	22,829	3,894	19,634	17,306	21,075	14,511	18,909	38,057	20,120	32,432
Note B										
Cash and cash equivalents at the end of the period										
Cash and bank balances	49,952	28,551	13,579	22,670	21,385	23,282	19,523	21,610	44,182	23,602
Bank overdraft	(10,136)	(5,722)	(9,685)	(3,037)	(4,079)	(2,206)	(5,012)	(2,701)	(6,125)	(3,482)
	39,815	22,829	3,894	19,634	17,306	21,075	14,511	18,909	38,057	20,120

VALUE ADDED STATEMENT

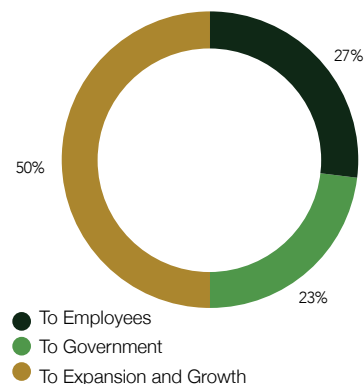
FOR THE YEAR ENDED 31 MARCH 2025	2025	2024
	Rs.	Rs.
VALUE ADDITION		
Revenue	568,635,355	512,892,617
Income from Investment property	20,775,579	19,326,120
Other income	199,631,731	217,721,345
Total	789,042,665	749,940,082
Less: Operating expenses	(281,351,398)	(269,617,642)
Value added	507,691,267	480,322,440
DISTRIBUTION OF VALUE ADDITION		
To employees as salaries and other benefits	160,921,534	129,613,240
Total to Employees	160,921,534	129,613,240
Income Tax	92,962,119	98,786,552
SSCL	14,059,386	12,706,702
Total to the Government	107,021,505	111,493,253
TO EXPANSION AND GROWTH		
As depreciation and Amortisation	13,034,677	11,541,671
As reserves	221,143,644	226,558,422
Deferred Taxation	5,569,906	1,115,855
Total to the Expansion and Growth	239,748,227	239,215,947
Total Distribution of Value Addition	507,691,267	480,322,440

COMPOSITION OF VALUE OF DISTRIBUTION

2024/25



2023/24



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GLOSSARY

- AAT** - Association of Accounting Technicians of Sri Lanka
- ACRMEC** - Audit, Compliance, Risk Management and Ethics Committee
- AEC** - Accredited Education Centre
- AGM** - Annual General Meeting
- ATL** - Above The Line
- BTL** - Below The Line
- CA** - Institute of Chartered Accountants of Sri Lanka
- CAPA** - Confederation of Asian and Pacific Accountants
- CPD** - Continues Professional Development
- CSR** - Corporate Social Responsibility
- FMAAT** - Fellow Member of the Association of Accounting Technicians of Sri Lanka
- GRI** - Global Reporting Initiative
- HNDA** - Higher National Diploma in Accountancy
- IBC** - Inner Back Cover
- IFAC** - International Federation of Accountants
- IR** - Integrated Reporting
- IT** - Information Technology
- MAAT** - Member of the Association of Accounting Technicians of Sri Lanka
- MIP** - Members in Practice
- PLS** - People and Leadership Skills
- PF** - Passed Finalist
- ROE** - Return On Equity
- ROI** - Return On Investment
- SAT** - Senior Accounting Technician
- SME** - Small and Medium – sized Enterprises

CORPORATE SPONSORS 2024/2025



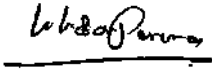
NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the 37th Annual General Meeting of the Association of Accounting Technicians of Sri Lanka will be held on 30 June 2025 from 5.00 p.m. onwards at the Prof. Lakshman R. Watawala Auditorium, AAT Centre, No. 540, Ven. Muruththettuwe Ananda Nahimi Mawatha (Thimbirigasyaya Road), Colombo 05, for the following purposes.

1. To receive and consider the Annual Report of the Governing Council for the Financial Year 2024/25.
2. To receive and consider the Audited Financial Statements of the Association and Report of the Auditors thereon for the year ended 31 March 2025.
3. To re-appoint M/S. Ernst & Young, Chartered Accountants as Auditors of the Association for the Financial Year 2025/2026 and to authorise the Governing Council to determine their remuneration.
4. To authorise the Governing Council to determine contribution to charity and donations for the Financial Year 2025/26 and up to the date of the next Annual General Meeting.

By Order of the Governing Council

ASSOCIATION OF ACCOUNTING TECHNICIANS OF SRI LANKA



K.L. Jagath Nandana Perera
Secretary

06th June 2025

CORPORATE INFORMATION

COMPANY NAME

Association of Accounting Technicians of Sri Lanka

LEGAL FORM

Limited Liability Company (Guarantee)

COMPANY REGISTRATION NUMBER

GA90

REGISTERED OFFICE & PRINCIPAL PLACE OF BUSINESS

540, Ven. Muruththettuwa Ananda Nahimi Mw,
(Thimbirigasyaya Road), Narahenpita, Colombo 05.

CONTACT

+94 11 2559669, 2552662, 2595857

FAX

+94 11 2559299

EMAIL

aatsled@sltnet.lk

WEBSITE

www.aatsl.lk

EXTERNAL AUDITORS

Ernst & Young – Chartered Accountants

INTERNAL AUDITORS

KPMG – Chartered Accountants

COMPANY SECRETARIES

S S P Corporate Services (Pvt.) Ltd

BANKERS

Bank of Ceylon
DFCC Bank PLC
Hatton National Bank PLC
NDB Bank PLC
National Savings Bank
People's Bank
Sampath Bank PLC
Seylan Bank PLC

LAWYERS

F. J. G. De Saram & Company



ASSOCIATION OF ACCOUNTING TECHNICIANS OF SRI LANKA

No. 540, Ven. Muruththettuwe Ananda Nahimi Mw,

Narahenpita, Colombo 05.

Phone : +94 0112-559669

Email : aatsled@sltnet.lk

Website : www.aatsl.lk